



SAN ANTONIO  
**RIVER**  
AUTHORITY



**FY2026** | **ANNUAL  
BUDGET  
DETAIL**

A POLITICAL SUBDIVISION OF THE STATE OF TEXAS

# **VISION**

INSPIRING ACTIONS FOR HEALTHY  
CREEKS AND RIVERS.

# **MISSION**

COMMITTED TO SAFE, CLEAN,  
ENJOYABLE CREEKS AND RIVERS.

## SAN ANTONIO RIVER AUTHORITY

# ANNUAL BUDGET AND WORK PLAN

October 1, 2025 – September 30, 2026

Presented to the  
**Board of Directors**

<u>Name</u>	<u>Title</u>	<u>County</u>
Jim Campbell	Chairman	Bexar County, District 4
Gaylon J. Oehlke	Vice-Chair	Karnes County
Jerry G. Gonzales	Secretary	Bexar County, District 1
Derek J. Gaudlitz	Treasurer	Wilson County
Lourdes Galvan	Executive Committee Member	Bexar County, District 2
James Fuller, M.D.	Executive Committee Member	Goliad County
Michael W. Lackey, P.E.		Bexar County, District 3
Liza Barratachea		Bexar County, At-Large
Patrice A. Melancon		Bexar County, At-Large
H.B. Ruckman, III		Karnes County
Dominic Carvajal		Wilson County
John Yochem, Jr.		Goliad County

### Management Team

<u>Name</u>	<u>Title</u>
Derek Boese	General Manager
Rick Trefzer	Deputy General Manager
Steve Metzler	Director, Water Resources
Luis Garcia	Director, General Counsel
Sandy West	Director, Human Resources
Shawna Arroyo	Director, Information Technology
Kristen Hansen	Director, Parks & Recreation
Brian Mast	Director, Government Affairs
Paul Garza	Controller
Katherine Overstreet	Manager, Utilities
Erin Cavazos	Manager, Engineering
Nicole Marshall	Manager, Public Affairs
Shaun Donovan	Manager, Environmental Sciences
Amy Zola	Manager, Project Management Office
Naomi Oster	Manager, Facilities
Tommy Mitchell	Manager, Watershed & Park Operations

**PREPARED BY:**

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Amy Zola, Manager, Project Management Office



**SAN ANTONIO  
RIVER  
AUTHORITY**

**SAN ANTONIO RIVER AUTHORITY  
ANNUAL BUDGET FISCAL YEAR 2025-26  
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TO: Board of Directors

VIA: Derek Boese, General Manager

FROM: Rick Trefzer, Deputy General Manager

SUBJECT: Fiscal Year 2025-26 Budget

The San Antonio River Authority's FY 2025-26 (FY26) Budget and Work Plan is presented for your consideration. The Budget is balanced and focused on supporting the mission, goals, and objectives of the San Antonio River Authority (River Authority). Projects and departmental operating activities included in the Work Plan provide services to the citizens and stakeholders throughout the district.

Annually, staff begins the budget development process with planning discussions including stakeholders, internal and external, to the organization and directed by the Board of Directors (Board). The process was focused on building upon the activities related to the Strategic Plan. FY25 consisted of performing data gathering to establish baseline for goals and strategies, developing the initial metrics for which the plan progress will be measured, and prioritizing the strategies for FY26. The Strategic Plan Goals is broken down into three main goals and outlined below. The organization vision and mission statements remain unchanged:

Vision Statement

Inspiring Actions for Healthy Creeks and Rivers

Mission Statement

Committed to Safe, Clean, Enjoyable Creeks and Rivers

Strategic Plan Goals (Adopted)

GOAL 1: Acquire strategic assets that increase the ability to preserve and enhance creeks and rivers throughout the basin.

GOAL 2: Grow portfolio of engagement opportunities to ensure a diversity of accessible experiences.

GOAL 3: Leverage core services throughout the basin to further preserve and enhance creeks and rivers.

**EXECUTIVE COMMITTEE**

**CHAIRMAN**

Jim Campbell

**VICE-CHAIR**

Gaylon J. Oehlke

**SECRETARY**

Jerry G. Gonzales

**TREASURER**

Derek J. Gaudlitz

**MEMBERS AT-LARGE**

Lourdes Galvan

**BOARD OF DIRECTORS**

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*District 3*

Michael W. Lackey, P.E.

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Jim Campbell

*At-Large*

Liza Barratachea  
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**WILSON COUNTY**

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H.B. Ruckman, III  
Gaylon J. Oehlke

**GOLIAD COUNTY**

John Yochem

**GENERAL MANAGER**

Derek Boese, JD, PMP

The agency goals are outlined with additional detail within the Strategic Plan provided in the introduction section of the Annual Detailed Budget Book (Budget Book). Resources necessary to complete plan's objectives and the proposed level of service are detailed throughout the Budget Book. The following outlines key issues and priorities taken into consideration in assembling the FY26 Budget.

### **Key Issues**

The FY26 Budget Development process consisted of reviewing current operations including staffing needs to support existing projects and those that are ramping up next year (e.g. Bexar County Creeks and Trails, Facilities Design and Construction – Sheridan Administrative Building, Martinez IV Plant Expansion, and Park Master Plan improvements).

### **Key Priorities**

In addition to major initiatives that continue into FY26, the River Authority staff have held work sessions and delivered presentations with internal and external stakeholders to inform them of the priorities of the next fiscal year. During the budget development process staff outlined the following as key topics:

- Compensation Strategy (KEA #2) – In 2022, the River Authority conducted a comprehensive compensation study. One key recommendation from the study was to regularly evaluate and update the compensation structure to ensure that pay grades remain competitive with the market. In response, Human Resources has conducted ongoing benchmarking of our compensation plan and is actively planning adjustments. These efforts aim to support the retention and recruitment of top talent, thereby advancing the organization's vision and mission.
- Park Development (2.3 – develop parks) – Work continues, guided by the master planning efforts for three properties completed in FY23. Trueheart Park and Hendrick Arnold Park are now open to the public with minimal improvements in place. In FY26, staff will begin advancing the implementation of amenities identified in the 5-year roadmap, which was developed as part of the budget planning process.
- Utility Operations (3.1 – core services) – Work continues to prioritize and execute improvements to the wastewater treatment plants and collection system, focusing on both capacity needs and the renewal of aging

infrastructure. For FY26, the two wastewater systems have been presented as a single, consolidated system to support more efficient planning and management.

- Flood enhancements (3.1 – core services; KEA # 1, 3) – Initial strategic plan activities were in motion to expand the core competency of flood management. The unfortunate events of June 12<sup>th</sup> and July 4<sup>th</sup> accelerated discussions resulting in expanded collaboration between Bexar County, City of San Antonio and the River Authority. Bexar County has committed funding to support the repairs of the existing system, adding additional physical infrastructure, and refreshing the predictive model capabilities. Furthermore, the recommended property tax rate increase directly supports the Next Gen Flood Warning System program, as well as the SCADA master plan and system upgrade.
- Facilities improvements (1.1 – real estate) – Design of the Sheridan Administrative Building has been completed. In next fiscal year, the project will continue construction phase services. Beyond the new facility, the staff will be assessing and completing improvements across several field offices in Bexar County as well as the lower basin in a continued effort to address space and maintenance needs.

### **Ongoing Programs**

- Bexar County Creeks and Trails Program – This tri-party agreement between the River Authority, Bexar County, and City of San Antonio continues into FY26 with the expectation of additional task orders and multiple existing task orders moving into the construction phase.
- Westside Creeks Ecosystem Restoration – Project design continues in FY26. The River Authority will act as the non-federal sponsor on behalf of Bexar County. As part of the agreement, the River Authority will support Bexar County's contribution of 35% local funding to USACE, and provide work-in-kind services, including hydrologic and hydraulic modeling, survey, and public meeting support and coordination.

### **Budget Summary**

Of the \$411 million in total available funds, \$57.2 million are generated within the General Fund revenues with 89 percent generated from property tax. Other major revenue sources include utility Charges for Services of \$31.5 million generated by the

wastewater treatment services provided by the River Authority. Grant funding amounts to \$4.8 million, as a component of Intergovernmental Revenue which totals \$103.4 million, primarily generated through Capital Improvements managed by the River Authority. This group of Funds represents investments in the completion of capital improvement projects, such as the collaboration with Bexar County and the City of San Antonio for the construction of the Bexar County Creeks & Trails Program and the Westside Creeks Ecosystem Restoration Project.

The FY26 budget includes the authorization of 47 projects across all funds. Highlights within the San Antonio River Authority Projects Fund include: NextGen Flood Warning System (new program), Facilities Design & Construction, Otilla Dam Design, and SCADA Master Plan. Details are provided in the following sections of the FY 2025-26 budget book: Budget Overview and Projects.

### **Conclusion**

The River Authority continues our commitment to Safe, Clean, and Enjoyable creeks and rivers. Through our comprehensive and deliberate budget process and collaboration with the Board, we believe this annual budget positions the River Authority well to advance the vision and mission of our agency. In all that the River Authority does, we strive to provide valued public service, to be accountable to our constituents, and to be good fiscal stewards of the public resources with which we are entrusted.



# STRATEGIC PLAN SUMMARY FY25-FY30

## GOAL 1:

**Acquire strategic assets that increase the ability to preserve and enhance creeks and rivers throughout the basin.**

**Goal Statement:** The River Authority upholds a commitment to providing safe, clean, and enjoyable creeks and rivers, and should position itself to meet the growing demand for recreation and water solutions throughout the San Antonio River basin while preserving and protecting natural resources.

**Success Statement:** The River Authority will accomplish this goal by gaining additional key assets that will encourage public use and engagement, enhance water quality, preserve aquatic and riparian habitat, support of stream stability, and reduce flood risk.

**Goal 1.1:** Identify strategic assets along waterways for management purposes, and for property acquisition.

**Goal 1.2:** Acquire strategic assets for conservation and restoration.

## GOAL 2:

**Grow portfolio of engagement opportunities to ensure a diversity of accessible experiences.**

**Goal Statement:** The River Authority is a regional leader committed to providing high quality experiences that support safe, clean, and enjoyable creeks and rivers. Expanding the portfolio of engagement opportunities allows for further development of a wide range of experiences to meet the diverse needs of the community served.

**Success Statement:** Success of this goal involves an increasing number of people participating in our services online and in-person, in addition to activities offered in more locations:

- Social media
- Our parks
- Events
- Walking and biking on our trails
- Paddling and swimming at more locations within the basin

**Goal 2.1:** Identify and open swimmable locations.

**Goal 2.2:** Implement new access points that enable interactions with creeks and rivers.

**Goal 2.3:** Develop current park resources by implementing Park Master Plans.

**Goal 2.4:** Broaden portfolio of programming experiences.

## GOAL 3:

**Leverage core services throughout the basin to further preserve and enhance creeks and rivers.**

**Goal Statement:** The River Authority is the subject matter expert in water quality, park management, and flood services. To further the organization's mission, this expertise can be leveraged within the basin to create synergies and expand services that will preserve and enhance creeks and rivers.

**Success Statement:** Success for this goal involves the development of new partnerships and expansion of existing partnerships that align with core competencies, actions that result in improved effluent quality, increased flood management responsibilities, and increased parks operation and maintenance activities.

**Goal 3.1:** Expand flood support services within jurisdictional boundaries (Bexar, Wilson, Karnes, and Goliad).

**Goal 3.2:** Improve and influence effluent quality and treatment systems basin-wide.

**Goal 3.3:** Expand responsibility for parks throughout jurisdictional boundaries.

**Goal 3.4** Consolidate regional efforts to create a unified trash and floatable program.

### EXECUTIVE COMMITTEE

**Chairman**

Jim Campbell

**Vice-Chair**

Gaylon J. Oehlke

**Secretary**

Jerry G. Gonzales

**Treasurer**

Derek J. Gaudlitz

**Members**

**At-Large**

Lourdes Galvan  
James Fuller, M.D.

### BOARD OF DIRECTORS

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**District 1**

Jerry G. Gonzales

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H.B. Ruckman, III  
Gaylon J. Oehlke

**Goliad County**

James Fuller, M.D.  
John Yochem, Jr.

**General Manager**

Derek Boese, JD, PMP



SAN ANTONIO  
RIVER AUTHORITY

# STRATEGIC PLAN SUMMARY FY25-FY30

## KEY ENABLING ACTIVITY 1: TALENT DEVELOPMENT AND EMPOWERMENT

**Activity Statement:** Position the River Authority as a preferred employer that attracts, retains, and encourages top talent while promoting a culture of innovation, collaboration, and employee well-being through the meaningful work of the organization. Creating a talented workforce is essential for organizational success. Talented employees drive innovation, boost productivity, and provide a competitive edge, helping the organization adapt to market changes and technological advancements to ensure long-term sustainability and success.

**Success Statement:** The River Authority is a preferred employer that fosters a culture that boosts the attraction and retention of top talent. Increased quality job applications, high employee retention, and employee satisfaction in innovation, collaboration, and well-being mark success. Further indicators include active participation in professional development programs, more internal promotions, and achievement of industry benchmarks for top employers.

Creating a talented workforce is essential for organizational success. Success is marked by:

- Increased quality job applications
- High employee retention
- Higher satisfaction in innovation, collaboration, and well-being
- Active participation in professional development programs
- Achievement of industry benchmarks for top employers

## KEY ENABLING ACTIVITY 2: STAKEHOLDER ENGAGEMENT & COLLABORATION

**Activity Statement:** The River Authority values strong relationships with our stakeholders and aims to enhance engagement and collaboration while increasing appreciation and awareness of natural resources within the river basin. To accomplish this the River Authority will engage and collaborate through multiple platforms, including consistently implementing the “Our River Way” communication campaign.

**Success Statement:** Success will be measured by the establishment of strong, lasting relationships with stakeholders, evidenced by increased knowledge of and appreciation for the River Authority, our projects, and initiatives. Specific measures of success include:

- Increased participation, engagement and community involvement through public interactions and media channels
- Heightened awareness and appreciation of natural resources among stakeholders
- Increased advocacy and support for the River Authority’s vision and mission

## KEY ENABLING ACTIVITY 3: INNOVATION AND ADAPTABILITY

**Activity Statement:** Promote a culture of innovation and technology. Develop and promote tools and data resources that strengthen and support the actions of the River Authority. By integrating innovation as a core strategy for achieving clean, safe, and enjoyable river management, the San Antonio River Authority can continually evolve, addressing challenges effectively and enhancing the overall quality of the river ecosystem for all stakeholders.

**Success Statement:** Enhanced operational efficiency and a culture of innovation leads to success by the following factors:

- Increased use of data-driven approaches in planning, monitoring, and evaluation of river management
- Being a regional leader in flood management
- Being a leader in water quality for protection and ecological health of the river

## VISION

Inspiring Actions for  
Healthy Creeks and  
Rivers

## MISSION

Committed to Safe,  
Clean, Enjoyable  
Creeks and Rivers.

We uphold our  
mission through:

## SAFE



Preparing for,  
responding to, and  
mitigating flood risks.

## CLEAN

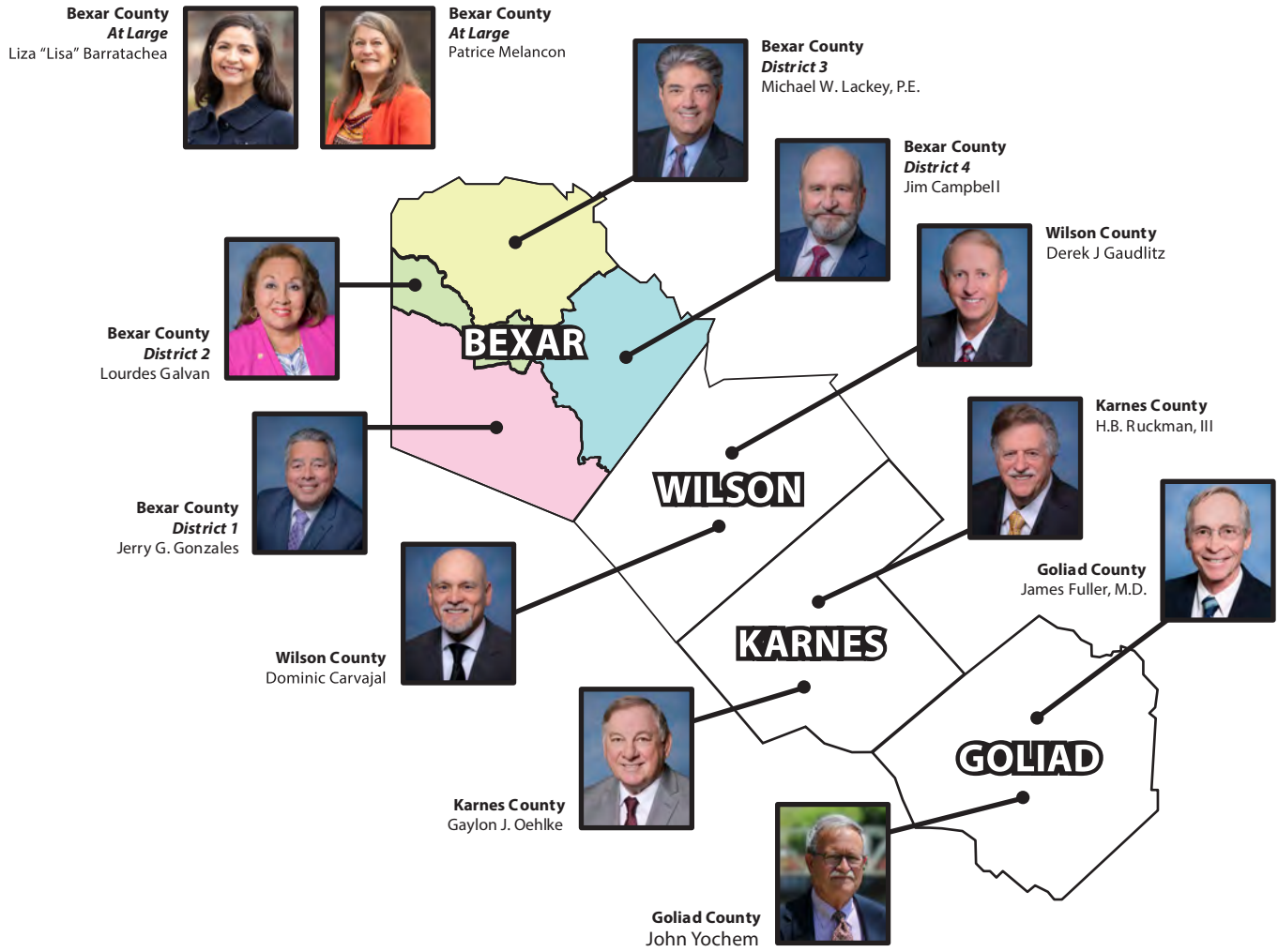


Protecting water  
quality, habitats, and  
biodiversity.

## ENJOYABLE



Providing spaces and  
programs that connect  
people to natural  
resources.





SAN ANTONIO  
**RIVER  
AUTHORITY**

**Citizens of Bexar,  
Wilson, Karnes and  
Goliad Counties**

**Board of Directors  
12**

**General Manager  
Derek Boese**

Executive Staff

**Deputy General  
Manager  
Rick Trefzer**

**Director, Water  
Resources  
Steve Metzler**

**Director, Human  
Resources  
Sandy West**

**Director,  
Government Affairs  
Brian Mast**

**Director,  
Information  
Technology  
Shawna Arroyo**

**General Counsel  
Luis Garcia**

**Director,  
Watershed and  
Park Operations  
Kristen Hansen**

Engineering

Public Affairs

Legal Services

Facilities

Environmental  
Sciences

Real Estate

Finance

Fleet

Project  
Management  
Office

Utilities

# Budget Overview

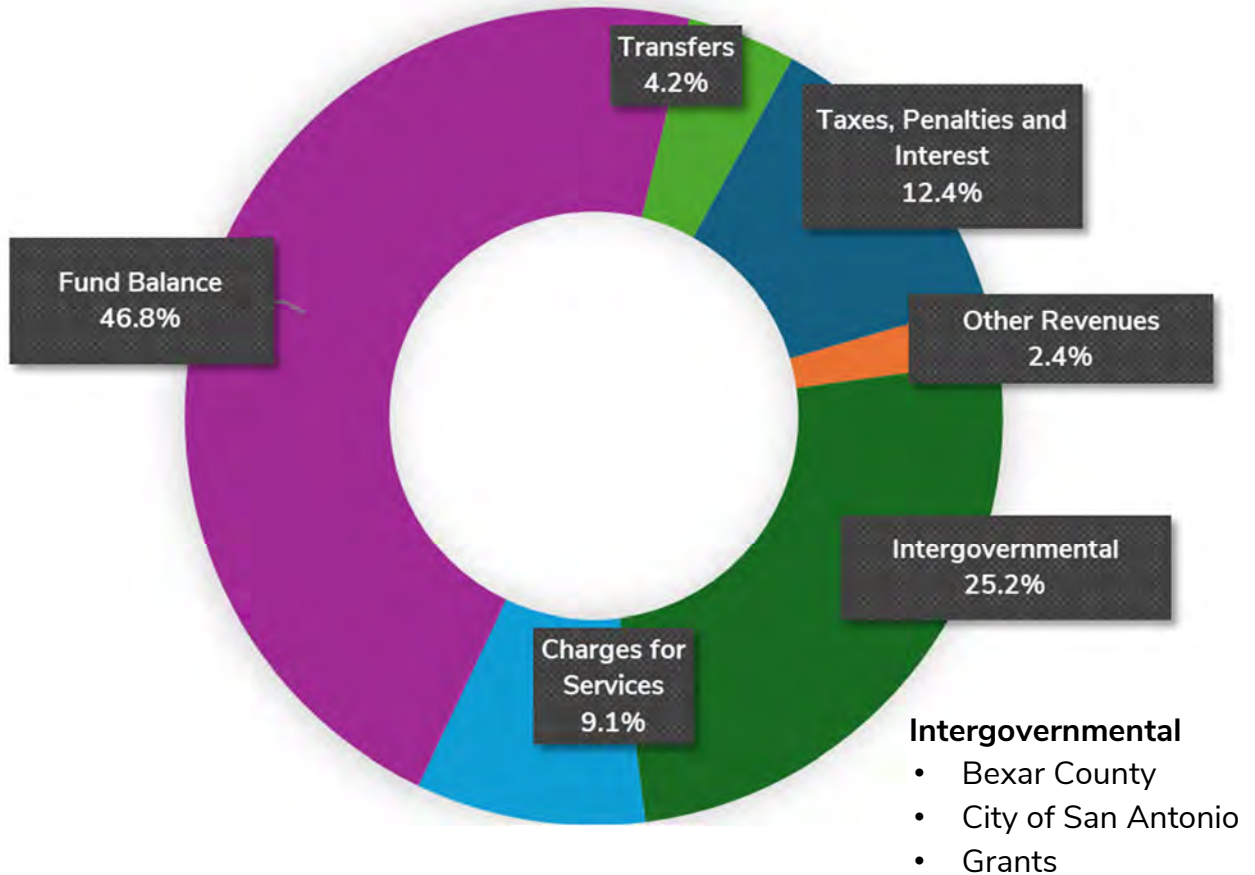


**Photo by Karyn Robinson-Garcia  
2024 River Clicks Photo Contest  
Creeks and Rivers Category Winner**

# Fiscal Year 2025-26 Adopted Budget Summary

Adopted revenues for FY 2025-26 are \$411,039,218 when all funds are included. Of this amount, \$57,215,673 represents General Fund revenues with \$51,019,130 or 89% of property tax collected by the River Authority. A significant portion of the total available revenue is attributed to external funding supporting major capital improvement projects authorized through the adopted budget.

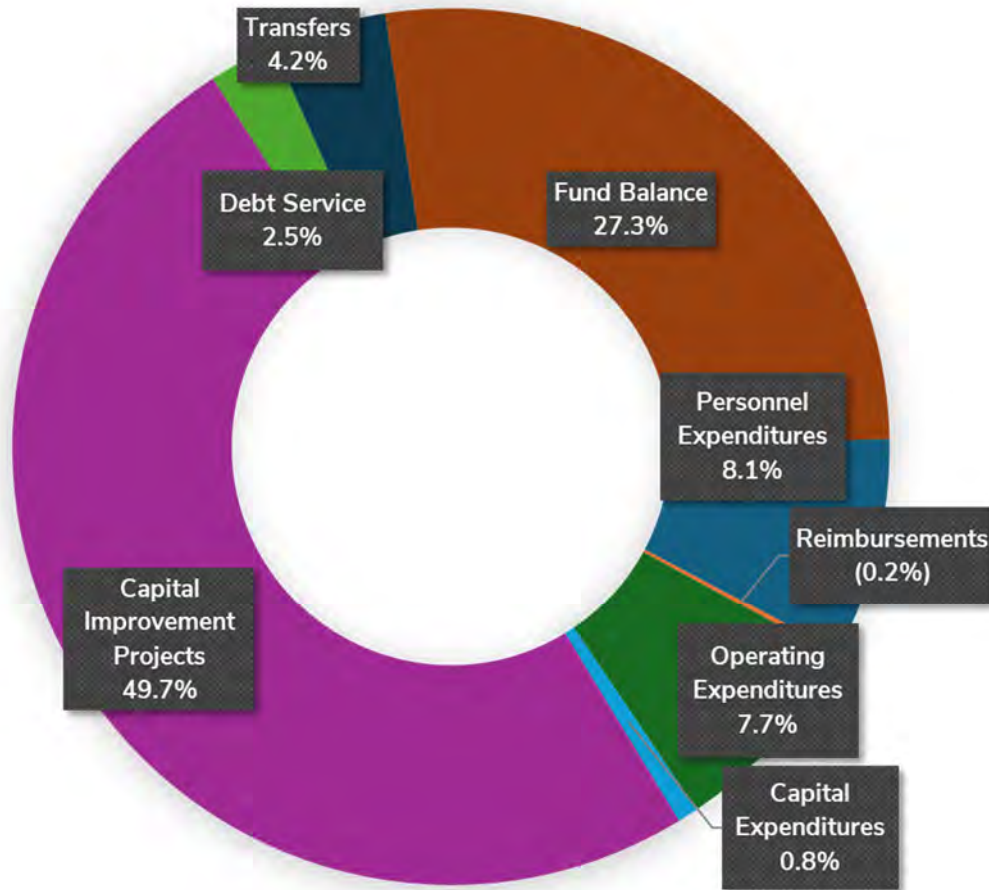
## Total Adopted Available Funds



Taxes, Penalties and Interest	\$ 51,019,130
Other Revenues	9,696,667
Intergovernmental	103,401,449
Charges for Services	37,317,519
Fund Balance	191,951,855
Transfers	17,652,598
<b>Total Available Funds</b>	<b>\$ 411,039,218</b>

The FY 2025-26 adopted appropriations total is \$411,039,218 which include reserves of \$111,922,427. Expenditure categories across all funds total \$299,116,791.

## Total Adopted Appropriations



Personnel Expenditures	\$	33,178,889
Reimbursements		(814,000)
Operating Expenditures		31,277,628
Capital Expenditures		3,101,666
Capital Improvement Projects		204,587,260
Debt Service		10,212,697
Transfers		17,572,651
Fund Balance		111,922,427
<b>Total Appropriations</b>	<b>\$</b>	<b>411,039,218</b>

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## FY 2025-26 Adopted Budget Appropriations

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**All Funds** .....\$411,039,218

**General Fund** .....\$75,357,752

### Special Revenue Funds

Edwards Aquifer (RWRDOG) .....\$0

Regional Water Alliance .....\$0

San Antonio Construction Improvements Project Land Sales (SACIP) .....\$371,114

San Antonio River Authority Public Facilities Corporation .....\$20,889,772

Park Resources Development.....\$3,261,828

Grants.....\$5,247,228

### Other Funds

Debt Service .....\$1,460,009

Insurance Fund .....\$11,124,852

### Capital Project Funds

San Antonio River Authority Projects.....\$44,009,567

City of San Antonio Capital Improvements Projects.....\$25,069,766

Bexar County Westside Creeks Restoration Projects .....\$4,217,785

Bexar County Capital Improvement Projects .....\$64,305,385

City of San Antonio Westside Creeks Restoration Projects.....\$43,830

Other Capital Funds .....\$809,675

### Utility Funds

Utilities Enterprise Fund.....\$148,258,730

Randolph Air Force Base Fund.....\$5,903,243

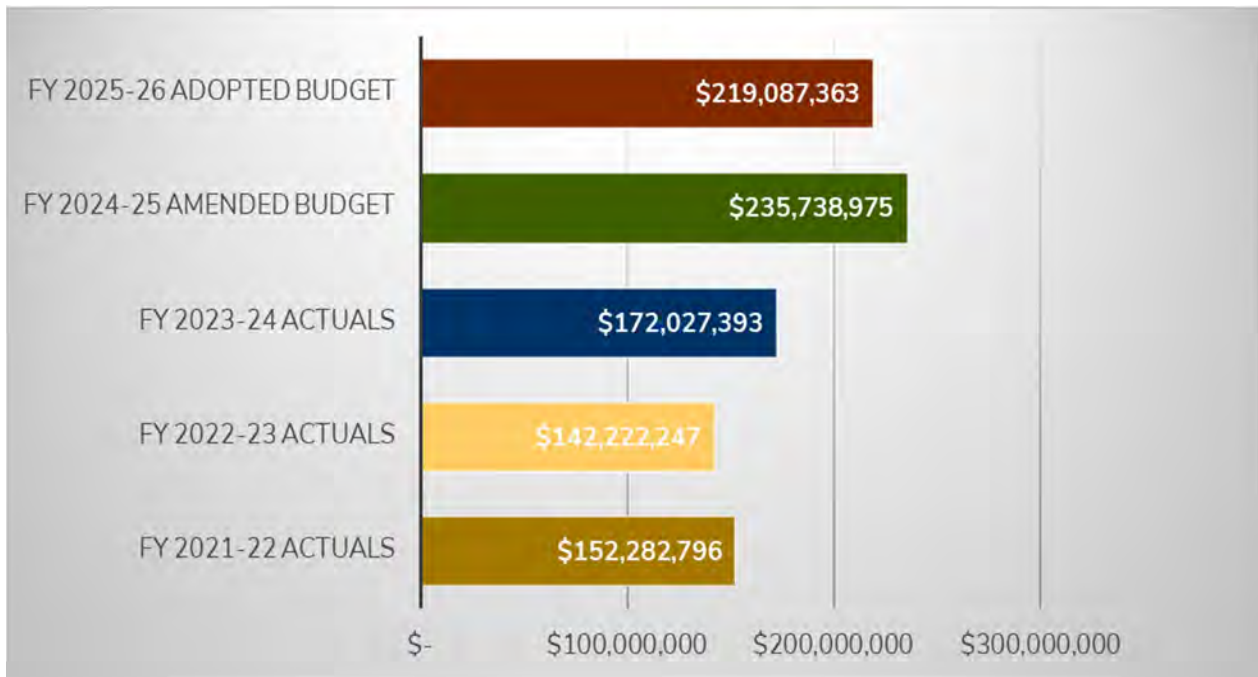
Utility O&M Fund.....\$708,681

## Revenues

Revenues are a key component of the budget process so staff spend considerable time evaluating current revenues, trends from prior fiscal years and factors in changes that will impact revenues in the budget year to determine the budgeted revenue levels. Below is an analysis of major fluctuations year over year and other key information related to revenues by fund and major category. Additional details for the various categories of revenue by type and/or fund that contributed to the final budgeted revenues are available throughout the rest of the annual budget.

Total revenues are budgeted to decrease slightly in comparison to the FY 2024-25 Amended Budget mainly due to substantial progress on some large projects. The River Authority has three main sources of revenue – property taxes, intergovernmental revenue, and charges for services. These categories comprise between 75% and 94% of all revenue over the five years presented in the graph below. Since projects are managed by project life rather than fiscal year the River Authority recognizes the full remaining budget on the General Ledger as of June 30th in the FY 2025-26 Beginning Balance. This results in a much larger budget as compared to the actuals as some of the larger projects, like Bexar County Creeks and Trails, have an ending date that extends out multiple years.

**Historical Total Revenue Trend**



**Taxes, Penalties, and Interest:** The budget is based on certified tax values received July 25th of each year from Bexar, Karnes, Wilson, and Goliad County. The River Authority takes a conservative approach to projecting property tax revenue in instances where dramatic swings in values occur. All taxes, penalties and interest are accounted for in the General Fund.



**Intergovernmental Revenue:** The most significant revenue category, Intergovernmental Revenue, comes primarily from third party agreements that assist in funding the River Authority's delivery of project management or other services throughout the year. Intergovernmental Revenue consists of monies obtained from other governments and can include grants, shared flood control taxes, loans, and advances. The amount of revenue from these sources is driven by individual contracts and grant awards. Therefore, during the budget development process, a review of all existing agreements and/or commitments is completed to determine the appropriate revenues to reflect in the adopted budget. Project budgets are shown (expenditures and revenues) at the full cost of the entire project within the Projects section of this budget book; however, the annual budget in the Capital Project Funds and Utility Funds sections adopts the remaining available funds as the revenue and expenditure amount for the fiscal year (reference the last column labeled FY 2025-26 Budget).

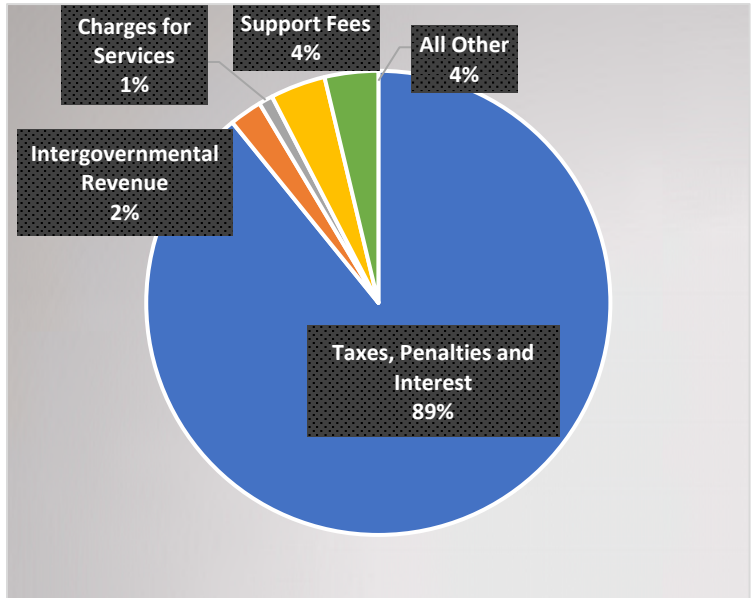
Of the 18 active funds, 2 funds are being closed effective FY 2025-26, represented in the FY 2025-26 Adopted Budget, 10 funds designate a budget for Intergovernmental Revenues. Across all funds, Intergovernmental Revenue is budgeted at \$103,401,449 a two (2) percent increase from the FY 2024-25 Amended Budget due to capital improvement projects entering the construction phase. Over 90% (\$93,772,062) of the total Intergovernmental Revenues are commitments from Bexar County and the City of San Antonio primarily to support the Bexar County Creeks and Trails Program.



**Charges for Services:** The River Authority generates revenues categorized as Charges for Services made up of wastewater service sewer fees, laboratory services fees, employee insurance premiums, and other user fees. Of the four funds showing revenues generated from Charges for Services, the Insurance and Utilities Enterprise Funds are the most notable. This category increased by \$3.3 million dollars as compared to the FY 2024-25 Amended Budget. The total across all funds is \$37,317,519 for FY 2025-26.

## General Fund Revenues

The FY 2025-26 Adopted Budget for the General Fund includes total revenues of \$57,215,673. This represents a five (5) percent increase in comparison to the FY 2024-25 Amended Budget of \$54,479,223. Of the total revenue, \$51,019,130 or eighty-nine (89) percent comes from property taxes, \$2,203,443 or four (4) percent from support fees paid by the utility enterprise funds for services provided by General Fund staff (Human Resources, Finance, Facilities, Information Technology, Fleet, Executive Office, Brand & Public Communications, Safety, etc.), and \$563,000 or one (1) percent from charges for services such as laboratory fees.



**Taxes, Penalties, and Interest:** Property tax revenue is the primary source of revenue to support general operations for the agency. This revenue supports the fourteen departments and various activities that are identified through the annual budget process. The FY 2025-26 Adopted Budget is based on a tax rate of 1.83 cents per \$100 valuation.

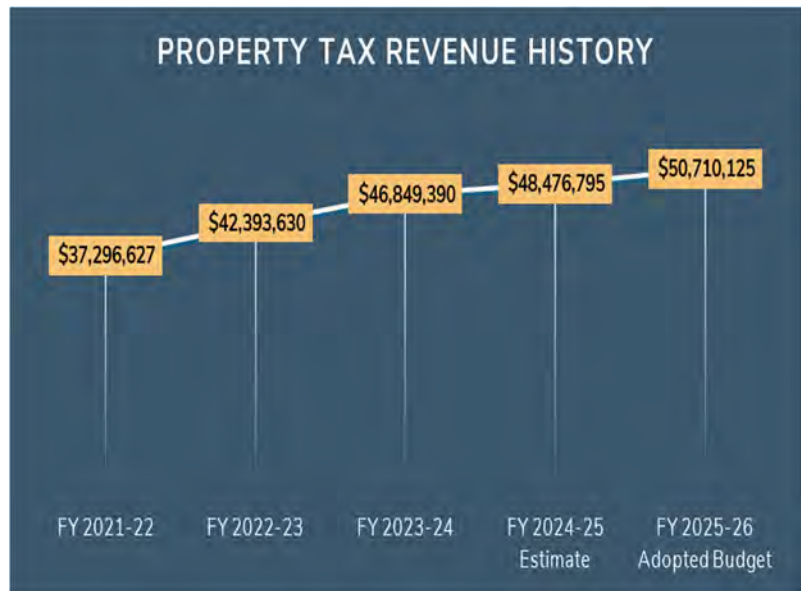
The River Authority's tax is limited to two cents per \$100 of assessed property valuation. The FY 2025-26 Adopted Budget is based on a tax rate of 1.83 cents per \$100 valuation.



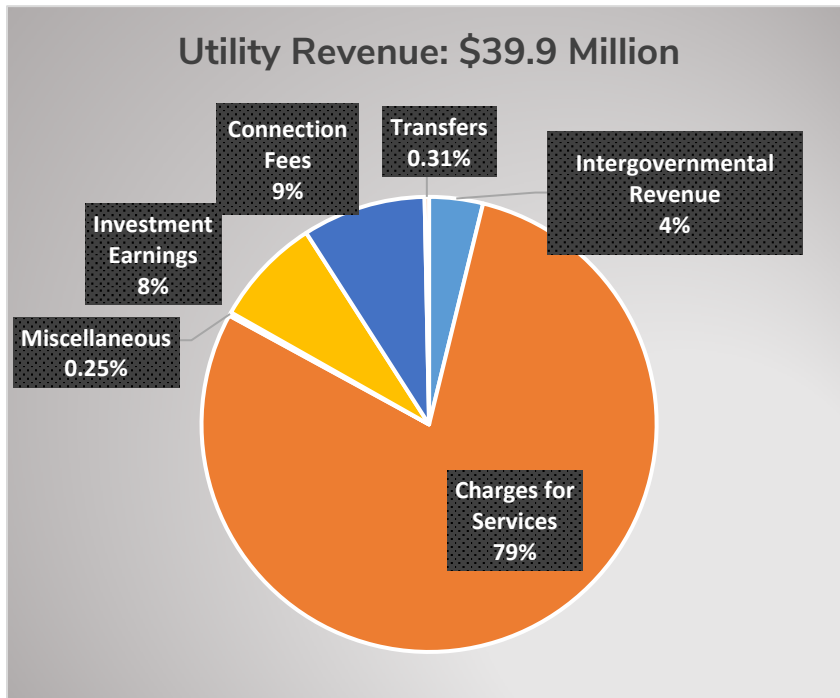
Total property valuations are the basis for revenue projections for the River Authority. For FY 2025-26, the certified valuations across the four-county district reached \$290 billion. Property value changes vary by county: Bexar County values, the most impactful as it relates to tax revenue generation, have been certified by the Bexar Appraisal District to increase by 2.03 percent. Along with Bexar County, the Adopted Budget includes increased values of 8.11 percent for Wilson

County and 34.79 percent for Goliad County. Karnes County certified decreased values at (2.61) percent.

Property valuations have increased each year from FY 2021-22 through FY 2025-26. Over this same period, the River Authority has seen an increase in property tax revenue despite a rate decrease over the last three years. The adopted rate for FY 2024-25 was 1.787 and will increase to 1.83 cents per \$100 valuation for FY 2025-26. This increase will help fund several flood control initiatives as a result of recent flooding events in the region.



### Utility Operating Funds Revenues



The FY 2025-26 Adopted Budget for the Utility Funds, which include the Enterprise Fund, Randolph Air Force Base Fund, and Utility Operations & Maintenance Fund, totals \$39,903,954. This reflects an 8% increase in comparison to the FY 2024-25 Amended Budget. Of the total revenue, \$31,567,597, or 79%, comes from charges for services.

**Randolph Air Force Base Operating Fund:** The River Authority is paid a monthly fee composed of Operations and Maintenance (O&M) and Renewal and Replacement (R&R) components established in the utility service contract awarded because of privatization efforts of the federal

government. The O&M portion of the monthly charge accounts for all revenues into this fund. Annual revenues are set by the contract with the federal government.

- **Intergovernmental Revenues** from RAFB to operate and rehabilitate the wastewater system for FY 2025-26 are projected to be \$697,049. Changes in revenues for this fund result from adjustments to the renewal and replacement projects and adjustments based on the economic price adjustment (EPA) process outlined by the Defense Logistics Agency (DLA).

**Utilities Enterprise:** In FY 2025-26, total revenues are budgeted at \$38,637,960 for all wholesale wastewater, retail wastewater, and reuse water services generated by the Utility Enterprise Fund.

- **Charges for Services and Connection Fees** increase by 2% in comparison to the FY 2024-25 year-end estimate of \$34,467,090. Rate adjustments were instituted as part of continued effort to support the multi-year financial plan. This plan is designed to ensure sustainable funding for utility operations and maintenance, the ten-year Capital Improvement Plan, and debt service obligations related to plant expansion and system improvements.
- **Intergovernmental Revenues** are \$270,478 for FY 2025-26. This revenue comes from agreements between the River Authority and Alamo Colleges District and the City of Universal City for reuse water services.

**Utility Operations and Maintenance Fund:** For FY 2025-26, revenues for the Utility O&M fund are projected to increase to \$558,944 compared to FY 2024-25 estimated revenues of \$535,862.

- **Intergovernmental Revenues** are adjusted annually as the River Authority evaluates its contracts to provide water and wastewater services in Bexar and Wilson counties. Adjustments are based on the prior years' actuals.

## Special Revenue and Other Funds Revenues

**Intergovernmental Revenues** are estimated to be \$6,128,089 for FY 2025-26 in the Special Revenue and Other Funds section of the budget. The most significant source of intergovernmental revenues in this group is the Grants fund, which comprises 78% or \$4,799,630 of this revenue budget. The majority of the intergovernmental revenues in the Grants Fund are attributed to the Cooperating Technical Partners Program funded by FEMA, submitted annually, and Clean Rivers Program from TCEQ, submitted bi-annually.

**Charges for Services** are estimated to be \$5,186,922 for FY 2025-26 in the Special Revenue and Other Funds section of the budget. The most significant fund, which comprises 97% of the Adopted Budget, is the Insurance Fund at \$5,026,922. The River Authority pays a “per employee” premium into the Insurance Fund and employees also pay insurance premiums for themselves and their dependents into the Fund. These are recorded as one line in the Insurance Fund (90) and labeled Charges for Services – Premiums.

## Capital Project Funds Revenues History Graph



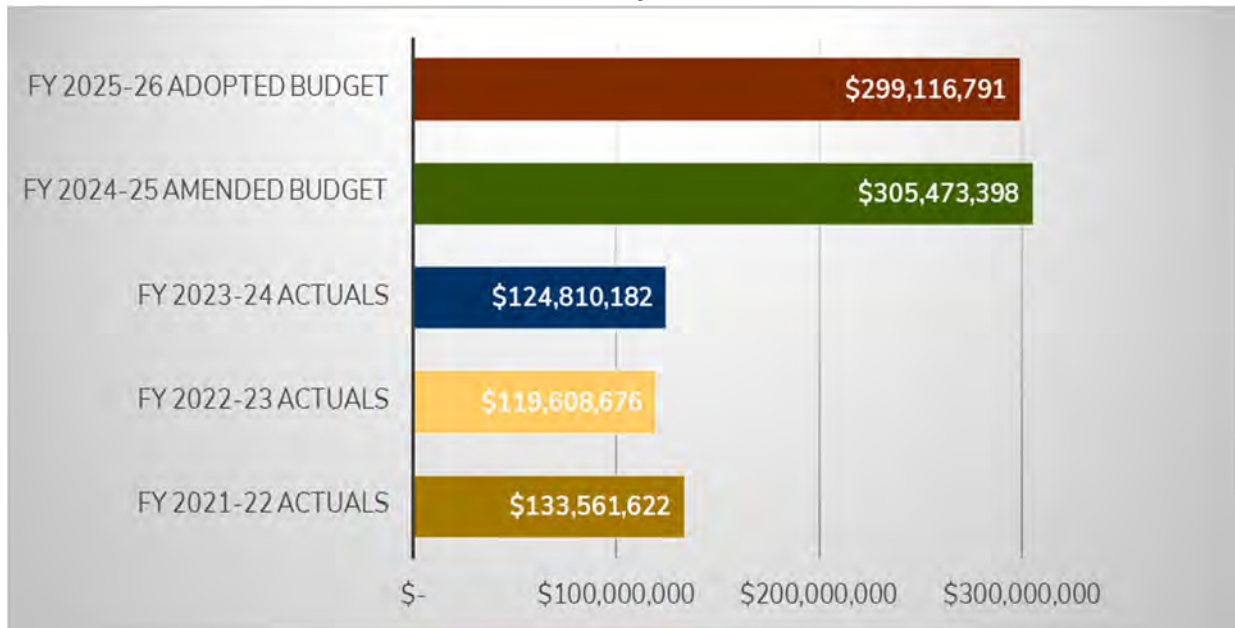
**Intergovernmental Revenue** in the Capital Project Funds comes from various external funding agreements that help contribute to projects and other initiatives included in the River Authority’s Adopted Budget. Two of the larger entities the River Authority works with are Bexar County and the City of San Antonio. Four funds maintain and

account for Bexar County and City of San Antonio revenues. For FY 2025-26, revenues budgeted for Bexar County and City of San Antonio capital improvement funds total \$93,772,062 with Other Capital Project fund adding \$674,826. The FY 2025-26 Adopted Budget of \$94.4 million represents total remaining funding for all expenditures, including capital improvement projects that extend to future fiscal years (life of the project).

## Expenditures

Total expenditures are budgeted to decrease by \$6.3 million, or 2%, in comparison to the FY 2024-25 Amended Budget expenditures. The River Authority has three main sources of expenditures – Capital Improvement Projects, Personnel Expenditures, and Operating Expenditures. These categories compose 90% of all expenditures of the FY 2025-26 Adopted Budget. In the graph below you can see total expenditures since FY 2021-22. Since projects are managed by project life rather than fiscal year the River Authority recognizes the full remaining budget on the General Ledger as of June 30th in the FY 2025-26 Beginning Balance. This results in a much larger budget as compared to the actuals as some of the larger projects with an end date that extends multiple years.

**Historical Total Expenditure Trend**



Note: The FY 2024-25 Amended Budget of \$305.4 million represents total remaining funding for all expenditures, including capital improvement projects that extend to future fiscal years.



**Capital Improvements Projects:** For FY 2025-26 total Capital Improvement Projects expenditures are budgeted at \$204,587,260 which accounts for 68% of the Adopted Expenditure Budget. Most of these expenditures are for projects funded by Bexar County and the City of San Antonio in support of the Bexar County Creeks and Trails Program. Another large component is the Facilities Design & Construction project for a new administration building located at 201 W. Sheridan.

There is a wide variety of projects authorized in the FY 2025-26 budget. Some are for the benefit of advancing the agency’s mission, while others are executed as external capital improvement projects. Projects that result in a River Authority owned capital asset may have multiple sources of funding, including external parties. Examples include River Authority owned facilities in both the General Fund and Utility Enterprise Funds and new facilities funded by third parties, such as San Pedro Creek Culture Park. These projects are considered significant non-recurring capital expenditures and are identified in the table below. The following projects comprise most of the expenditure budget. More information can be found in the Project section of the book.

Project Name
Trueheart Ranch Nature Park Development Ph 2
Hendrick Arnold Nature Park Development Ph 2
NextGen Flood Warning System
Facilities Design & Construction
Lower Plant Clarifier & Electrical Improvements
Upper Martinez WWTP Improvements
Martinez IV Expansion Phase III
Bexar County Creeks & Trails Program (BCCT)
Westside Creek Ecosystem Restoration Program



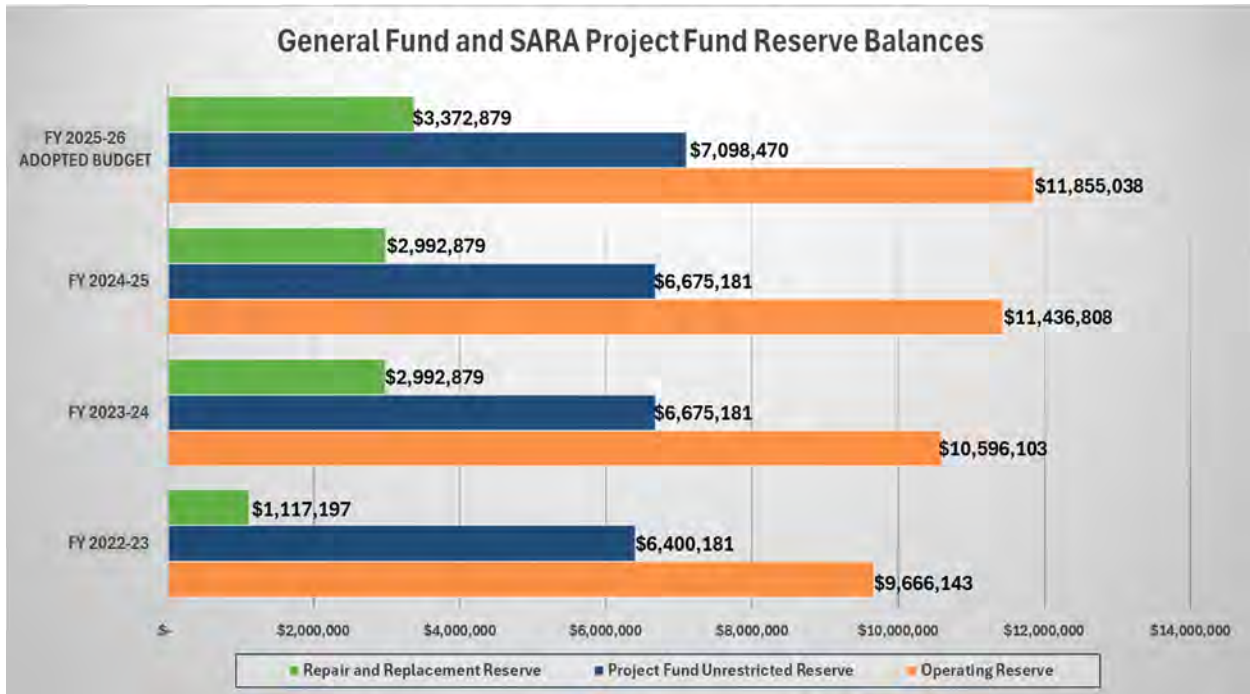
**Personnel Expenditures:** This includes all personnel related costs within the General Fund and Utilities Enterprise Fund. Personnel expenditures total \$33,178,889, or 11%, of the FY 2025-26 Adopted Expenditure Budget. Increases in base personnel expenditures for FY 2025-26 are attributed to scheduled cost-of-living adjustments, pay structure modifications, and merit pay adjustments along with two new FTE positions. Additional details regarding personnel expenditures can be found in the “New for Fiscal year 2025-26” section along with the Appendix.



**Operating Expenditures:** This includes all payments for goods and services to support the general operations for the agency. These expenditures support the fourteen departments and their various activities within the General Fund and Utility Operating Funds. Operating expenditures total \$31,277,628 or 10% of the FY 2025-26 Adopted Expenditure Budget.

## General Fund and SARA Project Fund Reserves

The River Authority maintains the following reserve balances – Operating Reserves and Unrestricted Reserves, such as Repair and Replacement. Revenues generated by the General



Fund are the primary source of funding for both categories although reserves are held within separate funds. The main objectives for establishing and maintaining fund balances are, to include but not limited to, ensuring a strong financial position of the organization, securing favorable bond ratings, and being able to react to unforeseen or other extraordinary circumstances.

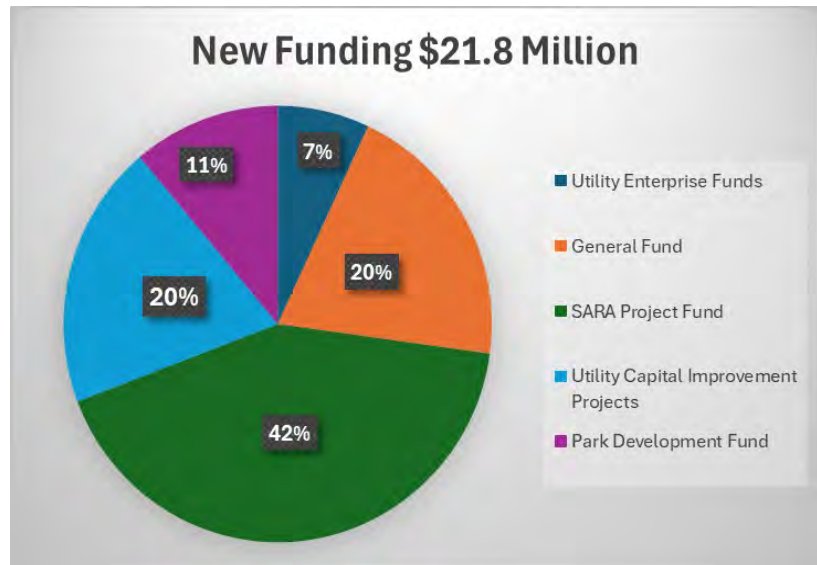
**Operating Reserves (General Fund)** – The River Authority’s General Fund and operating funds follow a policy to maintain a minimum reserve equal to 25%—or three months—of annual budgeted operating expenses. This reserve calculation includes expenditures such as personnel, operating supplies, debt service, and recurring contracts, while excluding project-related costs, planned capital expenses, and transfers to other funds. As illustrated in the graph above, the FY 2025-26 Adopted Budget includes a \$418,230 increase (4%) in the General Fund operating reserve compared to the FY 2024-25 Adopted Budget. This growth is primarily driven by increases in personnel and operating expenditure categories.

**Repair and Replacement Unrestricted Reserve (General Fund)** – These funds may be utilized to fund capital asset renewal, long-term major repairs, and other unexpected expenses for buildings, parks and trails, technology, fleet and heavy equipment, and equipment used by staff. For FY 2025-26 this reserve will increase by \$380,000 for a new budget amount of \$3,372,879.

**Unrestricted Reserve (Board Reserve)**– The River Authority maintains reserve funds that can be used for purposes to advance the River Authority's mission. This may include funding projects and asset acquisition without issuing debt and incurring interest costs. These funds include but are not limited to; completing capital projects, funding studies, purchasing assets, and other activities approved by the River Authority Board of Directors. Use of these funds is at the discretion of the River Authority Board of Directors; annually, the Board may delineate the types of projects for which these funds may be used. This reserve is accounted for in the San Antonio River Authority Project Fund (04) separately from the General Fund (01). For FY 2025-26 this reserve will increase by \$423,289 for a new reserve balance of \$7,098,470.

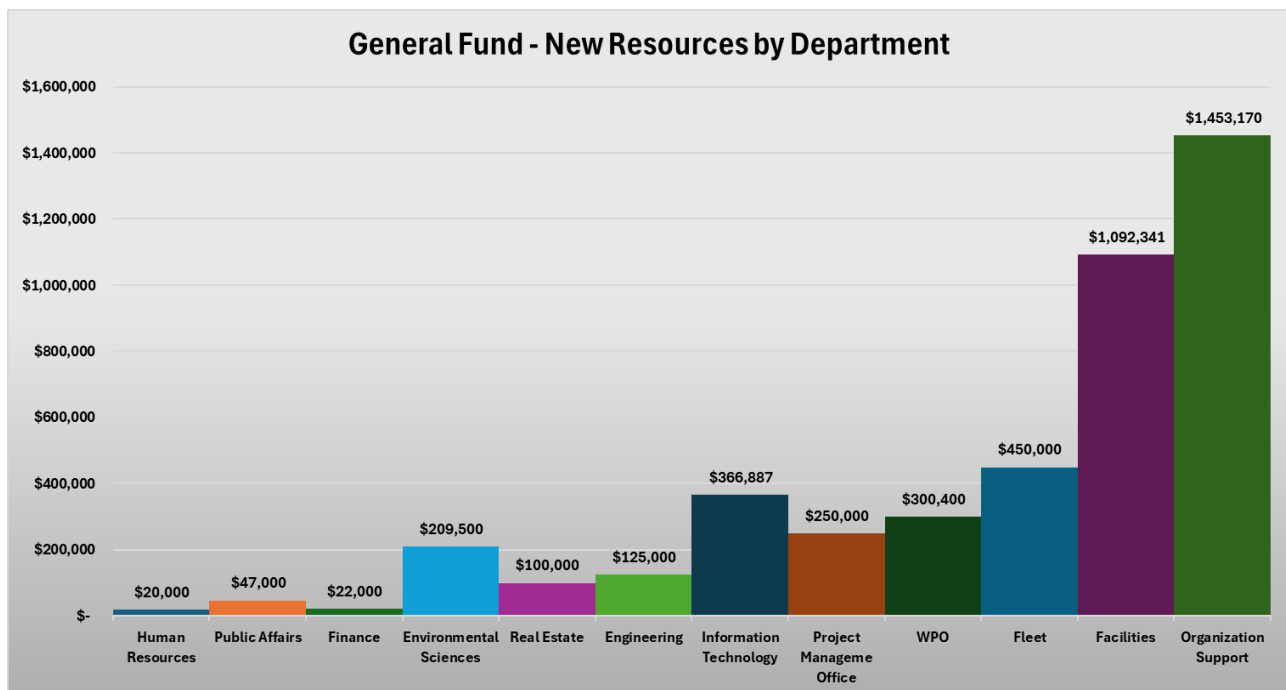
## New for Fiscal Year 2025-26

Across all funds there is \$21,884,050 in new funding. Funding is spread out across Utility Enterprise, Utility Capital Improvement Fund, General Fund, San Antonio River Authority Project Fund, and the Park Development Fund.



### General Fund (01)

For FY 2025-26, \$4,427,298 in new resources is to be funded through the General Fund. This represents an increase of \$2,112,329 over the FY 2024-25 Adopted Budget. The increase is primarily driven by pay structure adjustments, infrastructure improvements, and flood warning system improvements. Allocation of Funds: Personnel \$1,453,170 (33%), Operations \$1,002,387 (23%), Capital improvements \$1,971,741 (45%). Included in Personnel is one Full-Time Equivalent (FTE) position to support Fleet operations.



**General Government**

<b>Organization Support &amp; Executive Office</b>	
Personnel Adjustments.....	\$280,412
New Position - Fleet Maintenance Technician.....	\$60,000
<b>Facilities</b>	
UROC & SPC field office exterior paint and parking lot upgrades.....	\$312,000
Security upgrades phase 2.....	\$446,341
HVAC/AV replacement.....	\$300,000
Complete Arch Flash Study.....	\$25,000
<b>Fleet</b>	
Post vehicle lift (4).....	\$25,000
Fleet vehicles (7).....	\$400,000
Fleet Telematic system.....	\$25,000
<b>Human Resources</b>	
Incentive rewards for Vitality.....	\$20,000
<b>Information Technology</b>	
Technology Refresh.....	\$130,000
Renewal and replace for Infrastructure hardware.....	\$236,887
<b>Public Affairs</b>	
River Rally Sponsorship.....	\$35,000
Animal models and biofacts.....	\$3,000
San Antonio Fiesta Sponsorship.....	\$9,000
<b>Project Management Office</b>	
SPC Archeology.....	\$250,000
<b>Finance</b>	
Outsourcing of Insurance certificate for contracts.....	\$22,000
<b>Real Estate</b>	
Outsourcing Audits.....	\$100,000
<b>Engineering</b>	
Engineering services to support all departments.....	\$25,000
River and dam bathymetry.....	\$100,000
<b>Environmental Sciences</b>	
Lab equipment.....	\$109,000
Cyanotoxin plate reader.....	\$5,500
Gallery Aqua Master discrete analyzer.....	\$70,000
Support for mussel's project.....	\$8,000
Stormwater sampler bubbler.....	\$4,000
EXO2 Data Sondes Replacement.....	\$13,000
<b>Watershed and Park Operations</b>	
Conditioned storage unit.....	\$2,400
Swimming event on Mission Reach.....	\$20,000
Capital - Replacement and R&R.....	\$228,000
Capital - New.....	\$50,000

\*Table above does not include promotions, cost of living or pay performance salary adjustments which total \$1,112,758. Reference department pages for more details.

**Program Support and Services**

## New for FY 2025-26

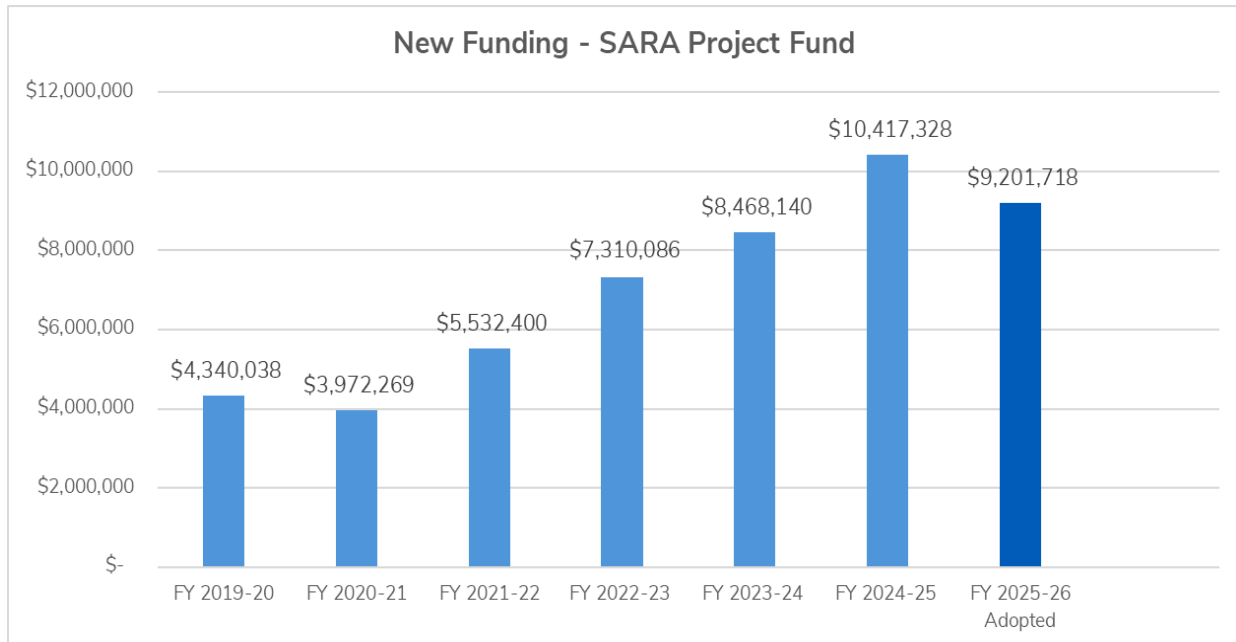
### Staffing

In the FY 2025-26 Adopted Budget, costs associated with personnel across all funds will increase 2.5% as compared to the FY 2024-25 Adopted Budget. This increase is due to a cost-of-living adjustment (COLA), merit pay, promotions, pay structure adjustments and the addition of 2 Full-Time Equivalent (FTE) positions resulting in 329 total positions.

Authorized Positions	FY 2023-24 Authorized	FY 2024-25 Authorized	FY 2025-26 Adopted
<u>General Fund</u>			
Board of Directors (elected officials)	12	12	12
Public Affairs	12	12	12
Engineering	42	37	37
Environmental Sciences	35	34	34
Facilities	10	10	8
Finance	17	17	17
Government Affairs	5	6	6
Human Resources	6	6	6
Information Technology	17	17	17
Organization Support/Executive Offices	15	13	21
Project Management Office	5	12	11
Real Estate	6	6	6
Watershed and Park Operations	87	87	88
<b>Total General Fund</b>	<b>269</b>	<b>269</b>	<b>275</b>
Utilities	58	58	54
<b>Total Positions</b>	<b>327</b>	<b>327</b>	<b>329</b>
	<b>FY2023-24</b>	<b>FY2024-25</b>	<b>FY2025-26</b>
Full Time	300	299	302
Limited Term	1	0	1
Part Time	14	16	14
Elected Officials	12	12	12
<b>Total Positions</b>	<b>327</b>	<b>327</b>	<b>329</b>

**SARA Project Fund (04)**

The FY 2025-26 Adopted Budget includes \$9,201,718 for the SARA Projects Fund, funded through a transfer from the General Fund. This represents a decrease of 12% compared to the FY 2024-25 Adopted Budget. New funding for existing projects represents \$6,297,393 with the remaining budget for three new projects. The primary driver of the new funding is the ongoing commitment to the Facilities Design and Construction Project (0679), which accounts for 48% of total allocations and the NextGen Flood Warning System at 21%. \$423,289 of the proposed transfer will be allocated to the committed balance (Board Reserve).



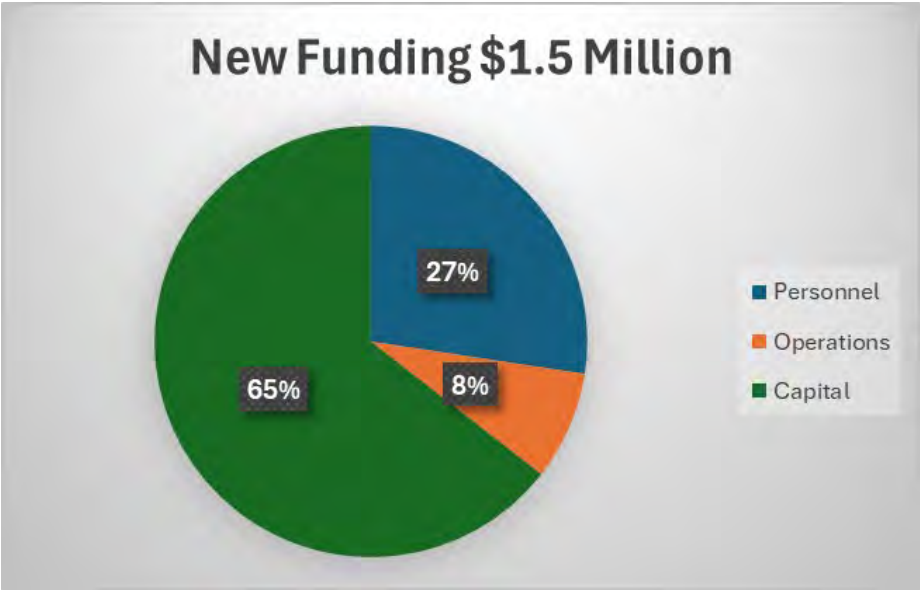
<b><u>New Project Funding</u></b>	<b><u>Adopted</u></b>
River Park Culvert Erosion	\$ 81,036
NextGen Flood Warning System	\$ 1,900,000
SCADA Masterplan	\$ 500,000
Facilities Design & Construction	\$ 4,423,895
Freshwater Mussell Reintroduction	\$ 118,152
Watershed Master Plan Update - Atlas 14	\$ 390,000
Cibolo Water Quality Modeling Project	\$ 544,525
River Road Restoration and Trail Connections	\$ 333,821
Otilla Dam Design	\$ 487,000

**Park Development Fund (26)**

The FY 2025-26 Adopted Budget includes \$2,435,500 for the Parks Development Fund, provided through a transfer from the General Fund. The funding is allocated as follows: Trueheart Ranch Nature Park Development Ph 2 (0860) \$840,500 and Hendrick Arnold Nature Park Development Ph 2 (0861) \$595,000. \$1,000,000 of the proposed transfer will be allocated to the committed balance (Parks).

**Utility Enterprise Fund (77)**

For FY 2025-26, \$1,519,534 in new resources is funded through the Utility Enterprise Funds reflecting a 6.4% increase compared to FY 2024-25. Personnel expenditures are primarily driven by pay structure adjustments as well as one Full-Time Equivalent (FTE) position. Capital expenditures are primarily driven by the replacement of stationary aerators, additional fleet vehicles, and the acquisition of essential equipment required for facility maintenance. Allocation of Funds: Personnel \$416,334 (27%), Operations \$124,000 (8%), and Capital \$979,200 (65%).



**Utilities Enterprise Fund**

Personnel Adjustments.....	\$367,932
Oxidation ditch stationary aerators.....	\$300,000
Belt press conveyor rehab.....	\$45,000
Three zero turn mowers.....	\$25,000
Utility Fleet Vehicles.....	\$186,000
Sludge tanker trailer.....	\$115,000
Vacuum truck lease.....	\$124,000
Two 420 Cat Backhoe.....	\$110,000
110 HP Tractor.....	\$110,000
Martinez IV bar screen.....	\$72,000
Pump & Haul improvements.....	\$9,000
Eight tablets.....	\$7,200
New Position - Inspector.....	\$48,402

**Utilities Capital Improvement Projects**

For FY 2025-26, \$4,300,000 in new resources is funded through the Utilities Capital Improvement Funds. The largest allocation is for the Lower Plant Clarifier Improvement, \$1,500,000, which will be allocated towards construction. This also includes two new projects: Manhole Improvements \$900,000 and Martinez II Western Outfall Rehabilitation \$300,000. Below is a breakdown of the new funding.



**New Utility Project Funding**

<b><u>Utilities Enterprise Fund</u></b>	
Manhole Improvements.....	\$900,000
Martinez II Western Outfall Rehab.....	\$300,000
Capacity Management Operations & Maintenance (CMOM).....	\$400,000
Lower Plant Clarifier Improvement.....	\$1,500,000
Lower Plant Electrical Improvement.....	\$1,200,000

# **ALL FUNDS BUDGET SUMMARY**



*Photo by Jennifer Pecina*  
2024 River Clicks Photo Contest  
Internal Winner

**All Funds Summary**  
**Fiscal Year Ending September 30, 2026**

	FY 2025-26	FY 2025-26
	All Funds	General Fund (01)

**AVAILABLE FUNDS**

	FY 2025-26	FY 2025-26
	All Funds	General Fund (01)
<b>Beginning Balance</b>		
Unassigned Fund Balance	\$ 18,142,079	\$ 18,142,079
Unrestricted Fund Balance	14,348,125	-
Committed Balance	23,096,755	-
Assigned for Projects	28,174,602	-
Restricted Fund Balance	108,190,294	-
<b>Total Beginning Balance</b>	<b>\$ 191,951,855</b>	<b>\$ 18,142,079</b>
<b>Revenue</b>		
Taxes, Penalties and Interest	\$ 51,019,130	\$ 51,019,130
Intergovernmental	103,401,449	1,300,000
Charges for Services	37,317,519	563,000
Miscellaneous	442,100	130,100
Investment Earnings	5,754,567	2,000,000
Proceeds from Debt Issuance	-	-
Impact/Connection Fees	3,500,000	-
Transfers - Support Fees	2,203,443	2,203,443
Transfers	15,449,155	-
<b>Total Revenue</b>	<b>\$ 219,087,363</b>	<b>\$ 57,215,673</b>
<b>TOTAL AVAILABLE FUNDS</b>	<b>\$ 411,039,218</b>	<b>\$ 75,357,752</b>

**APPROPRIATIONS**

	FY 2025-26	FY 2025-26
	All Funds	General Fund (01)
<b>Expenditures</b>		
Personnel Expenditures	\$ 33,178,889	\$ 27,814,623
Operating Expenditures	31,277,628	15,498,425
Capital Outlay	3,101,666	2,122,466
Capital Improvement Projects	204,587,260	-
Debt Service	10,212,697	-
Transfers	17,572,651	15,244,323
Reimbursements	(814,000)	(550,000)
<b>Total Expenditures</b>	<b>\$ 299,116,791</b>	<b>\$ 60,129,836</b>
<b>Ending Balance</b>		
Unassigned Fund Balance	\$ 11,855,038	\$ 11,855,038
Unrestricted Fund Balance	20,384,943	3,372,879
Committed Balance	3,114,656	-
Assigned for Projects	-	-
Restricted Fund Balance	76,567,789	-
<b>Ending Balance</b>	<b>\$ 111,922,427</b>	<b>\$ 15,227,917</b>
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 411,039,218</b>	<b>\$ 75,357,752</b>

<b>All Funds Summary</b> Fiscal Year Ending September 30, 2026	<b>Special Revenue Funds</b>
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	FY 2025-26 Edward Aquifer/RWRDG (31)	FY 2025-26 Regional Water Alliance (32)	FY 2025-26 SACIP Land Sales (22)	FY 2025-26 Public Facilities Corp (23)
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<b>AVAILABLE FUNDS</b>
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**Beginning Balance**

Unassigned Fund Balance	\$ -	\$ -	\$ -	\$ -
Unrestricted Fund Balance	-	-	-	-
Committed Balance	-	-	-	15,770,246
Assigned for Projects	-	-	-	-
Restricted Fund Balance	-	-	361,114	1,149,406
<b>Total Beginning Balance</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 361,114</b>	<b>\$ 16,919,652</b>

**Revenue**

Taxes, Penalties and Interest	\$ -	\$ -	\$ -	\$ -
Intergovernmental	-	-	-	-
Charges for Services	-	-	-	-
Miscellaneous	-	-	-	-
Investment Earnings	-	-	10,000	494,567
Proceeds from Debt Issuance	-	-	-	-
Impact/Connection Fees	-	-	-	-
Transfers - Support Fees	-	-	-	-
Transfers	-	-	-	3,475,554
<b>Total Revenue</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 10,000</b>	<b>\$ 3,970,120</b>

<b>TOTAL AVAILABLE FUNDS</b>	<b><u>\$ -</u></b>	<b><u>\$ -</u></b>	<b><u>\$ 371,114</u></b>	<b><u>\$ 20,889,772</u></b>
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<b>APPROPRIATIONS</b>
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**Expenditures**

Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Operating Expenditures	-	-	-	-
Capital Outlay	-	-	-	-
Capital Improvement Projects	-	-	-	16,125,890
Debt Service	-	-	-	3,475,554
Transfers	-	-	-	-
Reimbursements	-	-	-	-
<b>Total Expenditures</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 19,601,444</b>

**Ending Balance**

Unassigned Fund Balance	\$ -	\$ -	\$ -	\$ -
Unrestricted Fund Balance	-	-	-	-
Committed Balance	-	-	-	1,288,328
Assigned for Projects	-	-	-	-
Restricted Fund Balance	-	-	371,114	-
<b>Ending Balance</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 371,114</b>	<b>\$ 1,288,328</b>

<b>TOTAL APPROPRIATIONS</b>	<b><u>\$ -</u></b>	<b><u>\$ -</u></b>	<b><u>\$ 371,114</u></b>	<b><u>\$ 20,889,772</u></b>
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All Funds Summary Fiscal Year Ending September 30, 2026	Special Revenue Funds		Debt Service Fund	Insurance Fund
	FY 2025-26 Park Resources Development (26)	FY 2025-26 Grants (36)	FY 2025-26 Debt Service (02)	FY 2025-26 Insurance (90)

**AVAILABLE FUNDS**

**Beginning Balance**

Unassigned Fund Balance	\$ -	\$ -	\$ -	\$ -
Unrestricted Fund Balance	-	-	-	5,747,930
Committed Balance	651,328	-	-	-
Assigned for Projects	-	-	-	-
Restricted Fund Balance	-	435,597	(121,882)	-
<b>Total Beginning Balance</b>	<b>\$ 651,328</b>	<b>\$ 435,597</b>	<b>\$ (121,882)</b>	<b>\$ 5,747,930</b>

**Revenue**

Taxes, Penalties and Interest	\$ -	\$ -	\$ -	\$ -
Intergovernmental	-	4,799,630	1,328,459	-
Charges for Services	160,000	-	-	5,026,922
Miscellaneous	-	12,000	-	200,000
Investment Earnings	15,000	-	-	150,000
Proceeds from Debt Issuance	-	-	-	-
Impact/Connection Fees	-	-	-	-
Transfers - Support Fees	-	-	-	-
Transfers	2,435,500	-	253,433	-
<b>Total Revenue</b>	<b>\$ 2,610,500</b>	<b>\$ 4,811,630</b>	<b>\$ 1,581,892</b>	<b>\$ 5,376,922</b>

**TOTAL AVAILABLE FUNDS**      **\$ 3,261,828**      **\$ 5,247,228**      **\$ 1,460,009**      **\$ 11,124,852**

**APPROPRIATIONS**

**Expenditures**

Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Operating Expenditures	-	5,247,228	-	5,009,080
Capital Outlay	-	-	-	-
Capital Improvement Projects	1,435,500	-	-	-
Debt Service	-	-	1,460,009	-
Transfers	-	-	-	-
Reimbursements	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 1,435,500</b>	<b>\$ 5,247,228</b>	<b>\$ 1,460,009</b>	<b>\$ 5,009,080</b>

**Ending Balance**

Unassigned Fund Balance	\$ -	\$ -	\$ -	\$ -
Unrestricted Fund Balance	-	-	-	6,115,773
Committed Balance	1,826,328	-	-	-
Assigned for Projects	-	-	-	-
Restricted Fund Balance	-	-	-	-
<b>Ending Balance</b>	<b>\$ 1,826,328</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,115,773</b>

**TOTAL APPROPRIATIONS**      **\$ 3,261,828**      **\$ 5,247,228**      **\$ 1,460,009**      **\$ 11,124,852**

<b>All Funds Summary</b> Fiscal Year Ending September 30, 2026	<b>Capital Improvement Funds</b>
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	FY 2025-26 SARA Project (04)	FY 2025-26 City of San Antonio CIP (11)	FY 2025-26 Bexar County Westside Creek (54)
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<b>AVAILABLE FUNDS</b>
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<b>Beginning Balance</b>			
Unassigned Fund Balance	\$ -	\$ -	\$ -
Unrestricted Fund Balance	-	-	-
Committed Balance	6,675,181	-	-
Assigned for Projects	28,174,602	-	-
Restricted Fund Balance	-	171,879	391,455
<b>Total Beginning Balance</b>	<b>\$ 34,849,783</b>	<b>\$ 171,879</b>	<b>\$ 391,455</b>
<b>Revenue</b>			
Taxes, Penalties and Interest	\$ -	\$ -	\$ -
Intergovernmental	-	24,897,887	3,826,330
Charges for Services	-	-	-
Miscellaneous	-	-	-
Investment Earnings	-	-	-
Proceeds from Debt Issuance	-	-	-
Impact/Connection Fees	-	-	-
Transfers - Support Fees	-	-	-
Transfers	9,159,784	-	-
<b>Total Revenue</b>	<b>\$ 9,159,784</b>	<b>\$ 24,897,887</b>	<b>\$ 3,826,330</b>
<b>TOTAL AVAILABLE FUNDS</b>	<b>\$ 44,009,567</b>	<b>\$ 25,069,766</b>	<b>\$ 4,217,785</b>

<b>APPROPRIATIONS</b>
-----------------------

<b>Expenditures</b>			
Personnel Expenditures	\$ -	\$ -	\$ -
Operating Expenditures	-	-	-
Capital Outlay	-	-	-
Capital Improvement Projects	36,911,097	25,069,766	4,217,785
Debt Service	-	-	-
Transfers	-	-	-
Reimbursements	-	-	-
<b>Total Expenditures</b>	<b>\$ 36,911,097</b>	<b>\$ 25,069,766</b>	<b>\$ 4,217,785</b>
<b>Ending Balance</b>			
Unassigned Fund Balance	\$ -	\$ -	\$ -
Unrestricted Fund Balance	7,098,470	-	-
Committed Balance	-	-	-
Assigned for Projects	-	-	-
Restricted Fund Balance	-	-	-
<b>Ending Balance</b>	<b>\$ 7,098,470</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 44,009,567</b>	<b>\$ 25,069,766</b>	<b>\$ 4,217,785</b>

<b>All Funds Summary</b> Fiscal Year Ending September 30, 2026	<b>Capital Improvement Funds</b>		
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	FY 2025-26 Bexar County Capital Projects (59)	FY 2025-26 City of San Antonio Westside Creeks (61)	FY 2025-26 Other Capital Projects Fund (57)
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**AVAILABLE FUNDS**

<b>Beginning Balance</b>			
Unassigned Fund Balance	\$ -	\$ -	\$ -
Unrestricted Fund Balance	-	-	-
Committed Balance	-	-	-
Assigned for Projects	-	-	-
Restricted Fund Balance	(742,460)	43,830	134,849
<b>Total Beginning Balance</b>	<b>\$ (742,460)</b>	<b>\$ 43,830</b>	<b>\$ 134,849</b>
<b>Revenue</b>			
Taxes, Penalties and Interest	\$ -	\$ -	\$ -
Intergovernmental	65,047,845	-	674,826
Charges for Services	-	-	-
Miscellaneous	-	-	-
Investment Earnings	-	-	-
Proceeds from Debt Issuance	-	-	-
Impact/Connection Fees	-	-	-
Transfers - Support Fees	-	-	-
Transfers	-	-	-
<b>Total Revenue</b>	<b>\$ 65,047,845</b>	<b>\$ -</b>	<b>\$ 674,826</b>
<b>TOTAL AVAILABLE FUNDS</b>	<b>\$ 64,305,385</b>	<b>\$ 43,830</b>	<b>\$ 809,675</b>

**APPROPRIATIONS**

<b>Expenditures</b>			
Personnel Expenditures	\$ -	\$ -	\$ -
Operating Expenditures	-	-	-
Capital Outlay	-	-	-
Capital Improvement Projects	64,305,385	-	809,675
Debt Service	-	-	-
Transfers	-	-	-
Reimbursements	-	-	-
<b>Total Expenditures</b>	<b>\$ 64,305,385</b>	<b>\$ -</b>	<b>\$ 809,675</b>
<b>Ending Balance</b>			
Unassigned Fund Balance	\$ -	\$ -	\$ -
Unrestricted Fund Balance	-	-	-
Committed Balance	-	-	-
Assigned for Projects	-	-	-
Restricted Fund Balance	-	43,830	-
<b>Ending Balance</b>	<b>\$ -</b>	<b>\$ 43,830</b>	<b>\$ -</b>
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 64,305,385</b>	<b>\$ 43,830</b>	<b>\$ 809,675</b>

<b>All Funds Summary</b> Fiscal Year Ending September 30, 2026	<b>Utility Funds</b>
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	FY 2025-26 Utilities Enterprise (77)	FY 2025-26 Randolph Air Force Base (73)	FY 2025-26 Utility O&M (75)
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<b>AVAILABLE FUNDS</b>
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<b>Beginning Balance</b>			
Unassigned Fund Balance	\$ -	\$ -	\$ -
Unrestricted Fund Balance	3,254,265	5,206,194	139,736
Committed Balance	-	-	-
Assigned for Projects	-	-	-
Restricted Fund Balance	106,366,506	-	-
<b>Total Beginning Balance</b>	<b>\$ 109,620,770</b>	<b>\$ 5,206,194</b>	<b>\$ 139,736</b>
<b>Revenue</b>			
Taxes, Penalties and Interest	\$ -	\$ -	\$ -
Intergovernmental	270,478	697,049	558,944
Charges for Services	31,567,597	-	-
Miscellaneous	100,000	-	-
Investment Earnings	3,075,000	-	10,000
Proceeds from Debt Issuance	-	-	-
Impact/Connection Fees	3,500,000	-	-
Transfers - Support Fees	-	-	-
Transfers	124,885	-	-
<b>Total Revenue</b>	<b>\$ 38,637,960</b>	<b>\$ 697,049</b>	<b>\$ 568,944</b>
<b>TOTAL AVAILABLE FUNDS</b>	<b><u>\$ 148,258,730</u></b>	<b><u>\$ 5,903,243</u></b>	<b><u>\$ 708,681</u></b>

<b>APPROPRIATIONS</b>
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<b>Expenditures</b>			
Personnel Expenditures	\$ 5,364,266	\$ -	\$ -
Operating Expenditures	4,828,837	250,000	444,059
Capital Outlay	979,200	-	-
Capital Improvement Projects	52,920,452	2,791,710	-
Debt Service	5,277,135	-	-
Transfers	2,203,443	-	124,885
Reimbursements	(264,000)	-	-
<b>Total Expenditures</b>	<b>\$ 71,309,333</b>	<b>\$ 3,041,710</b>	<b>\$ 568,944</b>
<b>Ending Balance</b>			
Unassigned Fund Balance	\$ -	\$ -	\$ -
Unrestricted Fund Balance	3,408,086	250,000	139,736
Committed Balance	-	-	-
Assigned for Projects	-	-	-
Restricted Fund Balance	73,541,311	2,611,534	-
<b>Ending Balance</b>	<b>\$ 76,949,397</b>	<b>\$ 2,861,534</b>	<b>\$ 139,736</b>
<b>TOTAL APPROPRIATIONS</b>	<b><u>\$ 148,258,730</u></b>	<b><u>\$ 5,903,243</u></b>	<b><u>\$ 708,681</u></b>

# REVENUE DETAILS FY 2025-26



*Photo by Steve Steger*  
2024 River Clicks Photo Contest  
Special Category Winner

Revenues	FY 2023-24 Actual	FY 2024-25 Amended Budget	FY 2024-25 Estimate	FY 2025-26 Budget
<b>GENERAL FUND (01)</b>				
<b><u>Property Taxes</u></b>				
Property Taxes - Bexar County	43,640,192	45,331,168	45,371,564	47,359,846
Property Taxes - Karnes County	1,948,971	1,833,391	1,911,770	1,828,212
Property Taxes - Goliad County	237,385	251,403	231,262	346,969
Property Taxes - Wilson County	1,022,842	1,061,561	962,199	1,175,098
Delinquent Taxes	440,953	423,411	363,745	423,411
TIRZ-Retama Park	(88,304)	(60,000)	(89,690)	(80,000)
TIRZ-Hallie Heights	(1,566)	-	-	-
TIRZ-Heathers Cove	(1,397)	-	-	-
TIRZ-Butterfield	(10,019)	(10,000)	(10,963)	(10,963)
TIRZ-Sedona	(21,417)	(20,000)	(20,317)	(20,317)
TIRZ-Verano	573	(10,000)	(1,820)	(1,820)
TIRZ-Kenedy	(1,513)	(1,000)	(1,306)	(1,306)
Subtotal - Property Taxes	47,166,697	48,799,934	48,716,444	51,019,130
<b><u>Investment Earnings</u></b>				
Investment Earnings	2,433,388	1,623,188	2,394,091	2,000,000
Subtotal - Investment Earnings	2,433,388	1,623,188	2,394,091	2,000,000
<b><u>Intergovernmental Revenue</u></b>				
Intergovernmental Revenue	950,241	1,338,500	1,096,119	1,300,000
Subtotal - Intergovernmental Revenue	950,241	1,338,500	1,096,119	1,300,000
<b><u>Charges for Services</u></b>				
Lab Samples	213,651	150,000	245,095	220,000
Rentals/Leases	14,301	12,000	12,795	12,000
Trail Closure	73,924	60,000	70,873	-
Administrative Fee	90,668	60,000	13,500	15,000
Easement fees	-	500	906	500
Water Sales	314,779	300,000	314,779	300,000
Sale of Hay	11,450	7,500	8,445	7,500
Gain on Sale/Disp of Assets	-	-	16,095	8,000
San Antonio River Foundation	-	-	52,204	-
Subtotal - Charges for Services	718,774	590,000	734,692	563,000
<b><u>Miscellaneous</u></b>				
Miscellaneous	306,801	225,909	153,950	130,000
ICMA Retirement	-	5,000	-	-
Election Filing Fees	500	500	-	-
Participant Fees	300	-	-	-
Gate Receipts	155	100	231	100
Insurance Proceeds	10,921	-	37,253	-
Operating Transfers	-	-	239,033	-
Subtotal - Miscellaneous	318,677	231,509	430,468	130,100
<b><u>Support Fees</u></b>				
SARA Wastewater Systems	1,225,811	1,225,811	1,225,811	1,788,806
Salitrillo Wastewater System	670,281	670,281	670,281	414,638
Subtotal - Support Fees	1,896,092	1,896,092	1,896,092	2,203,443
<b>TOTAL GENERAL FUND</b>	<b>53,483,869</b>	<b>54,479,223</b>	<b>55,267,905</b>	<b>57,215,673</b>

Revenues	FY 2023-24 Actual	FY 2024-25 Amended Budget	FY 2024-25 Estimate	FY 2025-26 Budget
<b>EDWARDS WATER ACQUISITION/RWRDG FUND (31)</b>				
<b><u>Intergovernmental Revenue</u></b>				
Investment Earnings	1,245	-	-	-
Intergovernmental Revenue	237,424	200,590	210,971	-
Subtotal - Intergovernmental Revenue	238,669	200,590	210,971	-
<b><u>Charges for Services</u></b>				
Administrative Fee	3,582	3,009	2,562	-
Subtotal - Charges for Services	3,582	3,009	2,562	-
<b><u>Miscellaneous</u></b>				
Miscellaneous	960	-	-	-
Subtotal - Miscellaneous	960	-	-	-
<b>TOTAL EDWARDS WATER ACQ. FUND</b>	<b>243,211</b>	<b>203,599</b>	<b>213,533</b>	<b>-</b>
<b>REGIONAL WATER ALLIANCE FUND (32)</b>				
<b><u>Investment Earnings</u></b>				
Investment Earnings	1,599	892	-	-
Subtotal - Investment Earnings	1,599	892	-	-
<b>TOTAL REGIONAL WATER ALLIANCE FUND</b>	<b>1,599</b>	<b>892</b>	<b>-</b>	<b>-</b>
<b>SACIP LAND SALES FUND (22)</b>				
<b><u>Investment Earnings</u></b>				
Investment Earnings	14,962	5,000	12,520	10,000
Subtotal - Investment Earnings	14,962	5,000	12,520	10,000
<b><u>Charges for Services</u></b>				
License Agreements	200	-	-	-
Subtotal - Charges for Services	200	-	-	-
<b>TOTAL SACIP LAND SALES FUND</b>	<b>15,162</b>	<b>5,000</b>	<b>12,520</b>	<b>10,000</b>
<b>PUBLIC FACILITIES CORPORATION FUND (23)</b>				
<b><u>Investment Earnings</u></b>				
Investment Earnings	371,953	100,000	617,180	494,567
Subtotal - Investment Earnings	371,953	100,000	617,180	494,567
<b><u>Debt Proceeds</u></b>				
Bond Issuance	15,000,000	-	-	-
Subtotal - Debt Proceeds	15,000,000	-	-	-
<b><u>Transfers</u></b>				
Transfers - General Fund	995,545	3,287,875	3,287,875	3,475,554
Subtotal - Transfers	995,545	3,287,875	3,287,875	3,475,554
<b>TOTAL PUBLIC FACILITIES CORP FUND</b>	<b>16,367,498</b>	<b>3,387,875</b>	<b>3,905,055</b>	<b>3,970,121</b>

Revenues	FY 2023-24 Actual	FY 2024-25 Amended Budget	FY 2024-25 Estimate	FY 2025-26 Budget
<b><u>PARK RESOURCES DEVELOPMENT FUND (26)</u></b>				
<b><u>Investment Earnings</u></b>				
Investment Earnings	28,128	4,300	21,580	15,000
Subtotal - Investment Earnings	28,128	4,300	21,580	15,000
<b><u>Charges for Services</u></b>				
Rentals/Leases	47,400	128,414	106,054	100,000
License Agreements	50,835	-	-	-
Easement Fees	40,361	-	-	-
Rentals/Leases	2,103	-	-	-
Trail Closure	-	-	-	60,000
Subtotal - Charges for Services	140,699	128,414	106,054	160,000
<b><u>Transfers</u></b>				
Transfers - General Fund	-	-	-	2,435,500
Subtotal - Transfers	-	-	-	2,435,500
<b>TOTAL PARK RESOURCES DEV. FUND</b>	<b>168,827</b>	<b>132,714</b>	<b>127,634</b>	<b>2,610,500</b>
<b><u>GRANTS FUND (36)</u></b>				
<b><u>Investment Earnings</u></b>				
Investment Earnings	-	-	11,700	12,000
Subtotal - Investment Earnings	-	-	11,700	12,000
<b><u>Intergovernmental Revenue</u></b>				
Intergovernmental Revenue	1,189,132	3,542,030	1,303,988	2,497,425
Federal Grant Revenue	2,669,020	2,735,843	476,204	2,302,205
Fed Pass Through Grant Revenue	23,733	136,304	38,982	-
Subtotal - Intergovernmental Revenue	3,881,885	6,414,177	1,819,174	4,799,630
<b>TOTAL GRANTS FUND</b>	<b>3,881,885</b>	<b>6,414,177</b>	<b>1,830,874</b>	<b>4,811,630</b>
<b><u>DEBT SERVICE FUND (02)</u></b>				
<b><u>Investment Earnings</u></b>				
Investment Earnings	128,046	-	-	-
Subtotal - Investment Earnings	128,046	-	-	-
<b><u>Intergovernmental Revenue</u></b>				
Intergovernmental Revenue	1,422,882	1,325,233	1,325,233	1,328,459
Subtotal - Intergovernmental Revenue	1,422,882	1,325,233	1,325,233	1,328,459
<b><u>Transfers</u></b>				
Transfers - General Fund	599,348	128,607	128,607	253,433
Subtotal - Transfers	599,348	128,607	128,607	253,433
<b>TOTAL DEBT SERVICE FUND</b>	<b>2,150,276</b>	<b>1,453,840</b>	<b>1,453,840</b>	<b>1,581,892</b>

<b>Revenues</b>	<b>FY 2023-24 Actual</b>	<b>FY 2024-25 Amended Budget</b>	<b>FY 2024-25 Estimate</b>	<b>FY 2025-26 Budget</b>
<b><u>INSURANCE FUND (90)</u></b>				
<b><u>Investment Earnings</u></b>				
Investment Earnings	411,712	100,000	168,336	150,000
Subtotal - Investment Earnings	411,712	100,000	168,336	150,000
<b><u>Charges for Services</u></b>				
Health Premiums	5,360,140	4,230,062	4,420,762	5,026,922
Pharmacy Rebates	120,263	85,000	196,593	200,000
Subtotal - Charges for Services	5,480,403	4,315,062	4,617,355	5,226,922
<b>TOTAL INSURANCE FUND</b>	<b>5,892,115</b>	<b>4,415,062</b>	<b>4,785,691</b>	<b>5,376,922</b>
<b><u>SARA PROJECT FUND (04)</u></b>				
<b><u>Investment Earnings</u></b>				
Investment Earnings	199,783	-	-	-
Subtotal - Investment Earnings	199,783	-	-	-
<b><u>Transfers</u></b>				
Transfers (From General Fund)	9,130,285	11,165,328	11,165,328	9,159,784
Subtotal - Transfers	9,130,285	11,165,328	11,165,328	9,159,784
<b>TOTAL SARA PROJECT FUND</b>	<b>9,330,068</b>	<b>11,165,328</b>	<b>11,165,328</b>	<b>9,159,784</b>
<b><u>CITY OF SAN ANTONIO CAPITAL IMPROVEMENTS PROJECT FUND (11)</u></b>				
<b><u>Intergovernmental Revenue</u></b>				
Intergovernmental Revenue	8,773,451	28,291,803	891,505	24,897,887
Subtotal - Intergovernmental Revenue	8,773,451	28,291,803	891,505	24,897,887
<b>TOTAL COSA SARIP FUND</b>	<b>8,773,451</b>	<b>28,291,803</b>	<b>891,505</b>	<b>24,897,887</b>
<b><u>BEXAR COUNTY WESTSIDE CREEK RESTORATION PROJECTS FUND (54)</u></b>				
<b><u>Investment Earnings</u></b>				
Investment Earnings	111,509	-	9,638	-
Subtotal - Investment Earnings	111,509	-	9,638	-
<b><u>Intergovernmental Revenue</u></b>				
Intergovernmental Revenue	12,614,444	8,387,482	2,157,629	3,826,330
Subtotal - Intergovernmental Revenue	12,614,444	8,387,482	2,157,629	3,826,330
<b>TOTAL BEXAR COUNTY WSC FUND</b>	<b>12,725,953</b>	<b>8,387,482</b>	<b>2,167,267</b>	<b>3,826,330</b>
<b><u>BEXAR COUNTY CAPITAL PROJECTS FUND (59)</u></b>				
<b><u>Investment Earnings</u></b>				
Investment Earnings	-	-	5,988	-
Subtotal - Investment Earnings	-	-	5,988	-
<b><u>Intergovernmental Revenue</u></b>				
Intergovernmental Revenue	4,930,568	62,859,483	2,898,720	65,047,845
Subtotal - Intergovernmental Revenue	4,930,568	62,859,483	2,898,720	65,047,845
<b>TOTAL BEXAR CO. CAPITAL PROJ. FUND</b>	<b>4,930,568</b>	<b>62,859,483</b>	<b>2,904,708</b>	<b>65,047,845</b>

Revenues	FY 2023-24 Actual	FY 2024-25 Amended Budget	FY 2024-25 Estimate	FY 2025-26 Budget
<b>WESTSIDE CREEK CITY OF SAN ANTONIO FUND (61)</b>				
<b><u>Investment Earnings</u></b>				
Investment Earnings	2,028	-	3,603	-
Subtotal - Investment Earnings	2,028	-	3,603	-
<b><u>Intergovernmental Revenue</u></b>				
Intergovernmental Revenue	283,886	773,202	-	-
Subtotal - Intergovernmental Revenue	283,886	773,202	-	-
<b>TOTAL WSC CITY OF SAN ANTONIO FUND</b>	<b>285,914</b>	<b>773,202</b>	<b>3,603</b>	<b>-</b>
<b>OTHER CAPITAL PROJECTS FUND (57)</b>				
<b><u>Intergovernmental Revenue</u></b>				
Intergovernmental Revenue	1,761,682	1,010,056	815	674,826
Subtotal - Intergovernmental Revenue	1,761,682	1,010,056	815	674,826
<b>TOTAL OTHER CAPITAL PROJECTS FUND</b>	<b>1,761,682</b>	<b>1,010,056</b>	<b>815</b>	<b>674,826</b>
<b>UTILITIES ENTERPRISE (77)</b>				
<b><u>Investment Earnings</u></b>				
Investment Earnings	7,432,799	2,825,000	3,669,937	3,075,000
Subtotal - Investment Earnings	7,432,799	2,825,000	3,669,937	3,075,000
<b><u>Intergovernmental Revenue</u></b>				
Intergovernmental Revenue	314,991	277,402	273,248	270,478
Subtotal - Intergovernmental Revenue	314,991	277,402	273,248	270,478
<b><u>Debt Proceeds</u></b>				
Bond Issuance	18,500,000	-	-	-
Subtotal - Debt Proceeds	18,500,000	-	-	-
<b><u>Charges for Services</u></b>				
Easement Fees	26,879	-	-	-
Rentals/Leases	50,949	92,899	95,552	92,899
Sewer Fees	34,024,332	28,969,818	30,090,188	31,474,698
Penalty Fee/Late Fee	78,500	-	-	-
Connection Fees	7,017,415	3,500,000	4,281,350	3,500,000
Subtotal - Charges for Services	41,198,075	32,562,717	34,467,090	35,067,597
<b><u>Miscellaneous</u></b>				
Miscellaneous	336,389	175,000	77,846	100,000
Insurance Proceeds	95,659	-	-	-
Subtotal - Miscellaneous	432,048	175,000	77,846	100,000
<b><u>Transfers</u></b>				
Transfers - Utility O&M	-	-	449,246	124,885
Subtotal - Transfers	-	-	449,246	124,885
<b>TOTAL UTILITIES ENTERPRISE FUND</b>	<b>67,877,913</b>	<b>35,840,119</b>	<b>38,937,367</b>	<b>38,637,960</b>

<b>Revenues</b>	<b>FY 2023-24 Actual</b>	<b>FY 2024-25 Amended Budget</b>	<b>FY 2024-25 Estimate</b>	<b>FY 2025-26 Budget</b>
<b><u>RANDOLPH AFB CONTRACT FUND (73)</u></b>				
<b><u>Investment Earnings</u></b>				
Investment Earnings	221,337	1,624	-	-
Subtotal - Investment Earnings	221,337	1,624	-	-
<b><u>Intergovernmental Revenue</u></b>				
Intergovernmental Revenue	1,102,596	654,747	676,748	697,049
Subtotal - Intergovernmental Revenue	1,102,596	654,747	676,748	697,049
<b>TOTAL RANDOLPH AFB CONTRACT FUND</b>	<b>1,323,933</b>	<b>656,371</b>	<b>676,748</b>	<b>697,049</b>
<b><u>UTILITY OPERATIONS AND MAINTENANCE FUND (75)</u></b>				
<b><u>Investment Earnings</u></b>				
Investment Earnings	12,742	8,374	16,287	10,000
Subtotal - Investment Earnings	12,742	8,374	16,287	10,000
<b><u>Intergovernmental Revenue</u></b>				
Intergovernmental Revenue	577,201	465,025	535,862	558,944
Subtotal - Intergovernmental Revenue	577,201	465,025	535,862	558,944
<b>TOTAL UTILITY O&amp;M FUND</b>	<b>589,943</b>	<b>473,399</b>	<b>552,149</b>	<b>568,944</b>
<b>TOTAL AVAILABLE REVENUES</b>	<b>189,803,867</b>	<b>219,949,625</b>	<b>124,896,542</b>	<b>219,087,364</b>

# General Fund



Photo by Joanie Guyer  
2024 Rivers Clicks Photo Contest  
Judge's Choice - Karnes County Category Winner

## General Fund (01)

### Fiscal Year Ending September 30, 2026

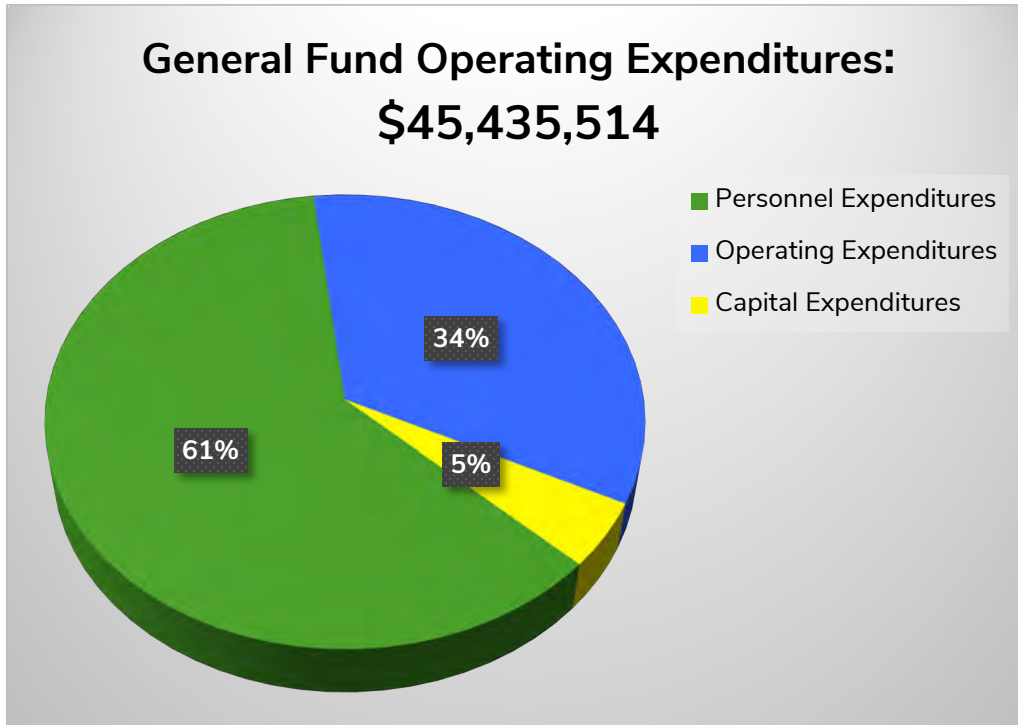
The General Fund supports the River Authority's organizational functions with property taxes serving as the primary source of revenue. Key functions funded through the General Fund include Organizational Support/Executive Office, Board of Directors, Public Affairs, Government Affairs, Facilities, Human Resources, Watershed & Park Operations, Finance, Information Technology, Project Management Office, Engineering, Environmental Sciences, Fleet and Real Estate.

AVAILABLE FUNDS	FY 2023-24 Actual	FY 2024-25 Amended Budget	FY 2024-25 Estimate	FY 2025-26 Budget
<b>Beginning Balance</b>				
Unassigned Fund Balance	\$ 17,600,542	\$ 16,497,211	\$ 17,120,311	\$ 18,142,079
Total Beginning Balance	\$ 17,600,542	\$ 16,497,211	\$ 17,120,311	\$ 18,142,079
<b>Revenue</b>				
Taxes, Penalties and Interest	\$ 47,166,697	\$ 48,799,934	\$ 48,716,444	\$ 51,019,130
Intergovernmental Revenue	950,241	1,338,500	1,096,119	1,300,000
Charges for Services	718,774	590,500	734,692	563,000
Miscellaneous	318,677	231,009	430,468	130,100
Support Fees	1,896,092	1,896,092	1,896,092	2,203,443
Investment Income (Loss)	2,433,388	1,623,188	2,394,091	2,000,000
<b>Total Revenue</b>	<b>\$ 53,483,869</b>	<b>\$ 54,479,223</b>	<b>\$ 55,267,905</b>	<b>\$ 57,215,673</b>
<b>TOTAL AVAILABLE FUNDS</b>	<b>\$ 71,084,411</b>	<b>\$ 70,976,434</b>	<b>\$ 72,388,216</b>	<b>\$ 75,357,752</b>
<b>APPROPRIATIONS</b>				
Personnel Expenditures	\$ 28,925,325	\$ 26,763,111	\$ 25,425,016	\$ 27,814,623
Operating Expenditures	14,508,660	15,522,808	13,733,228	15,498,425
Capital Expenditures	1,115,374	979,019	1,056,084	2,122,466
Transfers				
Debt Service, Other Transfers	1,594,893	3,416,482	3,416,482	3,607,105
Project Fund - Projects, Park Development Fund	9,130,285	11,165,328	11,165,328	11,637,218
Project Fund - Unrestricted Reserve				
Reimbursements	(1,310,437)	(1,300,000)	(550,000)	(550,000)
<b>TOTAL OPERATING APPROPRIATIONS</b>	<b>\$ 53,964,100</b>	<b>\$ 56,546,748</b>	<b>\$ 54,246,137</b>	<b>\$ 60,129,836</b>
Unassigned - Budgeted Operating Reserve	10,858,496	11,436,807	11,436,807	11,855,038
Unrestricted balance	3,268,936	-	3,712,393	-
Unrestricted - Repair and Replacement Reserve	2,992,879	2,992,879	2,992,879	3,372,879
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 71,084,411</b>	<b>\$ 70,976,434</b>	<b>\$ 72,388,216</b>	<b>\$ 75,357,752</b>

## General Fund Expenditures

The FY 2025-26 General Fund Adopted Budget Appropriations total \$75,357,752 which includes an Operating Reserve of \$11,855,038, Repair and Replacement Reserve of \$3,372,879 and transfers of \$11,637,218. Expenditures total \$60,129,836 compared to the FY 2024-25 Amended Budget of \$56,546,748. Expenditures listed in the chart below include Personnel \$27,814,623, Operating \$15,498,425, and Capital \$2,122,466. Reimbursements of personnel expenditures (\$550,000), project transfers (\$11,637,218), and debt service (\$3,607,105) are not listed in the chart below.

### FY 2025-26 Total General Fund Adopted Operating Expenditures: \$45,435,514

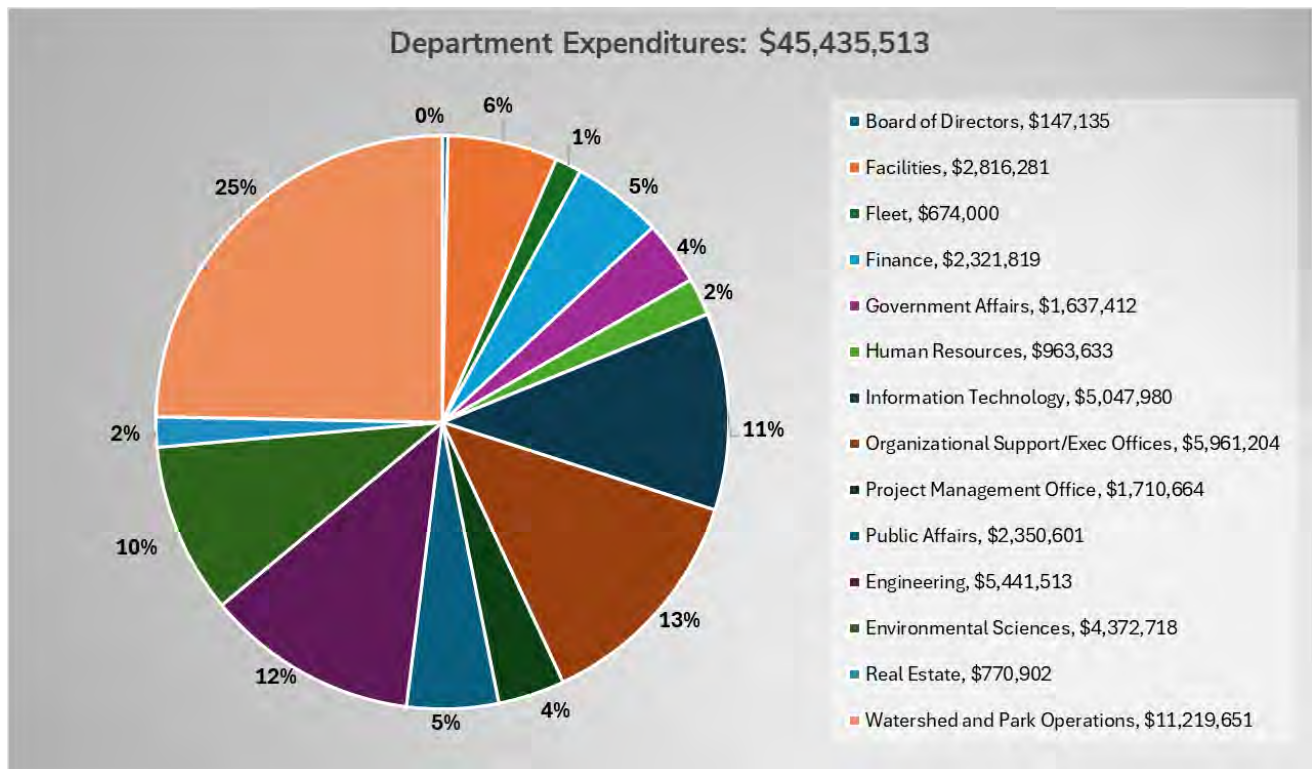


## Operating Reserve

This reserve, by policy, targets three months of operating expenditures which includes personnel, supplies, contracted services, and debt service expenditures. It does not include capital expenditures or transfers to other funds (Project Fund, Park Development Fund).

The FY 2025-26 Adopted Budget includes an Operating Reserve of \$11,855,038 which meets the target requirement of at least three months of recurring operating expenditure.

AVAILABLE FUNDS	FY 2023-24 Actual	FY 2024-25 Amended Budget	FY 2024-25 Estimate	FY 2025-26 Budget
<b><u>General Government</u></b>				
Board of Directors	\$ 828,991	\$ 837,189	\$ 503,955	\$ 147,135
Facilities	3,085,718	2,348,208	2,179,678	2,816,281
Fleet	-	395,500	389,345	674,000
Finance	2,249,241	2,345,094	1,957,284	2,321,819
Government Affairs	1,451,491	1,685,561	1,584,632	1,637,412
Human Resources	1,028,772	928,709	829,949	963,633
Information Technology	4,727,447	4,571,782	4,493,097	5,047,980
Organizational Support/Exec Offices	4,731,326	5,041,752	4,207,757	5,961,204
Project Management Office	1,571,769	1,801,921	1,521,704	1,710,664
Public Affairs	2,370,998	2,386,731	2,202,917	2,350,601
<b>Total General Government</b>	<b>\$ 22,045,753</b>	<b>\$ 22,342,447</b>	<b>\$ 19,870,318</b>	<b>\$ 23,630,729</b>
<b><u>Program Support and Services</u></b>				
Engineering	6,065,961	5,340,217	5,252,022	5,441,513
Environmental Sciences	4,348,438	4,095,614	4,005,387	4,372,718
Real Estate	479,383	646,952	575,322	770,902
Watershed and Park Operations	11,609,824	10,839,708	10,511,278	11,219,651
<b>Total Program Support and Services</b>	<b>\$ 22,503,606</b>	<b>\$ 20,922,491</b>	<b>\$ 20,344,010</b>	<b>\$ 21,804,784</b>
<b>Operating Transfers</b>	<b>\$ -</b>	<b>\$ 14,581,810</b>	<b>\$ 14,581,810</b>	<b>\$ 15,244,323</b>
<b>Reimbursements</b>	<b>-</b>	<b>(1,300,000)</b>	<b>(550,000)</b>	<b>(550,000)</b>
<b>TOTAL GENERAL FUND</b>	<b>\$ 44,549,359</b>	<b>\$ 56,546,748</b>	<b>\$ 54,246,137</b>	<b>\$ 60,129,836</b>



# **GENERAL GOVERNMENT**

# Board of Directors

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The governance and control of the San Antonio River Authority are vested in a twelve-member Board of Directors, six from Bexar County and two each from Wilson, Karnes and Goliad counties. Two of the Bexar County directors are elected at large and the other four each represent a portion of the county. Members are elected on a non-partisan basis to serve four years with no term limits. The terms of office for individual members are staggered to provide continuity. The Board of Directors, as the governing body for the River Authority, provides policy and fiduciary direction for the organization. The Board supervises the actions of the General Manager to ensure that the statutory requirements of the organization are met, and the mission, goals and objectives are effectively achieved for the citizens of the basin.

The Board provides direction on the River Authority’s legislative agenda, strategic plan, and business opportunities. The Board also reviews and approves the annual budget, annual financial statement and monitors revenues and expenditures throughout the year. In addition, the Board monitors performance results on many key initiatives of the River Authority. As elected officials, the directors participate in numerous community activities and meetings throughout the basin as well as attending training and conferences to remain informed on federal, state, and regional activities with impact on the River Authority’s mission and service area responsibilities.

<b>Appropriations:</b>	<b><u>FY 2023-24</u></b>	<b><u>FY 2024-25</u></b>	<b><u>FY 2025-26</u></b>
	<b><u>Actual</u></b>	<b><u>Estimate</u></b>	<b><u>Adopted Budget</u></b>
Personnel Expenditures	\$78,589	\$79,385	\$73,648
Operating Expenditures	750,403	424,570	73,487
<b>Total Appropriations</b>	<b>\$828,992</b>	<b>\$503,955</b>	<b>\$147,135</b>

# Facilities

Facilities provides support for the River Authority’s multiple buildings, operations and maintenance sites. Responsibilities include security management, facilities management, safety, custodial services, and other support functions furnished to River Authority staff and members of the communities served. The department’s goal is to consistently provide a clean, safe, comfortable, and sustainable work environment for employees, and ensure facilities are properly maintained to protect and improve organizational assets.

Work Plan	Timeframe	Status as of 10/1/2025
Upgrade security and access systems to provide clear and live surveillance, central control and monitoring, and immediate notification of potential security threats.	FY23-FY27	In Progress
Pilot Guenther Building’s assets in the newly developed Asset Management and Preventive Maintenance Program. This will enable Facilities to develop a recurring planned preventive maintenance work plan for Guenther’s assets. Once the pilot program is implemented, and shows added benefit, Facilities will implement across remaining River Authority facilities.	FY25-27	In Progress
In concert with Asset Manager, Facilities will continue to perform annual assessments for the repair and replacement of facility assets.	FY26-28	In Progress

<b>Appropriations:</b>	<b><u>FY 2023-24</u></b>	<b><u>FY 2024-25</u></b>	<b><u>FY 2025-26</u></b>
	<b><u>Actual</u></b>	<b><u>Estimate</u></b>	<b><u>Adopted Budget</u></b>
Personnel Expenditures	\$975,404	\$845,379	\$700,469
Operating Expenditures	1,556,355	801,841	939,177
Capital Expenditures	553,960	456,316	1,058,341
<b>Total Appropriations</b>	<b>\$3,085,719</b>	<b>\$2,103,536</b>	<b>\$2,697,987</b>

New Resources for FY 2025-26		
Description	Business Justification/Benefit to SARA and/or Stakeholders	Amount
HVAC Replacement	Replace the remaining HVAC and VAV units that are at the end of lifecycle.	300,000
Security Upgrades – Phase 2	Phase 2 of security upgrades at all locations consist of replacing aging equipment and consolidating all locations into one system.	446,341
San Pedro Creek (SPC) Operations	Upgrades needed at the SPC Operations building such as insulating the roof workshop and installing exhaust fans.	87,000
UROC Upgrades	The UROC building will need to be repainted on the exterior and the parking lot must be replaced due to potential safety issues.	225,000
Personnel Adjustments	Adjustments to personnel cost based on the following: cost of living and pay structure as needed.	24,992
<b>Total – Facilities</b>		<b>\$1,083,333</b>

# Finance

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The Finance Department provides financial leadership and support for the San Antonio River Authority, ensuring responsible stewardship of public funds and alignment with its mission. It oversees budgeting, accounting, treasury, procurement, and contracting, maintaining compliance with laws and public finance standards. Finance is structured into three main areas:

### Accounting & Treasury

Handles core financial operations including accounts payable/receivable, payroll, fixed assets, and financial reporting. It also manages cash flow, public fund investments, debt issuance, and annual audits to ensure transparency and sound stewardship.

### Budget & Planning

Develops and monitors operating and capital budgets, provides financial analysis, forecasting, and strategic planning. It aligns resources with organizational priorities and supports decisions with data-driven insights. The team also plans rate structures for wholesale and retail wastewater utility customers, ensuring rates are fair, sustainable, and support high-quality service delivery.

### Procurement & Contracting

Manages purchasing, vendor relations, and contract administration. By following best practices and policies, the team ensures efficient, cost-effective, and compliant procurement.

Work Plan	Timeframe	Status as of 10/1/2025
Outsource insurance certificate review and maintenance.	FY25-FY26	In Progress
Consolidate utility rate model and financial reporting for SARA WWTP and Salitrillo WWTP.	FY25-FY26	In Progress

<b>Appropriations:</b>	<u>FY 2023-24</u>	<u>FY 2024-25</u>	<u>FY 2025-26</u>
	<u>Actual</u>	<u>Estimate</u>	<u>Adopted Budget</u>
Personnel Expenditures	\$1,736,786	\$1,488,389	\$1,777,282
Operating Expenditures	512,456	468,894	544,537
<b>Total Appropriations</b>	<b>\$2,249,242</b>	<b>\$1,957,283</b>	<b>\$2,321,819</b>

New Resources for FY 2025-26		
Description	Business Justification/Benefit to SARA and/or Stakeholders	Amount
Outsourcing insurance certificate review	Outsourcing insurance certificate review and maintenance to a specialized provider to strengthen risk management and ensure consistent compliance with contractual insurance requirements.	22,000
Personnel Adjustments	Adjustments to personnel cost based on the following: authorized promotion opportunities for existing staff, cost of living, and pay structure as needed.	59,945
<b>Total – Finance</b>		<b>\$81,945</b>

# Government Affairs

The Government Affairs (GA) Department works to strengthen and influence relationships between governmental entities, external stakeholders, and constituents. The GA team collaborates closely with the General Manager, executive team, managers, and other key staff to create effective public policy positions and implement strategic external communication tactics. These efforts are intended to ensure the agency’s leadership role in developing and informing public policies that promote our mission. Team members also serve as liaisons to other departments to support their initiatives and communication needs.

Work Plan	Timeframe	Status as of 10/1/2025
Strengthen governmental and community ties throughout the basin.	FY25-FY26	In Progress
Enhance awareness of Westside Creeks and River Road planning, design, and subsequent construction.	FY25-FY26	In Progress
Sunset Review enabling statute codification.	FY24-FY25	Completed
89 <sup>th</sup> State Legislature and Special Sessions.	FY25-FY26	In Progress
Secure funding and local construction leadership for Westside Creeks Ecosystem Restoration.	FY25-FY26	In Progress

<b>Appropriations:</b>	<u>FY 2023-24</u>	<u>FY 2024-25</u>	<u>FY 2025-26</u>
	<u>Actual</u>	<u>Estimate</u>	<u>Adopted Budget</u>
Personnel Expenditures	\$535,455	\$587,169	\$618,226
Operating Expenditures	916,036	997,463	1,019,186
<b>Total Appropriations</b>	<b>\$1,451,491</b>	<b>\$1,584,632</b>	<b>\$1,637,412</b>

New Resources for FY 2025-26		
Description	Business Justification/Benefit to SARA and/or Stakeholders	Amount
Personnel Adjustments	Adjustments to personnel cost based on the following: cost of living and pay structure as needed.	27,952
<b>Total – Government Affairs</b>		<b>\$27,952</b>

# Human Resources

The Human Resources Department partners with employees to cultivate a workplace that attracts and engages individuals who exemplify the River Authority's core values and advances its vision, mission, and organizational goals. The department provides proactive support to executive leadership, managers, and staff while maintaining a strong focus on high-quality customer service. Human Resources implements strategic programs designed to attract, retain, and develop top talent and is responsible for managing internal communications, compensation, benefits, and training and development initiatives that strengthen and sustain the River Authority's culture.

Work Plan	Timeframe	Status as of 10/1/2025
A learning management system will be implemented in FY26 to further enhance efficiency, transparency, and accessibility; improve employee skills; promote professional growth; and align individual and organizational goals with the River Authority's strategic objectives.	FY25-FY26	In progress
To enhance the River Authority's reputation as a preferred employer, HR will implement Salary.com, a leading compensation platform offering validated market pay data and compensation tools. This platform will support internal equity, market competitiveness, and data-driven decisions for hiring, retention, and salary adjustments, while aligning with organizational goals and compliance standards. This investment reinforces HR's role as a strategic partner in workforce planning and talent management.	FY25-FY26	In progress

<b>Appropriations:</b>	<u>FY 2023-24</u>	<u>FY 2024-25</u>	<u>FY 2025-26</u>
	<u>Actual</u>	<u>Estimate</u>	<u>Adopted Budget</u>
Personnel Expenditures	\$682,890	\$611,381	\$642,575
Operating Expenditures	345,882	218,568	321,058
<b>Total Appropriations</b>	<b>\$1,028,772</b>	<b>\$829,949</b>	<b>\$963,633</b>

New Resources for FY 2025-26		
Description	Business Justification/Benefit to SARA and/or Stakeholders	Amount
Incentive rewards for Vitality	Incentivize engagement in wellness program in support of overall improvement in health to mitigate increase in health insurance claims.	20,000
Personnel Adjustments	Adjustments to personnel cost based on the following: authorized promotion opportunities for existing staff, cost of living, and pay structure as needed.	34,138
<b>Total – Human Resources</b>		<b>\$54,138</b>

# Information Technology

The Information Technology (IT) Department serves as the strategic technological leader of the organization to ensure that the River Authority operates in a highly efficient and secure manner. The IT Department is composed of six teams: Technology Support, Infrastructure, Cyber Security, Data Management, Enterprise Applications, and Geographic Information System (GIS). Together we collaborate to equip the River Authority with the necessary tools to overcome obstacles and accelerate the fulfillment of our organizational objectives.

Work Plan	Timeframe	Status as of 10/1/2025
Evaluate and update the infrastructure framework.	FY25-FY26	In Progress
Develop and execute a comprehensive plan to ensure software and systems are consistently up to date while identifying opportunities for automation and process improvements.	FY25-FY26	In Progress
Leverage innovative technology to enhance operational efficiency, strengthen cybersecurity, and support data-driven decision-making across the organization.	FY25-FY26	In Progress
Implement a disaster recovery process.	FY24-FY25	Complete

<b>Appropriations:</b>	<u>FY 2023-24</u> <u>Actual</u>	<u>FY 2024-25</u> <u>Estimate</u>	<u>FY 2025-26</u> <u>Adopted Budget</u>
Personnel Expenditures	\$2,020,281	\$1,818,104	\$1,842,538
Operating Expenditures	2,701,183	2,649,145	3,053,817
Capital Expenditures	5,983	25,848	151,625
<b>Total Appropriations</b>	<b>\$4,727,447</b>	<b>\$4,493,186</b>	<b>\$5,047,980</b>

New Resources for FY 2025-26		
Description	Business Justification/Benefit to SARA and/or Stakeholders	Amount
Technology refresh	Update/upgrade computer technology for a portion of SARA employees, conference rooms, and common areas. This includes laptops, desktops, monitors, keyboards, mice, precision towers, and iPads.	130,000
Renewal and replacement	Renewal and replacement for infrastructure hardware for our data centers.	236,887
Personnel Adjustments	Adjustments to personnel cost based on the following: authorized promotion opportunities for existing staff, cost of living, and pay structure as needed.	91,992
<b>Total – Information Technology</b>		<b>\$458,879</b>

# Organizational Support and Executive Office

The Organization Support and Executive Office budget incorporate personnel costs for the executive and support staff to the General Manager as well as costs impacting the organization as a whole such as, but not limited to, general insurance, appraisal district services, and fleet management.

The General Manager is the Chief Executive Officer of the San Antonio River Authority. The duties and authority of the General Manager are prescribed in Section 14 of Chapter 276, page 556, Acts of the 45th Legislature, as amended, and in Article II of the Bylaws of the River Authority. The General Manager is responsible to the Board of Directors for the administration of the affairs and business of the River Authority. In addition to total management responsibility, the General Manager is directly responsible for the following:

- Recommendation of and adherence to policy direction of the Board of Directors.
- Execution of policies approved by the Board of Directors.
- Financial management and control, including submission of the annual financial audits.
- Submittal of annual budget to the Board of Directors.
- Employment of professional consultants.
- General forecasting, planning, coordination, and control of all of the River Authority's goals, projects, and programs in support of the direction of the Board.
- Employment of staff.

<b>Appropriations:</b>	<u>FY 2023-24</u>	<u>FY 2024-25</u>	<u>FY 2025-26</u>
	<u>Actual</u>	<u>Estimate</u>	<u>Adopted Budget</u>
Personnel Expenditures	\$3,117,078	\$2,979,087	\$4,195,170
Operating Expenditures	1,614,248	1,228,671	1,766,034
<b>Total Appropriations</b>	<b>\$4,731,326</b>	<b>\$4,207,758</b>	<b>\$5,961,204</b>

New Resources for FY 2025-26		
Description	Business Justification/Benefit to SARA and/or Stakeholders	Amount
Personnel Adjustments	Adjustments to personnel cost based on the following: authorized promotion opportunities for existing staff, cost of living, merit pay and pay structure as needed.	1,517,117
New Position - Vacant	Fleet Maintenance Technician	60,000
<b>Total – Organizational Support and Executive Office</b>		<b>\$1,577,117</b>

# Project Management Office

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The Project Management Office (PMO) sets the project management standards for the organization and delivers project management execution for internal and external projects.

The monitoring and support team monitors and implements procedures to ensure the successful execution of River Authority projects. The department staff manages, designs, and implements support activities to track and monitor the progress of projects to ensure efficiency. Training and development of staff throughout the organization is also a core function of the department.

The project delivery team is composed of program managers, project managers and associates that implement projects from planning, execution, and close out process. These projects include trail development, partner capital projects, and utility projects.

Work Plan	Timeframe	Status as of 10/1/2025
Create a process for measuring and communicating progress on the strategic plan.	FY25-26	In Progress
Revamp and update project manager on-boarding process and resources.	FY26	In Progress
Implement more sophisticated scope management tools through a more defined QA/QC process.	FY26	In Progress
Develop key performance indicators for projects such as utilizing schedule performance index and cost performance index.	FY26	In Progress

<b>Appropriations:</b>	<u>FY 2023-24</u>	<u>FY 2024-25</u>	<u>FY 2025-26</u>
	<u>Actual</u>	<u>Estimate</u>	<u>Adopted Budget</u>
Personnel Expenditures	\$1,499,041	\$1,460,559	\$1,409,233
Operating Expenditures	72,728	61,145	301,431
<b>Total Appropriations</b>	<b>\$1,571,769</b>	<b>\$1,521,704</b>	<b>\$1,710,664</b>

New Resources for FY 2025-26		
Description	Business Justification/Benefit to SARA and/or Stakeholders	Amount
Archeology for San Pedro Creek	Archeology services needed to complete work for the permits required during construction for San Pedro Creek. This is work the River Authority committed to as contribution to the project.	250,000
Personnel Adjustments	Adjustments to personnel cost based on the following: authorized promotion opportunities for existing staff and market adjustments as needed.	50,128
<b>Total – Project Management Office</b>		<b>\$300,128</b>

# Public Affairs

The Public Affairs department consists of a communications team and an education and engagement team. This department strengthens and shapes relationships with constituents and external stakeholders by managing the River Authority's brand identity, marketing, communications, volunteer activities, educational programs, and public engagement.

The communications team spearheads strategic outreach efforts, including branding initiatives, content creation, visual identity, media relations, marketing, public events, and managing the website and social media channels. Dedicated to inspiring and involving the community, the team collaborates with external public relations consultants and internal experts to ensure the timely distribution of relevant information and the successful execution of community events and programs.

The education and engagement team employs best practices in environmental education to support volunteers, educators, and students of all ages, fostering early stewardship and sustainability of the San Antonio River and its tributaries throughout the 4 counties.

Work Plan	Timeframe	Status as of 10/1/2025
Enhance awareness of San Antonio River Authority Projects, including West Side Creek ongoing development and many others.	FY20-FY27	In Progress
Develop and execute an external communications and marketing plan to promote the agency's brand identity and increase brand awareness through the Our River Way initiative.	FY24-FY27	In Progress
Continue promoting the 'Litter is Ugly' initiative through signage, billboards, social media, and other outreach efforts to raise community awareness and engagement.	FY25-FY27	In Progress
Develop and implement a comprehensive outreach and education initiative to introduce the NextGen Flood Warning System and emphasize the importance of flood safety across our communities through diverse communication channels.	FY26-FY28	In Progress
Continue to grow the River Authority's brand awareness in the Southern Basin by increasing our market share in Wilson, Karnes, and Goliad counties.	FY24-FY27	In Progress
Continue to maintain our presence in education and schools throughout the basin, while incorporating Our River Way and flood safety initiatives into the teaching curriculum.	FY 24-27	In Progress
Collaborate with external organizations on engagement opportunities and expand our clean-up efforts beyond the Mission Reach to help raise litter awareness in our community.	FY 24-27	In Progress

<b>Appropriations:</b>	<b><u>FY 2023-24</u></b>	<b><u>FY 2024-25</u></b>	<b><u>FY 2025-26</u></b>
	<b><u>Actual</u></b>	<b><u>Estimate</u></b>	<b><u>Adopted Budget</u></b>
Personnel Expenditures	\$1,230,453	\$1,059,125	\$1,081,151
Operating Expenditures	1,140,545	1,143,792	1,269,450
<b>Total Appropriations</b>	<b>\$2,370,998</b>	<b>\$2,202,917</b>	<b>\$2,350,601</b>

<b>New Resources for FY 2025-26</b>		
<b>Description</b>	<b>Business Justification/Benefit to SARA and/or Stakeholders</b>	<b>Amount</b>
River Rally organized by River Network	Set for May 11–14, 2026 in San Antonio, Texas, this three-day conference offers 90+ workshops, thought-provoking plenaries, field trips, an awards ceremony, and peer networking—all designed to ignite collective action around equitable, sustainable water solutions. Sponsorship grants conference-wide exposure to 500+ key influencers and water leadership; it also connects with River Network’s 14,000+ strong online audience via website, email newsletters, and social media.	35,000
San Antonio Fiesta	To support expanded participation in Fiesta week by covering higher sponsorship costs for the King William Fair and Parade, additional giveaways to enhance public engagement, and growing logistical needs for parade participation.	9,000
Animal models and biofacts	Expanding our collection of animal models and biofacts will directly enhance the quality and impact of our education programs. These tactile and visual tools—such as a Texas Horned Lizard, gar, freshwater mussels, and apple snail egg cases — help bring local ecosystems to life for participants of all ages.	3,000
Personnel Adjustments	Adjustments to personnel cost based on the following: authorized promotion opportunities for existing staff, cost of living, and pay structure as needed.	47,539
<b>Total – Public Affairs</b>		<b>\$94,539</b>

# **PROGRAM SUPPORT AND SERVICES**

# Engineering

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The Engineering Department provides planning, survey, modeling, design, and inspection services in support capital improvement projects, facilities, parks, urban planning, design and construction, ecological restoration, nature-based solutions, water resource planning, wastewater collections and treatment, and all other technical programs as needed for the River Authority. The department works with other public agencies in the River Authority’s jurisdiction to assist them in planning and execution of capital projects and efforts, to maximize sustainability and efficiency, reduce duplication, and make decisions on a holistic watershed basis.

The Engineering Department maintains floodplain and water quality models for Bexar, Wilson, Karnes, and Goliad Counties, performs routine inspections of forty-two dams and the San Antonio Channel Improvements Project and supports their maintenance, develops stream and ecosystem restoration projects, and coordinates with developers on low-impact development practices. In addition, the Engineering team assists and coordinates with the development community for implementation of standards within the overlay districts of the Museum Reach, Mission Reach, San Pedro Creek, and Westside Creeks project areas.

Work Plan	Timeframe	Status as of 10/1/2025
Provide support for FEMA and local governments during draft and preliminary phases of floodplain map updates.	FY24-FY26	In Progress
Expand the watershed master plan project recommendations to include stream restoration and water quality projects in addition to the updated flood risk mitigation projects being produced in the Watershed Master Plan Atlas 14 Updates project.	FY24-FY26	In Progress
Continue supporting Utilities and WPO with condition assessments and project planning.	FY26	In Progress
Improve and update flood monitoring system and procedures.	FY26	In Progress

<b>Appropriations:</b>	<u>FY 2023-24</u>	<u>FY 2024-25</u>	<u>FY 2025-26</u>
	<u>Actual</u>	<u>Estimate</u>	<u>Adopted Budget</u>
Personnel Expenditures	\$5,194,544	\$4,656,806	\$4,823,673
Operating Expenditures	798,931	530,212	617,840
Capital Expenditures	72,487	65,004	-
<b>Total Appropriations</b>	<b>\$6,065,962</b>	<b>\$5,252,022</b>	<b>\$5,441,513</b>

New Resources for FY 2025-26		
Description	Business Justification/Benefit to SARA and/or Stakeholders	Amount
Engineering services support for all	To address unforeseen needs for professional services/engineering consultant support across the River Authority.	25,000
River and dam bathymetry	To perform routine condition assessment on areas of concern within the San Antonio River, as well as within the permanent pools behind the damns.	100,000
Personnel Adjustments	Adjustments to personnel cost based on the following: authorized promotion opportunities for existing staff, cost of living, and pay structure as needed.	229,795
<b>Total – Engineering</b>		<b>\$354,795</b>

# Environmental Sciences

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The Environmental Sciences Department (ESD) provides research, data analysis, scientific assessment and environmental coordination for the River Authority regarding water quality, environmental planning, pollution prevention, resource protection, ecosystem restoration, aquatic organism population management, instream/environmental flow needs, public health issues and public outreach. ESD also provides services in the following areas: environmental investigations, quality assurance, data management and visualization, fish, mussel and other species studies and assessments and environmental support and collaboration for other River Authority departments. ESD houses a state-of-the-art environmental laboratory that provides testing services throughout the watershed. ESD is a full-service resource for other River Authority departments, agencies, and businesses that must comply with water-related environmental and public health needs. The department works to enhance interagency coordination efforts to advance basin-wide environmental planning efforts and promote integrated management practices to realize increased water quality. The department is committed to producing data of the highest quality and continually developing the ability to analyze that data on a near real-time basis to allow for the most informed watershed management decisions that lead to ecologically tangible benefits and impacts.

Work Plan	Timeframe	Status as of 10/1/2025
Utilize molecular methods (e.g., environmental DNA) to characterize sources of contamination, monitor for invasive species and document aquatic biodiversity in the San Antonio River basin.	FY23-FY26	In Progress
Design, implement and conduct pre- and post-restoration monitoring and analysis activities for appropriate River Authority projects.	FY23-FY26	In Progress
Develop a foundational knowledge of emerging contaminants throughout the basin through research and collaboration.	FY23-FY26	In Progress
Implement Cassin Lake Management Plan to improve angling opportunities at the first River Authority managed Community Fishing Pond.	FY24-FY26	In Progress
Develop protocol and implement water quality monitoring in support of the first formal swimming event in the San Antonio River Authority.	FY25-FY26	In Progress
Evaluate and propose appropriate mitigation strategies for stream crossings which impede the movement of aquatic organisms within the San Antonio River Basin.	FY25-FY27	In Progress
Evaluate existing Laboratory Information Management System and implement, if appropriate, a new platform to better support analysis automation and overall laboratory efficiency.	FY26-FY27	In Planning

<b>Appropriations:</b>	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>FY 2025-26</b>
	<b>Actual</b>	<b>Estimate</b>	<b>Adopted Budget</b>
Personnel Expenditures	\$2,358,665	\$4,191,813	\$3,112,163
Operating Expenditures	606,649	1,049,984	1,076,056
Capital Expenditures	127,192	19,522	184,500
<b>Total Appropriations</b>	<b>\$3,092,506</b>	<b>\$5,261,319</b>	<b>\$4,372,719</b>

<b>New Resources for FY 2025-26</b>		
Description	Business Justification/Benefit to SARA and/or Stakeholders	Amount
Replacement Discrete Analyzer	Replace aging equipment of more than 10 years and expand analytical needs.	70,000
GenPure xCad Plus UV/UFF Water Purification System	Replace aging water polishers due to ongoing issues with current unit and allowing for greater flexibility for service opportunities. This would replace the units in the microbiology, TKN, and metals sections of the lab.	37,500
Elemental Scientific Sanplatec Dry Keeper	Replace aging equipment of more than 10 years and increase analytical needs to support NRA solids testing and continue to support various River Authority projects.	1,500
Cyanotoxin Plate Reader	Equipment to support the reading of plates for Cyanotoxin monitoring which is important as we start advocating for swimming locations throughout the watershed.	5,500
Gallery Aqua Master Discrete Analyzer	Allows for the automation of parameters such as Total Phosphorus, Orthophosphorus, Ammonia, Alkalinity and Hardness. This would replace existing equipment that requires more staff time to analyze the listed parameters which are analyzed in support of numerous projects and efforts.	70,000
Mussel Project Support	This will provide additional information on fish species in the basin. It can determine any rare or threatened species that are in the basin. The data can be used for future mussel stocking efforts.	8,000
Stormwater sampler bubbler	To replace the bubbler module in use at Calaveras and possible other sample locations in the River Authority parks.	4,000
EXO2 Data Sonde	This is to replace an older EXO2 Data Sonde to prevent failure of collecting data which is used in stormwater monitoring to measure DO, temperature, conductivity and pH.	13,000
Personnel Adjustments	Adjustments to personnel cost based on the following: authorized promotion opportunities for existing staff, cost of living, and pay structure as needed.	141,120
<b>Total – Environmental Sciences</b>		<b>\$350,620</b>

# Real Estate

The Real Estate Department oversees and manages all right-of-way requests from external entities requesting permission to utilize River Authority land, assets, and interests and provides permitting in the form of right-of-way conveyance mechanisms. The Real Estate team supports all projects with needs related to the acquisition of easements, fee ownership, temporary construction easements, leases, licenses, or any other agreements needed to complete the projects. The Real Estate team is responsible for understanding rules, regulations, ordinances, and legislature related to Texas Right of Way and advises staff on how to proceed with the real estate portion of projects. The Real Estate team oversees the needs for Eminent Domain and relocation services and provides expertise on how to navigate those processes. Lastly, a major core function of the department is to manage records according to laws established by the state and provide records retention for all River Authority real estate transactions and efforts.

Work Plan	Timeframe	Status as of 10/1/2025
Manage Easement Acquisitions for Bexar County Creeks and Trails.	FY26-FY27	In Progress
Manage department records audit.	FY26-FY28	In Progress
Manage the resolution of existing encroachments on River Authority property.	FY26-FY28	In Progress
Manage Easement Acquisitions for the Utilities Interconnect Project.	FY26	In Progress
Manage all efforts related to right of way in accordance with the needs of the Federal Government for the West Side Creeks.	FY26-FY27	In Progress
Manage all Land Use Applications for all external activity on or adjacent to River Authority land, interests, or assets.	FY26-FY28	In Progress

<b>Appropriations:</b>	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>FY 2025-26</b>
	<b>Actual</b>	<b>Estimate</b>	<b>Adopted Budget</b>
Personnel Expenditures	\$446,880	\$378,618	\$473,402
Operating Expenditures	32,504	162,704	297,500
Capital Expenditures	-	34,000	-
<b>Total Appropriations</b>	<b>\$479,384</b>	<b>\$575,322</b>	<b>\$770,902</b>

New Resources for FY 2025-26		
Description	Business Justification/Benefit to SARA and/or Stakeholders	Amount
Outsourcing Audits	Outsourcing audits, surveys, and additional requests to continue to work on WSC boundary surveys and SACIP survey work. This allows us to determine boundary lines, develop data for internal record keeping, and monument our boundaries for future project management.	100,000
Personnel Adjustments	Adjustments to personnel cost based on the following: cost of living and pay structure as needed.	20,744
<b>Total – Real Estate</b>		<b>\$120,744</b>

# Watershed and Park Operations

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The Watershed and Park Operations (WPO) Department supports the River Authority’s O&M commitments to our constituency and partners within our basin. This is performed through the team’s diverse expertise and experience in managing flood retardant/conveyance structures, eco-system and riparian management, urban linear parks, low impact development features, nature-based park systems, paddling trails and recreational opportunities. Flood Conveyance and management is performed through 42 flood retardant structures, 29 in Bexar County and 13 in Karnes County. Additionally, 5 crest gates along San Antonio River and San Pedro Creek. Linear trail management includes the Operations and Maintenance of Museum Reach, San Pedro Creek and Mission Reach with an emphasis on native plant material, water quality features, riparian habitat, multi-use trail systems, art features and various park type amenities.

LID maintenance responsibilities are inclusive of River Authority owned features along with partnerships through the City of San Antonio on select features. Staff focus on sustainable landscape management that utilize techniques for adaptive management of formal and natural areas. They also provide support for projects, programs, and efforts with best management practices that involve the use of native and sustainable vegetation for wildlife habitat, water conservation, and water quality benefits all of which support the River Authority’s mission.

Nature based parks are comprised of 10 locations throughout the basin with an emphasis on natural resources which include the operations and maintenance of multiuse trails, 56 miles of paddling trails and other diverse park amenities.

Operations staff maintain a high standard of maintenance and performance for federally assisted flood damage reduction projects. They deliver a valued public service through the continued implementation of the Dam Management and Safety Program through departmental expertise.

Staff develop and manage the policies and procedures for recreation facility usage and reservations within River Authority managed parks, to include infrastructure maintenance and repairs, develop and implement diverse park programming, create and execute special events and build relationships with other public and private entities and recreation user groups that supports natural resources.

Work Plan	Timeframe	Status as of 10/1/2025
Continued focus on riparian habitat, bank stability & flood conveyance through intentional management practices that preserve and protect our creeks and rivers, by increasing densities of native vegetation with a focus on aquatic habitat for a sustainable eco-system.	FY26	In Progress

Expand Park programming and events with a focus on diverse opportunities throughout the basin to increase attendance by 5% and increase recreational opportunities to 250 next fiscal year.	FY26	In Progress
Enhance Highway 239 access point while collaborating with our downstream partners to develop additional access points to our creeks and rivers.	FY26	In Progress
Develop land management process and protocols at Espada in conjunction with Texas A&M San Antonio.	FY26	In Progress
Continuation of stem reduction efforts and management along Mission Reach to ensure flood conveyance and FEMA regulations are met while ensuring riparian and eco-system goals are met.	FY26	In Progress
Continue to improve and maintain nature-based parks by seal coating and chip sealing roads, improving the maintenance ramp at Helton Park.	FY26	In Progress
Support an opportunity for primary contact recreation by developing and implementing a public event, to include swimming in the San Antonio River	FY26	In Progress
Continue to develop Hendrick Arnold Park and Trueheart Ranch Park by working with internal partners and outsourcing construction.	FY26	In Progress
Expand Telemetry stations in the Southern basin (Wilson, Karnes & Goliad) in support of warning systems and flood awareness.	FY26	In Progress
Inspection of all principal spillways on River Authority managed retention dams through CCTV. The program will be implemented on a 5-year cycle as part of dam inspections.	FY26	In Progress

<b>Appropriations:</b>	<b><u>FY 2023-24</u></b>	<b><u>FY 2024-25</u></b>	<b><u>FY 2025-26</u></b>
	<b><u>Actual</u></b>	<b><u>Estimate</u></b>	<b><u>Adopted Budget</u></b>
Personnel Expenditures	\$7,793,330	\$6,525,131	\$7,065,093
Operating Expenditures	3,460,742	3,720,898	3,876,558
Capital Expenditures	355,752	265,248	278,000
<b>Total Appropriations</b>	<b>\$11,609,824</b>	<b>\$10,511,277</b>	<b>\$11,219,651</b>

<b>New Resources for FY 2025-26</b>		
<b>Description</b>	<b>Business Justification/Benefit to SARA and/or Stakeholders</b>	<b>Amount</b>
Conditioned Storage	Securing a conditioned storage unit to store department supplies that require a constant temperature (ex: movie theater set up).	2,400
Mission Reach Swim Event	Plan and implement a one-day swimming event at Mission Reach.	20,000
Capital – Replacement and R&R	This includes items such as a batwing shredder, composite boards, water feature pumps, UTV, and NPS trail stabilization.	91,000
Capital - New	New capital equipment is needed based on the department's prioritization.	50,000
Capital – Seal Coat & Paving	Seal coat Espada and NPS parking areas, boat ramp paving at Helton, and seal existing orchard pavement.	122,000
Capital – Drinking Fountains	Completion of phasing out drinking fountains originally installed in 2012.	15,000
Personnel Adjustments	Adjustments to personnel cost based on the following: authorized promotion opportunities for existing staff, cost of living, and pay structure as needed.	260,465
<b>Total – Watershed and Park Operations</b>		<b>\$560,865</b>

# **Special Revenue and Other Funds**



*Photo by Tristan Infante  
2024 River Clicks Photo Contest  
Judge's Choice - Wilson County Category Winner*

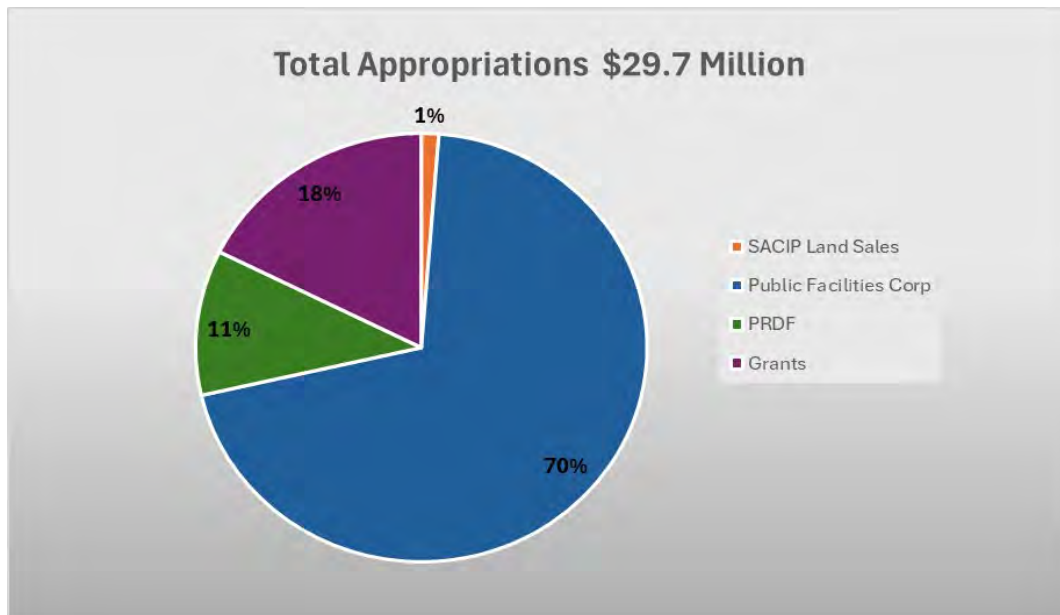
# Special Revenue and Other Funds

## Special Revenue Funds

The River Authority has four active special revenue funds in FY 2025-26 that support various activities. By utilizing these funds, the River Authority can strategically invest in projects through dedicated revenue streams.

Included in the FY 2025-26 Special Revenue Funds Adopted Budget is:

- \$1 million from U.S. Fish and Wildlife Services for the Otila Dam removal.
- \$16.1 million for the Facilities Design and Construction Project.
- \$1.1 million from FEMA for the Cooperating Technical Partners (CTP) Risk Map Projects and Letter of Map Revision (LOMR) Efforts.



## Other Funds

The FY 2025-26 Adopted Budget for the Debt Service fund includes the full principal and interest payments on the outstanding debt other than that supported by the wastewater utility. The River Authority's total debt service increased in comparison to FY 2024-25 because of the Series 2024 Lease Revenue Bond. For more information, including principal and interest payment details, the detailed Debt Service Schedules are available on the River Authority website at

<https://www.sariverauthority.org/about/finance/>

The FY 2025-26 Adopted Budget for the Insurance Fund pays all administrative, premiums, claims and stop/loss insurance costs. The FY 2025-26 Adopted Budget increases in comparison to the FY 2024-25 estimates with total premiums, employee and employer, equal to \$5,026,922.

**Edwards Water Acquisition/Regional Water Resources  
Development Group Fund (31)  
Fiscal Year Ending September 30, 2026**

The Regional Water Resources Development Group works to collectively purchase Edwards Aquifer water for the area. Revenue comes from water lease and purchase payments from entities that are using the water rights. Additional operating revenue comes from an administrative fee, which is a percentage of the water lease or purchase amount, along with an annual participation fee. Expenditures relate to water rights acquisition and administrative services provided by San Antonio River Authority staff as well as some outside resources that work together to manage the water rights program. This fund was closed in FY 2024-25 with the balance moved to the General Fund.

Available Funds	FY 2023-24 Actual	FY 2024-25 Amended Budget	FY 2024-25 Estimate	FY 2025-26 Budget
<b>Beginning Balance</b>				
Restricted - Water Management	\$ 174,011	\$ 174,270	\$ 175,141	\$ -
Total Beginning Balance	\$ 174,011	\$ 174,270	\$ 175,141	\$ -
<b>Revenue</b>				
Intergovernmental Revenue	\$ 237,424	\$ 200,590	\$ 210,971	\$ -
Charges For Services	3,582	3,009	2,562	-
Miscellaneous	2,205	-	-	-
Total Revenue	\$ 243,211	\$ 203,599	\$ 213,533	\$ -
<b>TOTAL AVAILABLE FUNDS</b>	<b>\$ 417,222</b>	<b>\$ 377,869</b>	<b>\$ 388,674</b>	<b>\$ -</b>
<b>APPROPRIATIONS</b>				
<u>Operating Expenditures</u>				
Administrative Expenses	\$ 5,111	\$ 6,000	\$ 2,072	\$ -
Lease and Purchase Agreements	236,970	371,869	186,768	-
Transfer Out - Fund 31 to Fund 01	-	-	199,834	-
<b>TOTAL OPERATING APPROPRIATIONS</b>	<b>\$ 242,081</b>	<b>\$ 377,869</b>	<b>\$ 388,674</b>	<b>\$ -</b>
Restricted - Water Management	175,141	-	-	-
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 417,222</b>	<b>\$ 377,869</b>	<b>\$ 388,674</b>	<b>\$ -</b>

## Regional Water Alliance Fund (32)

### Fiscal Year Ending September 30, 2026

The Regional Water Alliance Fund is used to promote and facilitate the sharing of ideas, knowledge, experience, and resources of twenty-one water purveyors and regional water entities that have joined together to form the Regional Water Alliance. This group seeks out and implements collaborative solutions to effectively meet the region’s diverse water needs. Revenue comes from investment earnings. Expenditures mainly relate to San Antonio River Authority staff and some outside resources to support the group’s activities as budget are set by the committee. This fund was closed in FY 2024-25 with the balance moved to the General Fund.

		FY 2023-24 Actual	FY 2024-25 Amended Budget	FY 2024-25 Estimate	FY 2025-26 Budget
<b>Available Funds</b>					
<b>Beginning Balance</b>					
Restricted - Water Management	\$	37,601	\$ 38,801	\$ 39,200	\$ -
<i>Total Beginning Balance</i>	\$	37,601	\$ 38,801	\$ 39,200	\$ -
<b>Revenue</b>					
Investment Earnings	\$	1,599	\$ 892	\$ -	\$ -
<i>Total Revenue</i>	\$	1,599	\$ 892	\$ -	\$ -
<b>TOTAL AVAILABLE FUNDS</b>	<b>\$</b>	<b>39,200</b>	<b>\$ 39,693</b>	<b>\$ 39,200</b>	<b>\$ -</b>
<b>APPROPRIATIONS</b>					
Transfer Out - Fund 32 to Fund 01	\$	-	\$ -	\$ 39,200	\$ -
<b>TOTAL OPERATING APPROPRIATIONS</b>	<b>\$</b>	<b>-</b>	<b>\$ -</b>	<b>\$ 39,200</b>	<b>\$ -</b>
Restricted - Water Management		39,200	39,693	-	-
<b>TOTAL APPROPRIATIONS</b>	<b>\$</b>	<b>39,200</b>	<b>\$ 39,693</b>	<b>\$ 39,200</b>	<b>\$ -</b>

## San Antonio Capital Improvements Project Land Sales Fund (22)

### Fiscal Year Ending September 30, 2026

The San Antonio River Authority entered into an amendatory contract with Bexar County in 1999 to work in partnership to complete needed flood control capital improvement projects. Through these projects, the River Authority received funds related to land use or disposal. The San Antonio Capital Improvements Project Land Sales Fund accounts for the revenue and authorized expenditures of these funds.

Available Funds	FY 2023-24 Actual	FY 2024-25 Amended Budget	FY 2024-25 Estimate	FY 2025-26 Budget
<b>Beginning Balance</b>				
Restricted Balance - Watershed Management	\$ 333,432	\$ 344,615	\$ 348,594	\$ 361,114
<i>Total Beginning Balance</i>	\$ 333,432	\$ 344,615	\$ 348,594	\$ 361,114
<b>Revenue</b>				
Investment Earnings	\$ 15,162	\$ 5,000	\$ 12,520	\$ 10,000
<i>Total Revenue</i>	\$ 15,162	\$ 5,000	\$ 12,520	\$ 10,000
<b>TOTAL AVAILABLE FUNDS</b>	<b>\$ 348,594</b>	<b>\$ 349,615</b>	<b>\$ 361,114</b>	<b>\$ 371,114</b>
<b>APPROPRIATIONS</b>				
<u>Projects</u>				
0378 - Westside Creeks San Pedro Creek Project	-	4,659	-	-
<b>TOTAL OPERATING APPROPRIATIONS</b>	<b>\$ -</b>	<b>\$ 4,659</b>	<b>\$ -</b>	<b>\$ -</b>
Restricted Balance - Watershed Management	348,594	344,956	361,114	371,114
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 348,594</b>	<b>\$ 349,615</b>	<b>\$ 361,114</b>	<b>\$ 371,114</b>

## San Antonio River Authority Public Facilities Corporation Fund (23)

### Fiscal Year Ending September 30, 2026

The San Antonio River Authority Public Facilities Corporation is a nonprofit public facility corporation that acts on behalf of the River Authority in cases of debt issuances for facility purchases using lease revenue bonds. The Public Facilities Corporation worked with the River Authority to issue debt to fund the construction of a new watershed and parks operation facility – the Mission Reach Operations Center and, in FY20 purchased property to construct a new facility at 201 W. Sheridan, aimed at supporting the River Authority’s long-term operational and strategic goals. The Public Facilities Corporation funds and owns these facilities, and the River Authority pays an annual lease for use of the building which covers debt service payments.

Available Funds	FY 2023-24 Actual	FY 2024-25 Amended Budget	FY 2024-25 Estimate	FY 2025-26 Budget
<b>Beginning Balance</b>				
Committed Balance	\$ 29,399	\$ 14,984,878	\$ 15,161,759	\$ 15,770,246
Restricted - Debt Proceeds	3,823,641	2,578,294	1,605,201	1,149,406
<b>Total Beginning Balance</b>	<b>\$ 3,853,040</b>	<b>\$ 17,563,172</b>	<b>\$ 16,766,961</b>	<b>\$ 16,919,652</b>
<b>Revenue</b>				
Investment Earnings	\$ 371,953	\$ 100,000	\$ 617,180	\$ 494,567
Debt Proceeds	15,000,000	-	-	-
Transfers - General Fund	995,545	3,287,875	3,287,875	3,475,554
<b>Total Revenue</b>	<b>\$ 16,367,498</b>	<b>\$ 3,387,875</b>	<b>\$ 3,905,055</b>	<b>\$ 3,970,120</b>
<b>TOTAL AVAILABLE FUNDS</b>	<b>\$ 20,220,538</b>	<b>\$ 20,951,047</b>	<b>\$ 20,672,016</b>	<b>\$ 20,889,772</b>
<b>APPROPRIATIONS</b>				
<u>Projects</u>				
0679 - Facilities Design & Construction Project	2,216,986	17,411,132	455,795	16,125,890
0299 - Mission Reach Operations Center	1,454	-	-	-
<u>Debt Service</u>				
Mission Reach Operations Center	171,183	182,079	190,773	207,324
Sheridan	1,063,955	3,105,796	3,105,795	3,268,230
<b>TOTAL OPERATING APPROPRIATIONS</b>	<b>\$ 3,453,577</b>	<b>\$ 20,699,007</b>	<b>\$ 3,752,364</b>	<b>\$ 19,601,444</b>
Committed Balance	15,161,759	252,040	15,770,246	1,288,328
Restricted - Debt Proceeds	1,605,201	-	1,149,406	-
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 20,220,538</b>	<b>\$ 20,951,047</b>	<b>\$ 20,672,016</b>	<b>\$ 20,889,772</b>

## Park Resources Development Fund (26)

### Fiscal Year Ending September 30, 2026

The Park Resources Development Fund accounts for the revenues received from the sale of land, leases, license agreement, trail closure fees and easements unless the sales contract stipulates otherwise. The funds can only be used for land acquisition and/or the development of any project included in the San Antonio River Authority's River Basin Plan for Nature Based Park Resources or subsequent regional parks and recreation plan.

Available Funds	FY 2023-24 Actual	FY 2024-25 Amended Budget	FY 2024-25 Estimate	FY 2025-26 Budget
<b>Beginning Balance</b>				
Committed Balance - Parks	\$ 354,867	\$ 498,309	\$ 523,694	\$ 651,328
Total Beginning Balance	\$ 354,867	\$ 498,309	\$ 523,694	\$ 651,328
<b>Revenue</b>				
Investment Earnings	\$ 28,128	\$ 4,300	\$ 21,580	\$ 15,000
Charges for Services	140,699	128,414	106,054	160,000
Transfers - General Fund	-	-	-	2,435,500
Total Revenue	\$ 168,827	\$ 132,714	\$ 127,634	\$ 2,610,500
<b>TOTAL AVAILABLE FUNDS</b>	<b>\$ 523,694</b>	<b>\$ 631,023</b>	<b>\$ 651,328</b>	<b>\$ 3,261,828</b>

#### APPROPRIATIONS

##### Projects

Active Ongoing				
0860 - Trueheart Ranch Nature Park Development Ph 2	-	-	-	840,500
0861 - Hendrick Arnold Nature Park Development Ph 2	-	-	-	595,000

<b>TOTAL OPERATING APPROPRIATIONS</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,435,500</b>
Committed Balance - Parks	523,694	631,023	651,328	1,826,328
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 523,694</b>	<b>\$ 631,023</b>	<b>\$ 651,328</b>	<b>\$ 3,261,828</b>

## Grants Fund (36)

### Fiscal Year Ending September 30, 2026

The River Authority continually looks for grant opportunities that can provide funding for the needed programs, projects and efforts that help further the mission of the River Authority. The River Authority has received local, state, and federal grant funding from various sources including the Federal Emergency Management Agency (FEMA), Natural Resources Conservation Services (NRCS), the Texas Commission on Environmental Quality (TCEQ), and other agencies.

Available Funds	FY 2023-24 Actual	FY 2024-25 Amended Budget	FY 2024-25 Activity As of 06/30/2025	FY 2025-26 Budget
<b>Beginning Balance</b>				
Restricted Balance	\$ 15,467	\$ 10,757	\$ 10,757	\$ 435,597
Total Beginning Balance	\$ 15,467	\$ 10,757	\$ 10,757	\$ 435,597
<b>Revenue</b>				
Intergovernmental Revenue	\$ 1,189,132	\$ 3,542,030	\$ 1,303,988	\$ 2,497,425
Federal Grant Revenue	2,669,020	2,735,843	476,204	2,302,205
Fed Pass Through Grant Revenue	23,733	136,304	38,982	-
Investment Earnings	-	-	11,700	12,000
Total Revenue	\$ 3,881,885	\$ 6,414,177	\$ 1,830,874	\$ 4,811,630
<b>TOTAL AVAILABLE FUNDS</b>	<b>\$ 3,897,352</b>	<b>\$ 6,424,934</b>	<b>\$ 1,841,631</b>	<b>\$ 5,247,228</b>

#### APPROPRIATIONS

<b>Projects - Active Ongoing</b>				
0677 - CTP FY22 Lower SA Risk MAP Phase 2	332,579	94,402	10,573	52,450
0682 - CTP FY22 WSC Model	111,640	6,620	2,151	-
0694 - CTP FY23	121,321	295,968	164,978	13,701
0695 - CTP FY23 Special Project	3,782	48,762	32,060	16,658
0708 - US Fish and Wildlife Service - Otilla Dam	-	1,000,000	-	1,000,000
0711 - REPI Cibolo Flood Planning	-	450,000	-	450,000
<b>Projects - Authorized Pending Award</b>				
0713 - TPWD HAAP Cassin Lake	-	-	-	50,000
<b>Efforts - Active Ongoing</b>				
0689 - Clean Rivers Program FY24-25	290,393	270,455	174,638	5,939
0663 - SCTRWPG Region L TWDB 6th Cycle	483,136	611,577	344,567	133,403
0662 - SARFPG Region 12 TWDB Cycle 1	281,599	74,455	-	74,455
0676 - FEMA Letter of Map Revision - 2022	66,299	135,444	83,701	-
0686 - NPS Mission Reach Grant	22,553	112,970	35,814	77,156
0693 - Texas A&M AgriLife Research - Medina River WPP	1,179	23,334	3,168	19,652
0696 - FEMA Letter of Map Revision - 2023	-	300,000	43,306	256,694
0703 - SARFPG Region 12 TWDB Cycle 2	-	2,146,300	371,642	1,774,658
0709 - FEMA Letter of Map Revision - 2024	-	150,000	-	150,000
0712 - Clean Rivers Program FY26-27	-	-	-	470,970

\*Continued on next page

Available Funds	FY 2023-24 Actual	FY 2024-25 Amended Budget	FY 2024-25 Activity As of 06/30/2025	FY 2025-26 Budget
<b>Efforts - Authorized Pending Award</b>				
FEMA Letter of Map Revision - 2025	-	-	-	75,000
FEMA - CTP Special Project	-	-	-	99,000
<b>Projects and Efforts - Closed</b>				
0673 - FEMA Letter of Map Revision - 2021	144,935	-	-	-
0652/0653 - CTP Risk Map Lower Cibolo/Medina FY20	221,892	-	-	-
0659 - Clean Rivers Program FY22-23	68,352	-	-	-
0683-0685 - NCRS Escondido Creek - Site 1, 4 and 12	1,042,057	88,478	137,906	-
0697 - Trinity University - Mission Reach Collaboration	20,363	-	-	-
0698 - NRPA Truehart Improvement	50,000	-	-	-
0664 - CTP Risk Map Lower SA Watershed FY21	624,515	616,169	1,529	527,490
<b>TOTAL PROJECT EXPENDITURES</b>	<b>\$ 3,886,595</b>	<b>\$ 6,424,934</b>	<b>\$ 1,406,033</b>	<b>\$ 5,247,228</b>
Restricted Balance	10,757	-	435,597	-
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 3,897,352</b>	<b>\$ 6,424,934</b>	<b>\$ 1,841,631</b>	<b>\$ 5,247,228</b>

## Debt Service Fund (02)

### Fiscal Year Ending September 30, 2026

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The River Authority has issued debt to fund capital improvement projects including flood control structures and facilities for staff. The San Antonio River Authority Public Facilities Corporation issued debt for the construction of a maintenance facility for the Watershed and Park Operations staff. In FY 2015-16, the River Authority issued surplus revenue bonds to fund the purchase and renovation of the Urban Reach Operations Center which houses staff that manage the Museum Reach San Antonio River improvements. The debt previously issued for flood control is supported entirely by the Bexar County flood control tax.

The River Authority has no legal debt limits. However, the enabling statute of the River Authority prohibits the River Authority from pledging any ad valorem tax revenue to a debt issuance. The outstanding debt for the River Authority is currently paid from: Bexar County flood control property tax revenue (through a contract with Bexar County) and surplus revenue – General Fund – that are not from ad valorem taxes. The General Fund, because ad valorem taxes cannot support debt service, is not impacted by existing debt obligations. Therefore, the existing debt does not negatively impact any of the River Authority’s current operations.

The amounts budgeted in this fund reflect the principal and interest payments for non-utility related outstanding debt. The tables below provide information on the purpose, use and amount of the debt. The second set of tables shows the River Authority’s total principal and interest payments for the life of the existing outstanding debt by issuance.

For more information, including principal and interest payment details, the Debt Service Schedules are available on the River Authority website at <https://www.sariverauthority.org/about/finance/>

<b>San Antonio River Authority Credit Rating</b>	
Standard & Poor’s	AA+

San Antonio River Authority  
 Debt Service Fund  
 Fiscal Year Ending September 30, 2026

Fund: 02

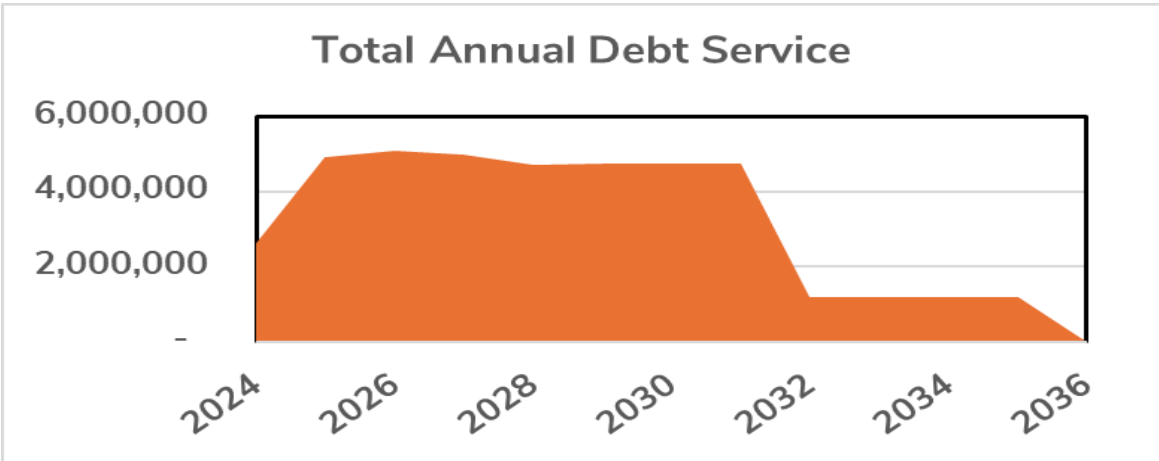
Available Funds	FY 2023-24 Actual	FY 2024-25 Amended Budget	FY 2024-25 Estimate	FY 2025-26 Budget
<b>Beginning Balance</b>				
Restricted for Debt Service - Channel Improvements	\$ (354,939)	\$ -	\$ (121,681)	\$ (121,882)
Total Beginning Balance	\$ (354,939)	\$ -	\$ (121,681)	\$ (121,882)
<b>Revenue</b>				
Investment Earnings	\$ 128,046	\$ -	\$ -	\$ -
Intergovernmental Revenue	1,422,882	1,325,233	1,325,233	1,328,459
Transfers - General Fund	599,348	128,607	128,607	253,433
Total Revenue	\$ 2,150,276	\$ 1,453,840	\$ 1,453,840	\$ 1,581,892
<b>TOTAL AVAILABLE FUNDS</b>	<b>\$ 1,795,337</b>	<b>\$ 1,453,840</b>	<b>\$ 1,332,158</b>	<b>\$ 1,460,009</b>
<b>APPROPRIATIONS</b>				
Debt Service - Channel Improvement Bonds - 2015,2019	1,321,129	1,325,233	1,325,233	1,328,458
Debt Service - Texas Water Dev Board 2013A	461,307	-	-	-
Debt Service - Urban Reach Operations Center 2016	134,583	128,607	128,807	131,551
<b>TOTAL OPERATING APPROPRIATIONS</b>	<b>\$ 1,917,019</b>	<b>\$ 1,453,840</b>	<b>\$ 1,454,040</b>	<b>\$ 1,460,009</b>
Debt Service Reserve - Channel Improvements	(121,681)	-	(121,882)	-
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 1,795,337</b>	<b>\$ 1,453,840</b>	<b>\$ 1,332,158</b>	<b>\$ 1,460,009</b>

## San Antonio River Authority Currently Outstanding Debt

Description	Original Issue Amount	Outstanding Principal	Interest Rate	Issue and Maturity Date	Purpose
<b><u>Channel Improvement Bonds</u></b>					
Channel Improvement Revenue Refunding Bonds - Series 2015	\$ 8,265,000	\$ 475,000	1.90%	January 2015 to June 2028	Refund outstanding Bexar County Channel Improvement Revenue Bonds - Series 2004
Channel Improvement Revenue Refunding Bonds - Series 2019	\$ 11,530,000	\$ 6,037,000	3.15%	April 2019 to June 2032	Refund outstanding Bexar County Channel Improvement Revenue Bonds - Series 2007
<b><u>Other Debt</u></b>					
San Antonio River Authority Public Facility Corporation - Mission Reach Operations Center - Lease Revenue Bonds - Series 2014	\$ 3,100,000	\$ 1,648,000	1.95%	January 2014 to June 2035	Construction of the Mission Reach Operations Center facility
San Antonio River Authority Public Facility Corporation - Sheridan Administrative Facility - Lease Revenue Bonds - Series 2019	\$ 10,600,000	\$ 7,405,000	1.97%	October 2019 to June 2035	Purchase and remodeling of administrative facility located at W. Sheridan.
San Antonio River Authority Public Facility Corporation - Sheridan Administrative Facility - Lease Revenue Bonds - Series 2024	\$ 15,000,000	\$ 13,085,000	4.00%	October 2024 to Sept 2031	Purchase and remodeling of administrative facility located at W. Sheridan.
Surplus Revenue Bonds	\$ 1,200,000	\$ 130,000	1.77%	May 2016 to June 2026	Purchase and renovation of the Urban Reach Operations Center
<b>Total</b>	<b>\$ 49,695,000</b>	<b>\$ 28,780,000</b>			

# SAN ANTONIO RIVER AUTHORITY TOTAL ANNUAL DEBT SERVICE REQUIREMENTS

Fiscal Year Ending Sept 30	Channel Improvement Bonds	Public Facilities Corporation Bonds	General Improvement Revenue Bonds	Contract Revenue Bonds	Annual Total
2024	1,326,125	995,045	130,620	179,663	2,631,453
2025	1,325,233	3,287,374	128,407	181,579	4,922,593
2026	1,328,458	3,449,894	131,151	181,664	5,091,167
2027	1,330,643	3,451,075	-	181,690	4,963,408
2028	1,086,788	3,448,702	-	181,658	4,717,148
2029	1,086,548	3,452,575	-	181,567	4,720,690
2030	1,085,363	3,452,494	-	181,418	4,719,275
2031	1,088,233	3,458,309	-	181,210	4,727,752
2032	-	995,020	-	180,944	1,175,964
2033	-	995,566	-	181,609	1,177,175
2034	-	994,748	-	181,207	1,175,955
2035	-	988,625	-	180,745	1,169,370
2036	-	-	-	-	-
2037	-	-	-	-	-
2038	-	-	-	-	-
2039	-	-	-	-	-
<b>Total</b>	<b>\$ 9,657,391</b>	<b>\$ 28,969,427</b>	<b>\$ 390,178</b>	<b>\$ 2,174,954</b>	<b>\$ 41,191,950</b>



## Insurance Fund (90)

### Fiscal Year Ending September 30, 2026

The San Antonio River Authority provides medical, dental, vision and other “cafeteria plan” benefits to its employees. The medical benefits program is managed through a self-insurance program. For the self-insurance program, the River Authority pays a “per employee per month” premium into the Insurance Fund. Employees also pay insurance premiums for themselves and their dependents. The fund then uses that revenue to pay actual claims costs, administrative expenses, and stop/loss insurance premiums. Stop/loss provides the River Authority with outside insurance for large claims. Once a claim reaches the stop/loss level, currently \$100,000, the River Authority’s Insurance Fund no longer pays the claim costs; the stop/loss insurer pays the additional claim costs. This has proven to be a cost-effective means for the River Authority to control medical insurance expenses.

Available Funds	FY 2023-24 Actual	FY 2024-25 Amended Budget	FY 2024-25 Estimate	FY 2025-26 Budget
<b>Beginning Balance</b>				
Unrestricted Balance	\$ 5,184,717	\$ 5,563,300	\$ 5,557,725	\$ 5,747,930
Total Beginning Balance	\$ 5,184,717	\$ 5,563,300	\$ 5,557,725	\$ 5,747,930
<b>Revenue</b>				
Investment Earnings	\$ 411,712	\$ 100,000	\$ 168,336	\$ 150,000
Pharmacy Rebates	120,263	85,000	196,593	200,000
Charges for Services - Premiums	5,360,140	4,230,062	4,420,762	5,026,922
Total Revenue	\$ 5,892,115	\$ 4,415,062	\$ 4,785,691	\$ 5,376,922
<b>TOTAL AVAILABLE FUNDS</b>	<b>\$ 11,076,832</b>	<b>\$ 9,978,362</b>	<b>\$ 10,343,416</b>	<b>\$ 11,124,852</b>
<b>APPROPRIATIONS</b>				
Operating Expenditures	\$ 5,519,107	\$ 4,395,798	\$ 4,595,486	\$ 5,009,080
<b>TOTAL OPERATING APPROPRIATIONS</b>	<b>\$ 5,519,107</b>	<b>\$ 4,395,798</b>	<b>\$ 4,595,486</b>	<b>\$ 5,009,080</b>
Unrestricted Balance	5,557,725	5,582,564	5,747,930	6,115,773
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 11,076,832</b>	<b>\$ 9,978,362</b>	<b>\$ 10,343,416</b>	<b>\$ 11,124,852</b>

# Capital Project Funds

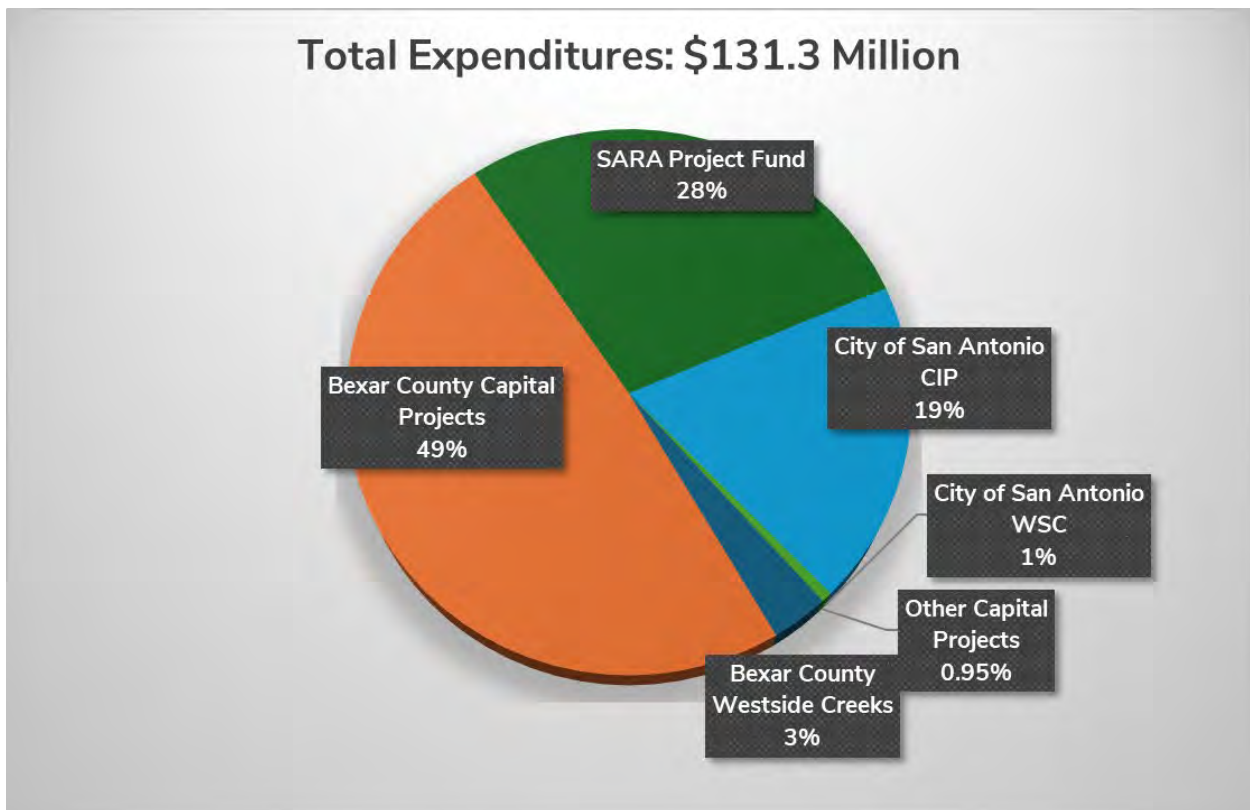


*Photo by Mai Ibrahim*  
2024 River Clicks Photo Contest  
Seasonal Variation Category Winner

# Capital Project Funds

There is a total of 42 capital projects across 6 funds in the FY 2025-26 Adopted Budget. The total expenditures in the Adopted Budget for FY 2025-26 are \$131,313,707 across all the Capital Project Funds, which is a 9.3 percent increase as compared to the FY 2024-25 Amended Budget of \$120,107,192.

- Bexar County Capital Projects fund holds the largest portion of funding with expenditures budgeted at \$64.3 million. This increase is due to new projects under the Bexar County Creeks & Trails Program.
- City of San Antonio Capital Improvements Project fund has an expenditure budget of \$25 million. This increase is due to new projects funded by City of San Antonio Bond Projects.
- The San Antonio River Authority Projects Fund Adopted Budget has expenditures of \$36.9 million which is an increase from the FY 2024-25 Amended Budget. A large portion of this budget is dedicated to the development of the Sheridan property.



## **San Antonio River Authority Project Fund (04)**

### **Fiscal Year Ending September 30, 2026**

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The River Authority conducts studies and completes projects that further the mission of the organization. The main source of funding for these studies and projects is the General Fund. Completion of these projects and studies may span more than one fiscal year. Therefore, in FY 2015-16, the San Antonio River Authority Project Fund was created to budget and manage the expenditures for these activities. This fund's project budgets are managed by project life rather than by fiscal year to recognize this issue. During the budget process funding needs are identified and transferred from the General Fund. Debt funding has also been used as a revenue source for building acquisition and renovation.

This fund also includes the Unrestricted Reserve established by the Board of Directors in the adopted revised fund balance policy. This reserve can be used for any purpose including acquisition of facilities, water, water rights or other activities approved by the Board.

For FY 2025-26, 18 projects and studies are included in this fund and advance the River Authority's commitment to safe, clean, and enjoyable creeks and rivers. \$36,911,097 is to be allocated for all projects authorized in FY 2025-26. The breakdown is as follows:

- \$34,430,061 for existing and ongoing projects.
- \$2,481,036 in funding for two new projects and one new program.

San Antonio River Authority  
 SARA Projects Fund  
 Fiscal Year Ending September 30, 2026

Fund: 04

Available Funds	FY 2023-24 Actual	FY 2024-25 Amended Budget	FY 2024-25 Activity As of 06/30/2025	FY 2025-26 Budget
<b>Beginning Balance</b>				
Committed Balance (Board Reserve)	\$ 6,675,181	\$ 6,675,181	\$ 6,675,181	\$ 6,675,181
Assigned for Projects	12,227,276	18,081,545	17,827,395	28,174,602
<b>Total Beginning Balance</b>	<b>\$ 18,902,457</b>	<b>\$ 24,756,726</b>	<b>\$ 24,502,576</b>	<b>\$ 34,849,783</b>
<b>Revenue</b>				
Transfers - General Fund	\$ 9,130,285	\$ 11,165,328	\$ 11,165,328	\$ 9,159,784
Investment Earnings	199,783	-	-	-
Total Revenue	9,330,068	11,165,328	11,165,328	9,159,784
<b>TOTAL AVAILABLE FUNDS</b>	<b>\$ 28,232,524</b>	<b>\$ 35,922,054</b>	<b>\$ 35,667,904</b>	<b>\$ 44,009,567</b>

**APPROPRIATIONS**

Projects/Program

<b>Projects and Programs - Active Ongoing</b>				
0512 - Edwards Aquifer Watershed Protection	2,880	10,101	-	10,101
0607 - CoSA Bond GSI Match	27,015	901,521	29,868	871,653
0667 - Freshwater Mussel Reintroduction	115,367	119,974	34,320	190,486
0672 - Watershed Master Plan Atlas 14 Updates	226,335	576,678	222,314	681,229
0675 - Escondido Phase II	54,155	385,115	-	376,497
0677 - CTP FY22 Lower SA Risk MAP Phase 2	72,635	100,375	30,903	23,462
0679 - Facilities Design & Construction Project	2,190,377	24,027,765	1,876	28,449,784
0680 - Nature Based Solution Program	23,925	476,075	4,260	471,815
0688 - Park Design and Construction Ph 1	179,428	917,895	206,550	704,199
0699 - Cibolo Water Quality Modeling Update	321,693	462,849	186,544	747,488
0700 - River Road Stream Restoration	-	200,000	-	533,821
0707 - D2MR Upgrade	-	145,000	36,242	108,758
0708 - Otilia Dam Design	-	748,000	4,239	1,230,761
0800 - Bexar County Creeks and Trails Program	5,033	37,046	6,851	27,844
0850 - Westside Creeks Ecosystem Restoration	43,108	17,530	4,729	2,163
<b>New Authorized Projects</b>				
0715 - River Park Culvert Erosion Project	-	-	-	81,036
0716 - SCADA Master Plan	-	-	-	500,000
<b>New Authorized Programs</b>				
0750 -NextGen Flood Warning System	-	-	-	1,900,000
<b>Projects and Programs - Closed</b>				
0528 - Mission Reach Erosion Repairs	(19,769)	-	-	-
0536 - Watershed Master Plans Integration	-	24	-	-
0585 - Facilities Acquisition/Improvements Project	217,279	28,500	-	-
0622 - Espada Park	113	-	7,000	-
0643 - Museum Reach Electrical Infrastructure Upgrade	46,673	-	-	-
0665 - Downstream Predictive Flood Modeling	47,300	-	-	-
0671 - Mission Reach Boundary Markers	2,539	3,425	3,425	-
0678 - Website Redevelopment	123,100	89,000	39,000	-
0681 - WQ Tool Runs	50,762	-	-	-

<b>Total Project Expenditures</b>	<b>\$ 3,729,949</b>	<b>\$ 29,246,873</b>	<b>\$ 818,121</b>	<b>\$ 36,911,097</b>
Unrestricted Reserve (Board Reserve)	6,675,181	6,675,181	6,675,181	7,098,470
Assigned for Projects	17,827,395	-	28,174,602	-
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 28,232,524</b>	<b>\$ 35,922,054</b>	<b>\$ 35,667,904</b>	<b>\$ 44,009,567</b>

# **EXTERNAL CAPITAL IMPROVEMENT PROJECT FUNDS**

## City of San Antonio Capital Improvements Project Fund (11)

### Fiscal Year Ending September 30, 2026

The River Authority works with the City of San Antonio, Bexar County and the U.S. Army Corp of Engineers to complete capital improvement projects that address flood control, water quality and recreational opportunities. This City of San Antonio Capital Improvements Project Fund is used to account for budgets and expenditures for the City of San Antonio's portion of funding for these improvement projects. The City of San Antonio reimburses the River Authority for all expenses incurred.

Available Funds	FY 2023-24 Actual	FY 2024-25 Amended Budget	FY 2024-25 Activity As of 06/30/2025	FY 2025-26 Budget
<b>Beginning Balance</b>				
Restricted Balance - Construction	\$ 171,879	\$ 171,476	\$ 171,879	\$ 171,879
Total Beginning Balance	\$ 171,879	\$ 171,476	\$ 171,879	\$ 171,879
<b>Revenue</b>				
Intergovernmental Revenue	\$ 8,773,451	\$ 28,764,926	\$ 891,505	\$ 24,897,887
Total Revenue	\$ 8,773,451	\$ 28,764,926	\$ 891,505	\$ 24,897,887
<b>TOTAL AVAILABLE FUNDS</b>	<b>\$ 8,945,330</b>	<b>\$ 28,936,402</b>	<b>\$ 1,063,384</b>	<b>\$ 25,069,766</b>
<b>APPROPRIATIONS</b>				
<i>Projects</i>				
<b>Active Ongoing</b>				
0512 - Edwards Aquifer Protection	60,700	61,162	2,307	50,138
0629 - Nueva Street Marina Dam Replacement	350,131	63,053	29,683	49,251
0674 - Nueva Street Marina Dam Gate 5 Repair	4,922,484	4,058,062	524,219	1,707,407
0804 - Zarzamora Creek	-	-	-	1,487,032
0809 - Zarzamora Crk Trail Extension	1,250,736	8,666,699	186,941	8,043,257
0810 - Culebra-Helotes Connector Trail	735,897	7,704,278	108,603	7,334,009
0811 - Zarzamora City Bond Project	-	3,553,550	-	2,066,518
0852 - WSC Ecosystem Restoration - Apache	288,095	4,610,035	39,751	4,332,154
<b>Closed Projects</b>				
0596 - Panther Springs Creek Restoration	16,406	219,562	-	-
0802 - San Antonio Zoo Well	1,149,002	-	-	-
<b>Total Project Expenditures</b>	<b>\$ 8,773,451</b>	<b>\$ 28,936,402</b>	<b>\$ 891,505</b>	<b>\$ 25,069,766</b>
Restricted Balance - Construction	171,879	-	171,879	-
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 8,945,330</b>	<b>\$ 28,936,402</b>	<b>\$ 1,063,384</b>	<b>\$ 25,069,766</b>

## Bexar County Westside Creeks Restoration Projects Fund (54)

### Fiscal Year Ending September 30, 2026

The River Authority works with Bexar County to complete capital improvement projects that address flood control, water quality and recreational opportunities. This Bexar County Westside Creeks (WSC) Restoration Projects Fund is used to account for budgets and expenditures for Bexar County's portion of funding for the Westside Creeks Restoration Project improvements. Bexar County reimburses the River Authority for expenses incurred.

Available Funds	FY 2023-24 Actual	FY 2024-25 Amended Budget	FY 2024-25 Activity As of 06/30/2025	FY 2025-26 Budget
<b>Beginning Balance</b>				
Restricted Balance - Construction	\$ 270,308	\$ 368,407	\$ 381,817	\$ 391,455
Total Beginning Balance	\$ 270,308	\$ 368,407	\$ 381,817	\$ 391,455
<b>Revenue</b>				
Investment Income	\$ 111,509	\$ -	\$ 9,638	\$ -
Intergovernmental Revenue	\$ 12,614,444	\$ 8,387,482	\$ 2,157,629	\$ 3,826,330
Total Revenues	\$ 12,725,953	\$ 8,387,482	\$ 2,167,267	\$ 3,826,330
<b>TOTAL AVAILABLE FUNDS</b>	<b>\$ 12,996,261</b>	<b>\$ 8,755,889</b>	<b>\$ 2,549,084</b>	<b>\$ 4,217,785</b>

#### APPROPRIATIONS

##### Projects

##### Active Ongoing

0378 - San Pedro Creek Culture Park	\$ 12,614,444	\$ 8,755,889	\$ 2,157,629	\$ 4,217,785
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<b>Total Project Expenditures</b>	<b>\$ 12,614,444</b>	<b>\$ 8,755,889</b>	<b>\$ 2,157,629</b>	<b>\$ 4,217,785</b>
Restricted Balance - Construction	381,817	-	391,455	-
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 12,996,261</b>	<b>\$ 8,755,889</b>	<b>\$ 2,549,084</b>	<b>\$ 4,217,785</b>

## Bexar County Capital Projects Fund (59)

### Fiscal Year Ending September 30, 2026

This Bexar County Capital Projects Fund is used to account for budgets and expenditures for capital improvement projects funded by Bexar County. Bexar County reimburses the River Authority for expenses incurred. Beginning in FY 2022-23 activity under the Bexar County Capital Improvement Program (BCCIP), previously budgeted in the Bexar County Capital Improvement Projects Fund (13), will be included in this fund. Through the BCCIP the River Authority acquires land rights for Bexar County Flood Control Infrastructure Services for construction of low water crossings, natural waterway conveyances, bridges, drainage channels, and regional stormwater facilities.

Available Funds	FY 2023-24 Actual	FY 2024-25 Amended Budget	FY 2024-25 Activity As of 06/30/2025	FY 2025-26 Budget
<b>Beginning Balance</b>				
Restricted Balance - Construction	\$ 26,720	\$ (581,542)	\$ (587,917)	\$ (742,460)
Total Beginning Balance	\$ 26,720	\$ (581,542)	\$ (587,917)	\$ (742,460)
<b>Revenue</b>				
Intergovernmental Revenue	\$ 4,930,568	\$ 62,859,483	\$ 2,898,720	\$ 65,047,845
Investment Income	-	-	5,988	-
Total Revenue	\$ 4,930,568	\$ 62,859,483	\$ 2,904,708	\$ 65,047,845
<b>TOTAL AVAILABLE FUNDS</b>	<b>\$ 4,957,288</b>	<b>\$ 62,277,941</b>	<b>\$ 2,316,791</b>	<b>\$ 64,305,385</b>
<b>APPROPRIATIONS</b>				
<i>Projects</i>				
<b>Active Ongoing</b>				
Bexar County Creeks and Trails Program				
0800 - BCCT Programmatic Funds	-	5,000,000	128	4,999,872
0802 - San Antonio Zoo Well	1,265,033	2,762,298	1,604,928	630,039
0804 - Zarzamora Creek	820,894	7,488,889	359,878	6,765,745
0805 - Spirit Reach	1,139,964	9,126,627	294,366	8,565,670
0806 - Leon Creek Trail Extension	137,624	14,799,341	6,837	14,788,842
0807 - Leon Creek Trail Connection to Rodriguez Park	490,758	9,378,702	294,437	8,813,840
0808 - Martinez Creek Trail Extension	-	4,800,000	-	4,800,000
0812 - Culebra Creek Trail Extension	311,172	-	318,345	6,672,334
Westside Creeks (WSC) Ecosystem Restoration				
0851 - WSC - San Pedro Creek Ecosystem Restoration	20,542	4,351,322	62,976	4,288,346
0852 - WSC - Apache Creek Ecosystem Restoration	78,472	1,567,075	11,990	1,555,085
0853 - WSC - Alazan Creek Ecosystem Restoration	113,499	2,320,186	53,650	2,266,535
0854 - WSC - Martinez Creek Ecosystem Restoration	40,349	201,349	31,787	159,077
<b>Closed Projects/Efforts</b>				
Bexar County Creeks and Trails Program				
0803 - The Link	1,126,898	434,787	19,928	-
0394 - BCCIP - Cimarron Subdivision CB9	-	47,365	-	-
<b>Total Project Expenditures</b>	<b>\$ 5,545,205</b>	<b>\$ 62,277,941</b>	<b>\$ 3,059,251</b>	<b>\$ 64,305,385</b>
Restricted Balance - Construction	(587,917)	-	(742,460)	-
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 4,957,288</b>	<b>\$ 62,277,941</b>	<b>\$ 2,316,791</b>	<b>\$ 64,305,385</b>

## City of San Antonio Westside Creeks Restoration Project Fund (61)

### Fiscal Year Ending September 30, 2026

The River Authority works with the City of San Antonio and Bexar County to complete capital improvement projects that address flood control, water quality and recreational opportunities. This City of San Antonio Westside Creeks (WSC) Restoration Project Fund is used to account for budgets and expenditures for the City of San Antonio's portion of funding for the improvement projects along the Westside Creeks waterways. The City reimburses the River Authority for expenses incurred.

Available Funds	FY 2023-24 Actual	FY 2024-25 Amended Budget	FY 2024-25 Activity As of 06/30/2025	FY 2025-26 Budget
<b>Beginning Balance</b>				
Restricted Balance - Construction	\$ 38,199	\$ 39,248	\$ 40,227	\$ 43,830
<i>Total Beginning Balance</i>	\$ 38,199	\$ 39,248	\$ 40,227	\$ 43,830
<b>Revenue</b>				
Investment Income	\$ 2,028	\$ -	\$ 3,603	\$ -
Intergovernmental Revenue	283,886	773,202	-	-
<i>Total Revenues</i>	\$ 285,914	\$ 773,202	\$ 3,603	\$ -
<b>TOTAL AVAILABLE FUNDS</b>	<b>\$ 324,113</b>	<b>\$ 812,450</b>	<b>\$ 43,830</b>	<b>\$ 43,830</b>

#### APPROPRIATIONS

Projects

#### Active Ongoing

0378 - San Pedro Creek Culture Park	283,886	167,358	-	-
0380 - Westside Creeks - Linear Creekways and Elmendorf Lake Park	-	645,092	-	-

<b>Total Project Expenditures</b>	<b>\$ 283,886</b>	<b>\$ 812,450</b>	<b>\$ -</b>	<b>\$ -</b>
Restricted Balance - Construction	40,227	-	43,830	43,830
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 324,113</b>	<b>\$ 812,450</b>	<b>\$ 43,830</b>	<b>\$ 43,830</b>

## Other Capital Projects Fund (57)

### Fiscal Year Ending September 30, 2026

The River Authority works with other public entities – state, local and federal – including the City of San Antonio and Bexar County, to complete capital improvement projects that provide flood control, water quality improvements and amenities to the community. This Other Capital Projects Fund is used to account for budgets and expenditures for projects funded by entities other than the City of San Antonio and Bexar County. The River Authority is reimbursed for all expenses incurred for projects in this fund.

Available Funds	FY 2023-24 Actual	FY 2024-25 Amended Budget	FY 2024-25 Activity As of 06/30/2025	FY 2025-26 Budget
<b>Beginning Balance</b>				
Restricted Balance - Construction	\$ 3,305	\$ 134,727	\$ 134,848	\$ 134,849
Total Beginning Balance	\$ 3,305	\$ 134,727	\$ 134,848	\$ 134,849
<b>Revenue</b>				
Intergovernmental Revenue	\$ 1,761,682	\$ 1,010,056	\$ 815	\$ 674,826
Total Revenues	\$ 1,761,682	\$ 1,010,056	\$ 815	\$ 674,826
<b>TOTAL AVAILABLE FUNDS</b>	<b>\$ 1,764,987</b>	<b>\$ 1,144,783</b>	<b>\$ 135,663</b>	<b>\$ 809,675</b>
<b>APPROPRIATIONS</b>				
<u>Projects</u>				
<b>Active Ongoing</b>				
0525 - Brooks City Base - Mission Reach Linkage	3,592	2,777	815	1,963
0378 - San Pedro Creek Culture Park	1,612,427	894,127	-	559,834
0688 - Park Design and Construction	14,121	117,879	-	117,879
0675 - Escondido Creek Parkway Phase II	-	130,000	-	130,000
<b>Total Project Expenditures</b>	<b>\$ 1,630,139</b>	<b>\$ 1,144,783</b>	<b>\$ 815</b>	<b>\$ 809,675</b>
Restricted Balance - Construction	134,848	-	134,849	-
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 1,764,987</b>	<b>\$ 1,144,783</b>	<b>\$ 135,663</b>	<b>\$ 809,675</b>

# Utility Funds



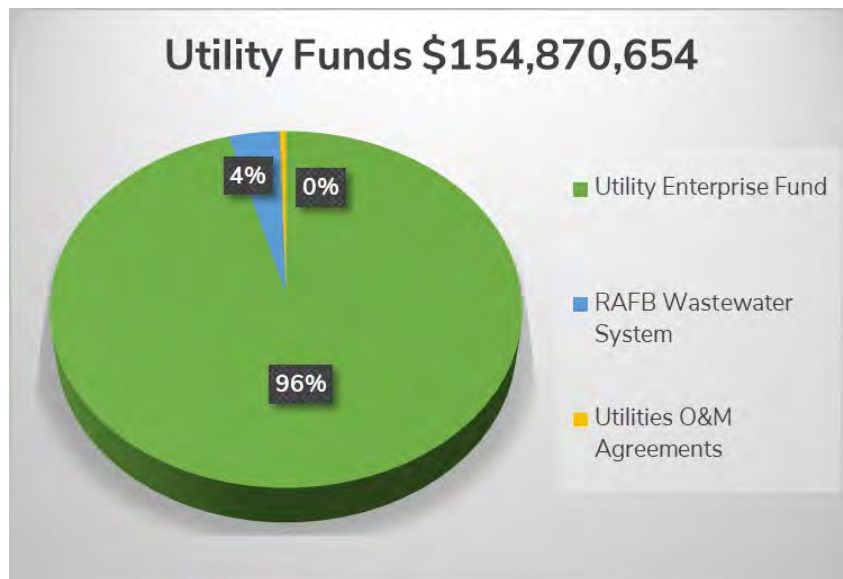
*Photo by Collen Brownlow*  
2024 River Clicks Photo Contest  
Internal Winner

# Utility Funds

The River Authority began providing wastewater utility services in 1966. Today, the River Authority has four permitted active wastewater treatment plants (WWTP) and maintains the associated collection systems. The River Authority is responsible for maintaining treatment that produces a high-quality effluent to preserve the ecosystems into which the effluent is returned. The department currently provides wastewater service to portions of northeast San Antonio and the cities of Converse, Live Oak, Universal City, Schertz, East Central Special Utility District, and Green Valley Special Utility District.

The River Authority also provides water and wastewater related services by contract throughout the San Antonio River Basin. This includes the La Vernia Wastewater Treatment Plant (WWTP) operations, Somerset WWTP operations and collection system, and Alamo Community Colleges District First Responders Academy WWTP operations. The River Authority also operates and maintains the wastewater collection system at Randolph Air Force Base (RAFB). This includes annual capital improvement projects and operations and maintenance activities.

Work Plan	Timeframe	Status as of 10/1/2025
Promote the strategic growth of collection system and plant capacity within the Martinez IV service delivery area through coordination with developers and other stakeholders.	FY21-FY26	In Progress
Develop a Capacity, Management, Operations & Maintenance (CMOM) plan to identify and correct performance problems in wastewater systems. This plan will also develop a maintenance program for the SARA Wastewater and Salitrillo Retail collection systems.	FY21-FY26	In Progress



### SARA Retail Wastewater Rate - Adopted

Winter Average (constant variable)				
FY26 ADOPTED RATE				
<b>Adopted Rate</b>	FY23	FY24	FY25	FY26
fixed rate	29.50	34.00	35.98	36.69
variable rate	4.50	4.45	4.78	4.81
fixed	29.50	34.00	35.98	36.69
variable charge	22.50	22.25	23.90	24.05
<b>Monthly Charge for 5,000 gal/month</b>	<b>\$ 52.00</b>	<b>\$ 56.25</b>	<b>\$ 59.88</b>	<b>\$ 60.74</b>
Annual % Change	8.02%	8.17%	6.45%	1.43%
Monthly \$ Change	\$ 3.86	\$ 4.25	\$ 3.63	\$ 0.86

<b>All Other Users Rate</b>	FY23	FY24	FY25	FY26
(per 1,000 gallons)	\$10.45	\$11.15	\$12.67	\$12.78

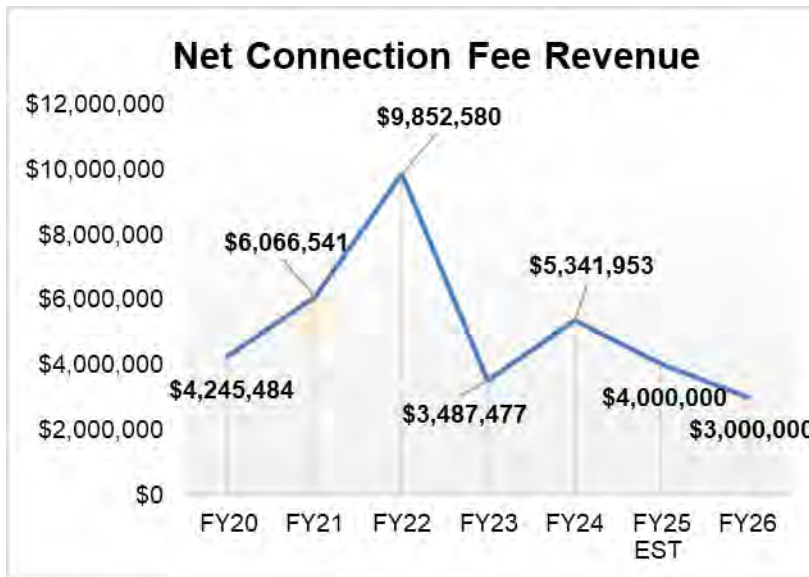
### SARA Wholesale Wastewater Rate – Adopted

Winter Average (constant variable)				
FY26 ADOPTED RATE				
<b>Adopted Rate</b>	FY23	FY24	FY25	FY26
fixed rate	15.25	18.25	19.79	20.41
variable rate	4.50	4.45	4.78	4.81
fixed	15.25	18.25	19.79	20.41
variable charge	22.50	22.25	23.90	24.05
<b>Monthly Charge for 5,000 gal/month</b>	<b>\$ 37.75</b>	<b>\$ 40.50</b>	<b>\$ 43.69</b>	<b>\$ 44.46</b>
Annual % Change	8.01%	7.28%	7.88%	1.76%
Monthly \$ Change	\$ 2.80	\$ 2.75	\$ 3.19	\$ 0.77

<b>All Other Users Rate</b>	FY23	FY24	FY25	FY26
(per 1,000 gallons)	\$7.30	\$7.80	\$8.96	\$9.13

**Major Assumptions in Rate Development**

- 1) The FY26 Adopted Budget reflects current inflationary trends. For FY27 and beyond, the assumption is that inflation related to operating costs will return to a more normal level, which is typically 3%. River Authority staff will continue to monitor impacts of price on operations and strive to operate the WWTPs in the most cost-effective manner while still providing quality effluent.
- 2) Due to an increase in the cost of plant operations, the FY26 Operating Expenditures budget increases as compared to the FY 2024-25 Amended Budget.
- 3) Support Fee to General Fund is increasing to \$1,788,806.
- 4) This budget includes \$3 million in net revenue from connection fees.
- 5) Capacity Management Operations and Maintenance (CMOM) effort is continuing in FY26.
- 6) Existing debt for completed projects continues to drive the fixed rate in FY 2025-26. The average annual payment is \$3.7 million.
- 7) Based on current projections, construction for the expansion of the MIV WWTP to 5 MGD is scheduled to begin in FY26.
- 8) The River Authority is exploring funding options for the Martinez IV WWTP Expansion to 5 MGD in FY26.
- 9) Internal condition assessment has determined not to decommission Upper Martinez WWTP.
- 10) Project #0687 has been rescoped to enhance operations, efficiency, and resilience for both Upper Martinez WWTP and Martinez II WWTP. This has put a pause on future Martinez II WWTP expansion.



**Connection Fees**

As part of the rate management strategy the River Authority is not increasing connection fees in FY 2025-26. Connection fee revenue will continue to fund infrastructure improvements and expansion projects. The graph on the left displays actuals through FY24, estimates for the remainder of FY25, and Adopted Budget in FY26.

<u>Wastewater Treatment Plant Service Area</u>	<u>FY25 Connection Fee per EDU</u>	<u>FY26 Connection Fee per EDU</u>
SARA Wastewater System – Upper Martinez and Martinez II	\$6,000	\$6,000
SARA Wastewater System - Martinez IV	\$6,000	\$6,000

### Salitrillo Retail Wastewater Rate – Adopted

Winter Average (constant variable)				
FY26 ADOPTED RATE				
<b>Adopted Rate</b>	FY23	FY24	FY25	FY26
fixed rate	21.65	24.50	28.68	29.54
variable rate	2.68	2.73	2.57	2.75
fixed	21.65	24.50	28.68	29.54
variable charge	13.40	13.65	12.85	13.75
<b>Monthly Charge for 5,000 gal/month</b>	<b>\$ 35.05</b>	<b>\$ 38.15</b>	<b>\$ 41.53</b>	<b>\$ 43.29</b>
Annual % Change	15.37%	8.84%	8.86%	4.24%
Monthly \$ Change	\$ 4.67	\$ 3.10	\$ 3.38	\$ 1.76

<b>All Other Users Rate</b>	FY23	FY24	FY25	FY26
(per 1,000 gallons)	\$7.20	\$7.90	\$9.04	\$9.09

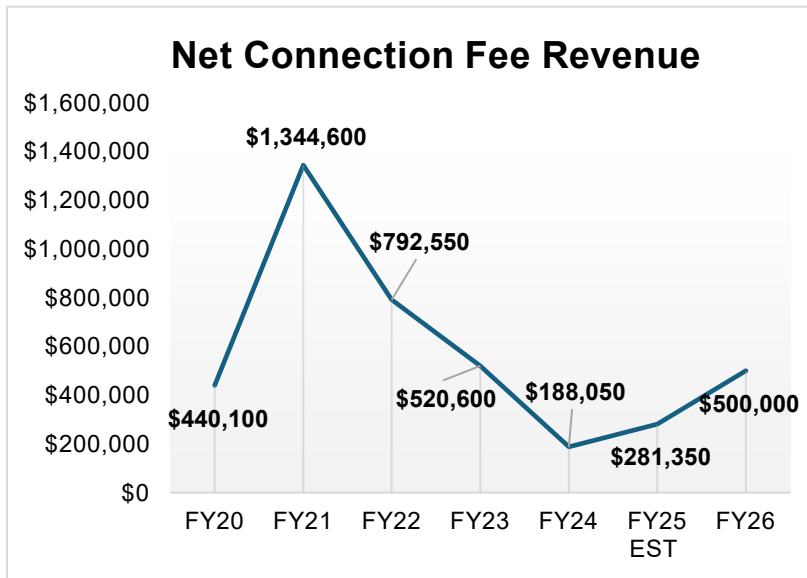
### Salitrillo Wholesale Wastewater Rate - Adopted

Winter Average (constant variable)				
FY26 ADOPTED RATE				
<b>Adopted Rate</b>	FY23	FY24	FY25	FY26
fixed rate	17.28	19.63	19.63	20.41
variable rate	2.05	2.10	2.57	2.75
fixed	17.28	19.63	19.63	20.41
variable charge	10.25	10.50	12.85	13.75
<b>Monthly Charge for 5,000 gal/month</b>	<b>\$ 27.53</b>	<b>\$ 30.13</b>	<b>\$ 32.48</b>	<b>\$ 34.16</b>
Annual % Change	16.50%	9.44%	7.80%	5.18%
Monthly \$ Change	\$ 3.90	\$ 2.60	\$ 2.35	\$ 1.68

<b>All Other Users Rate</b>	FY23	FY24	FY25	FY26
(per 1,000 gallons)	\$5.35	\$5.85	\$6.14	\$6.28

**Major Assumptions in Rate Development**

1. The Salitrillo Plant Expansion has been completed. This \$35.5 million project has increased plant capacity to 7.33 MGD. An additional 16 million will be spent over the next 4 years to complete plant upgrades.
2. Existing debt continues to drive the fixed rate in FY 2025-26. The average annual payment is \$1.4 million.
3. The FY26 adopted budget reflects current inflationary trends. River Authority staff will continue to monitor impacts of price on operations and strive to operate the WWTP in the most cost-effective manner while still providing quality effluent.
4. Support Fee to General Fund is \$414,638
5. This budget includes a conservative \$500,000 in connection fee revenue.
6. Future improvement projects for the Salitrillo WWTP that were identified in the phasing plan are included. The River Authority has achieved a single digit rate increase in FY 2025-26 and will work towards continuing this trend.



**Connection Fees**

As part of the rate management strategy the River Authority is not increasing connection fees in FY 2025-26. Connection fee revenue will continue to fund infrastructure improvements and expansion projects. The graph on the left displays actuals through FY24, estimates for the remainder of FY25, and Adopted Budget in FY26.

<u>Wastewater Treatment Plant Service Area</u>	<u>FY25 Connection Fee per EDU</u>	<u>FY26 Connection Fee per EDU</u>
Salitrillo Wholesale System	\$5,000	\$6,000
Salitrillo Retail System	\$5,000	\$6,000

## Utility Enterprise Fund (77)

### Fiscal Year Ending September 30, 2026

This fund includes both operating and capital costs for the San Antonio River Authority (SARA) and Salitrillo Wastewater Systems. SARA operates four treatment plants—Upper Martinez, Martinez II, and Martinez IV—serving eastern/northeast Bexar County and providing wholesale service to Schertz and Green Valley Special Utility District. The Salitrillo system, which discharges into Salitrillo Creek, offers wholesale, retail, and reuse services. It serves Converse, Live Oak, and Universal City, with each city managing its own collection system. Retail services extend to parts of San Antonio and Bexar County. Reuse water is delivered to Universal City and Northeast Lakeview College under contract, with all operations managed by the Utilities Department.

Available Funds	FY 2023-24 Actual	FY 2024-25 Amended Budget	FY 2024-25 Estimate	FY 2025-26 Budget
<b>Beginning Balance</b>				
Unrestricted Balance	\$ 3,098,499	\$ 3,143,231	\$ 3,635,595	\$ 3,254,265
Restricted for Debt Service	3,159,624	3,898,718	4,843,440	5,180,935
Restricted Balance - Connection Fee Construction	26,914,550	32,444,553	33,931,965	38,213,315
Restricted Balance - Construction & Improvements	42,362,989	54,735,331	46,165,244	62,972,256
Restricted Balance - Debt Proceeds	2,657,248	-	4,283,468	-
Total Beginning Balance	\$ 78,192,910	\$ 94,221,833	\$ 92,859,712	\$ 109,620,770
<b>Revenue</b>				
Charges for Services - Sewer Fees	\$ 34,024,332	\$ 28,969,818	\$ 30,090,188	\$ 31,474,698
Charges for Services - Rentals/Leases	50,949	92,899	95,552	92,899
Connection Fees	7,017,415	3,500,000	4,281,350	3,500,000
Intergovernmental Revenue	314,991	277,402	273,248	270,478
Debt Proceeds	18,500,000	-	-	-
Investment Earnings	7,432,799	2,825,000	3,669,937	3,075,000
Transfers - O&M Fund (75)	-	-	449,246	124,885
Miscellaneous	537,427	175,000	77,846	100,000
Total Revenue	\$ 67,877,913	\$ 35,840,119	\$ 38,937,367	\$ 38,637,960
<b>TOTAL AVAILABLE FUNDS</b>	<b>\$146,070,823</b>	<b>\$ 130,061,952</b>	<b>\$ 131,797,078</b>	<b>\$ 148,258,730</b>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Personnel Expenditures	\$ 6,276,430	\$ 5,579,232	\$ 4,964,303	\$ 5,364,266
Operating Expenditures	4,826,708	4,971,954	4,613,515	4,828,837
Capital Outlay	1,384,508	262,000	257,997	979,200
Debt Service - Revenue Bonds	6,560,332	5,649,626	5,679,151	5,277,135
Transfers - Support Fees	1,896,092	1,896,092	1,896,092	2,203,443
Reimbursements	(437,292)	(340,000)	(269,861)	(264,000)
Subtotal Operating	\$ 20,506,778	\$ 18,018,904	\$ 17,141,197	\$ 18,388,881

\*Continued on next page

Construction and Improvement Project Expenses	FY 2023-24 Actual	FY 2024-25 Amended Budget	FY 2024-25 Actuals as of 6/30/2025	FY 2025-26 Budget
<b>Active Projects</b>				
0611 - Martinez IV Collection System CIP	-	2,016,934	-	2,017,424
Martinez IV Collection System CIP - Project 2 SM	-	-	-	-
Martinez IV Collection System CIP - Project 8E	1,085,872	1,089,128	-	1,089,128
Martinez IV Collection System CIP - Project 23N	1,069,594	-	-	-
Martinez IV Collection System CIP - 29 Katzer Tie-in	117,434	406,565	282,275	83,116
Martinez IV Collection System CIP - Project 30O	750,509	491	-	-
0612 - Salitrillo WWTP Expansion and Improvements	6,684,578	4,185,101	552,996	-
0627 - Martinez IV WWTP Expansion	1,135,033	246,756	108,984	-
0660 - Martinez IV Collection System CIP - Project 29	14,177,216	4,219,207	1,173,534	718,385
0670 - Martinez II-Upper Martinez Interconnect Line	923,315	3,411,198	615,885	2,679,481
0687 - Martinez Operational Improvements & Resiliency	-	11,000,000	4,107	16,751,734
0690 - Martinez IV Expansion Phase III	1,432,450	14,143,632	129,845	13,837,706
0691 - Upper Martinez WWTP Improvements	104,268	5,977,514	32,371	107,520
0704 - Salitrillo Lower Plant Clarifier Improvement	-	1,400,000	118,000	2,782,000
0705 - Salitrillo Lower Plant Electrical Improvement	-	1,400,000	-	2,600,000
0706 - SARA Martinez Wastewater Master Plan	-	850,000	112,458	737,542
<b>Efforts - Active Ongoing</b>				
0641 - Roadway Collection System Projects	144,033	2,728,467	277,770	2,439,252
0642 - Capacity Management Operations & Maintenance	797,632	5,326,604	146,536	5,063,253
0647 - SARA WW Maintenance & Improvements	4,282,400	4,322,777	1,480,350	813,910
<b>New Authorized Projects</b>				
0901 - Manhole Improvement Project	-	-	-	900,000
0902 - Martinez II Western Outfall Rehab	-	-	-	300,000
<i>Subtotal Projects</i>	\$ 32,704,333	\$ 62,724,374	\$ 5,035,111	\$ 52,920,452
<b>TOTAL OPERATING APPROPRIATIONS</b>	<b>\$ 53,211,111</b>	<b>\$ 80,743,278</b>	<b>\$ 22,176,308</b>	<b>\$ 71,309,333</b>
Unrestricted - Operating Reserve	2,775,785	2,637,797	2,394,455	2,548,276
Unrestricted - Repair and Replacement Reserve	859,810	859,810	859,810	859,810
Restricted for Debt Service (Debt Model)	4,843,440	3,898,718	5,180,935	5,277,135
Restricted Balance - Connection Fee Construction	33,931,965	35,944,553	38,213,315	34,213,315
Restricted Balance - Construction & Improvements	46,165,244	5,977,797	62,972,256	34,050,861
Restricted Balance - Debt Proceeds	4,283,468	-	-	-
<b>TOTAL APPROPRIATIONS</b>	<b>\$146,070,823</b>	<b>\$ 130,061,952</b>	<b>\$ 131,797,078</b>	<b>\$ 148,258,730</b>

New Resources for FY 2025-26		
Description	Business Justification/Benefit to SARA and/or Stakeholders	Amount
Oxidation ditch stationary aerators	Replace existing stationary aerators on Oxidation Ditch 37 to allow for more efficient maintenance.	300,000
Belt press conveyor rehab	Replace existing solids conveyor at the Salitrillo Belt Filter Press as it is reaching the end of its useful life.	45,000
Three mowers	Replace three utility zero turn mowers reaching the end of their useful life.	25,000
Sludge tanker trailer	Purchase new tanker trailer with baffles as current does not have baffles.	115,000
Vacuum truck lease	Vacuum truck lease program instead of purchasing.	124,000
Two 420 Cat Backhoe	Replace existing two backhoes as they are reaching the end of their useful life.	110,000
110 HP Tractor	Replace existing Massey Tractor as it is reaching the end of its useful life.	110,000
Martinez IV bar screen	Repair the Martinez IV Bar Screen as it has failed and is currently bypassed.	72,000
Pump & Haul improvements	New vacuum system for pump and haul truck to assist with pump and haul from ACCD.	9,000
Tablets	Purchase eight new tablets to assist in CMOM and preventative maintenance efforts and data collection.	7,200
Utility Fleet Vehicles	Purchase of three new vehicles.	186,000
New Position - Vacant	Inspector	48,402
Personnel Adjustments	Adjustments to personnel cost based on the following: authorized promotion opportunities for existing staff, cost of living, and pay structure as needed.	367,932
<b>Total – Utilities Enterprise</b>		<b>\$1,519,534</b>

## Randolph Air Force Base System Fund (73)

### Fiscal Year Ending September 30, 2026

The Randolph Air Force Base (RAFB) System Fund accounts for expenditures related to the River Authority's responsibilities for the RAFB wastewater collection system which provides service to customers of the RAFB installation adjacent to Universal City in Bexar County. The Utilities Department operates and maintains the collection system in the RAFB installation as well as completing scheduled projects annually that improve the system. The River Authority provides these services under a long-term contract with the federal government which includes services such as updating maps and plans that reflect the results of annual improvements.

Available Funds	FY 2023-24 Actual	FY 2024-25 Amended Budget	FY 2024-25 Estimate	FY 2025-26 Budget
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**Beginning Balance**

Unrestricted Balance	\$ 4,158,478	\$ 5,411,033	\$ 4,772,300	\$ 5,206,194
Total Beginning Balance	\$ 4,158,478	\$ 5,411,033	\$ 4,772,300	\$ 5,206,194

**Revenue**

Intergovernmental Revenue	\$ 1,102,596	\$ 654,747	\$ 676,748	\$ 697,049
Investment Income	221,337	1,624	-	-
Total Revenue	\$ 1,323,933	\$ 656,371	\$ 676,748	\$ 697,049

<b>TOTAL AVAILABLE FUNDS</b>	<b>\$ 5,482,411</b>	<b>\$ 6,067,404</b>	<b>\$ 5,449,048</b>	<b>\$ 5,903,243</b>
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**APPROPRIATIONS**

**Operating Expenses**

Operating Expenditures	\$ 125,140	\$ 200,000	\$ 84,755	\$ 250,000
Subtotal Operating	\$ 125,140	\$ 200,000	\$ 84,755	\$ 250,000

**Construction and Improvement Project Expenses\***

**Renewal and Replacement Program**

Randolph Air Force Base Year 18 (2021)	60,513	89,431	-	89,431
Randolph Air Force Base Year 19 (2022)	367,920	600,329	-	600,329
Randolph Air Force Base Year 20 (2023)	37,251	1,634,679	158,099	1,476,580
Randolph Air Force Base Year 21 (2024)	38,201	225,032	-	225,032
Randolph Air Force Base Year 22 (2025)	81,087	159,121	-	159,121
Randolph Air Force Base Year 23 (2026)	-	-	-	241,217
Subtotal Projects	\$ 584,971	\$ 2,708,592	\$ 158,099	\$ 2,791,710

<b>TOTAL OPERATING APPROPRIATIONS</b>	<b>\$ 710,111</b>	<b>\$ 2,908,592</b>	<b>\$ 242,854</b>	<b>\$ 3,041,710</b>
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Unrestricted Balance	125,140	310,328	84,755	250,000
Restricted Balance - Construction & Improv	4,647,160	3,007,605	5,121,439	2,611,534

<b>TOTAL APPROPRIATIONS</b>	<b>\$ 5,482,411</b>	<b>\$ 6,226,525</b>	<b>\$ 5,449,048</b>	<b>\$ 5,903,243</b>
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\*FY 2024-25 activity is reflected as of 06/30/2025

## **Randolph Air Force Base Renewal and Replacement Program**

The Utility Department rehabilitates portions of the RAFB collection system based on a 50-year plan. As part of this program River Authority staff reassess the sewer lines by closed circuit television to determine lateral locations which are in poor condition, as well as determine the best type of rehabilitation. These rehabilitations are submitted to the Defense Energy Support Center on an annual basis for project funding.



In FY 2025-26, the River Authority will complete the projects identified for Year 20 and Year 21. Since the project timelines are based on the Federal fiscal year, which begins October 1, the Year 22 projects will be solicited and completed after that date. Overall, collection mains will be inspected by CCTV, rehabilitated by either cast in place pipe (CIPP), open trench or pipe bursting methods and manholes will be rehabilitated by installing new rings and covers and spraying the interior of the manhole with epoxy coating or cementitious coating. Lift station improvements will also be made.

**Utilities Operations and Maintenance Fund (75)**  
**Fiscal Year Ending September 30, 2026**

The River Authority's wastewater system includes cost allocations for various service contracts in which the River Authority provides water and wastewater-related services. These agreements serve communities in Bexar and Wilson Counties, including Somerset, La Vernia, and the Alamo Community Colleges District First Responders Academy.

Available Funds	FY 2023-24 Actual	FY 2024-25 Amended Budget	FY 2024-25 Estimate	FY 2025-26 Budget
<b>Beginning Balance</b>				
Unrestricted Balance	\$ 286,537	\$ 497,499	\$ 404,436	\$ 139,736
Total Beginning Balance	\$ 286,537	\$ 497,499	\$ 404,436	\$ 139,736
<b>Revenue</b>				
Intergovernmental Revenue	\$ 577,201	\$ 465,025	\$ 535,862	\$ 558,944
Investment Earnings	12,742	8,374	16,287	10,000
Total Revenue	\$ 589,943	\$ 473,399	\$ 552,149	\$ 568,944
<b>TOTAL AVAILABLE FUNDS</b>	<b>\$ 876,480</b>	<b>\$ 970,898</b>	<b>\$ 956,585</b>	<b>\$ 708,681</b>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Operating Expenditures	\$ 472,044	\$ 435,362	\$ 367,603	\$ 444,059
Transfers - Revenue to Fund 77	\$ -	\$ -	\$ 449,246	\$ 124,885
Subtotal Operating	\$ 472,044	\$ 435,362	\$ 816,849	\$ 568,944
<b>TOTAL OPERATING APPROPRIATIONS</b>	<b>\$ 472,044</b>	<b>\$ 435,362</b>	<b>\$ 816,849</b>	<b>\$ 568,944</b>
Unrestricted Balance	404,436	535,536	139,736	139,736
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 876,480</b>	<b>\$ 970,898</b>	<b>\$ 956,585</b>	<b>\$ 708,681</b>

## Utility Funds Debt Service

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The River Authority has issued debt to fund needed capital improvement projects including WWTP and collection system improvements. In addition, the River Authority has also issued debt on behalf of partner agencies to fund improvements to their wastewater and reuse systems that benefit the San Antonio watershed. In FY 2017-18, the River Authority issued \$9.5 million in revenue bonds supported by the San Antonio River Authority Wastewater System. This debt funded construction of the new Martinez IV Wastewater Treatment Plant and collection line which began operations in April 2019. In FY 2019-20, the River Authority issued debt to fund the Salitrillo WWTP Expansion and Improvements Project. In FY 2020-21, the River Authority issued debt to fund the Martinez IV WWTP Expansion and Abbott Road Lift Station Expansion. In FY2023-24, the River Authority issued debt to fund the Project 29 Wastewater Interceptor Project. The wastewater utility systems' rates are set to provide enough funding for the annual debt service requirements. Therefore, the existing debt does not negatively impact any of the River Authority's current operations.

The River Authority has no legal debt limits. However, the enabling statute of the River Authority prohibits the River Authority from pledging any ad valorem tax revenue to a debt issuance. The outstanding debt for the River Authority is currently paid from: wastewater systems revenues (generated from user fees); other outside agencies through contract (Universal City); and surplus utility revenue that are not from ad valorem taxes.

The FY 2025-26 Adopted Budget for the Debt Service fund includes the full principal and interest payments on the outstanding wastewater utility debt.

For more information, including principal and interest payment details, the detailed Debt Service Schedules are available on the River Authority website at <https://www.sariverauthority.org/about/finance/>.

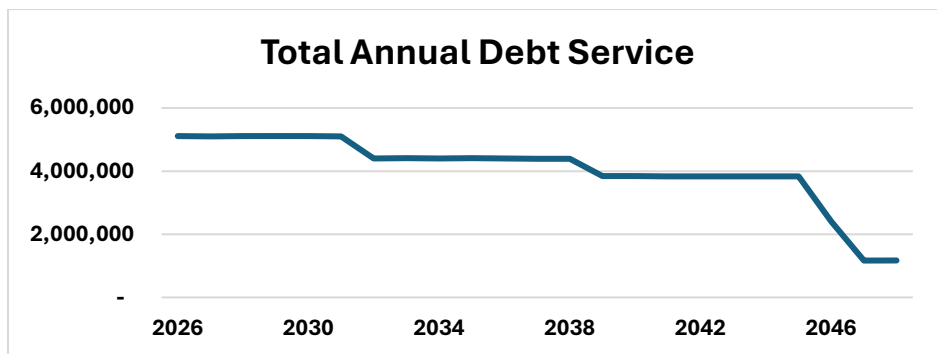
San Antonio River Authority Credit Rating	
Standard & Poor's	AA-

## San Antonio River Authority Currently Outstanding Debt

Description	Original Issue Amount	Outstanding Principal	Interest Rate	Issue and Maturity Date	Purpose
<b><u>Wastewater System Revenue Bonds</u></b>					
Wastewater System Revenue Bonds -- Series 2023	\$ 18,315,000	\$ 16,915,000	6.00%	Jan 2024 to Sep 2046	Project 29 Interceptor Line
Utility System Revenue Refunding Bonds -- Series 2017A	\$ 6,855,000	\$ 3,770,000	4.00%	Jul 2018 to Jun 2031	Martinez II Expansion (2010). Refunding, Series 2010
Utility System Revenue Bonds -- Series 2020	\$ 21,855,000	\$ 19,555,000	5.00%	Apr 2020 to Jun 2045	Expansion of Salitrillo Wastewater Plant
Utility System Revenue Bonds -- Series 2021	\$ 20,765,000	\$ 18,925,000	3.00%	Apr 2021 to Jun 2046	Expansion of Martinez IV Wastewater Treatment Plant, Abbott Road Lift Station
<b><u>Contract Revenue Bonds</u></b>					
Wastewater System Contract Revenue Refunding Bonds -- Series 2019 - Universal City Reuse Project	\$ 1,650,000	\$ 940,000	1.91%	Oct 2019 to Jun 2031	Construction of capital improvements to transport reuse water for Universal City. Refunding, Series 2010
<b><u>Other Debt</u></b>					
Wastewater System Revenue Improvement Bonds -- Series 2017 - Texas Water Development Board	\$ 9,500,000	\$ 6,440,000	0.72%	Jul 2018 to Jun 2038	TWDB for construction of Martinez IV WWTP
<b>Total</b>	<b>\$ 78,940,000</b>	<b>\$ 66,545,000</b>			

**SAN ANTONIO RIVER AUTHORITY TOTAL ANNUAL DEBT SERVICE  
REQUIREMENTS**

<b>Fiscal Year Ending Sep 30</b>	<b>SARA WW Utility Bonds</b>	<b>Salitrillo WW Utility Bonds</b>	<b>Annual Total</b>
2026	3,670,866	1,437,200	5,108,066
2027	3,666,968	1,435,450	5,102,418
2028	3,673,967	1,437,075	5,111,042
2029	3,674,119	1,436,950	5,111,069
2030	3,672,667	1,435,075	5,107,742
2031	3,670,886	1,431,450	5,102,336
2032	2,969,495	1,430,950	4,400,445
2033	2,970,330	1,437,700	4,408,030
2034	2,972,889	1,432,100	4,404,989
2035	2,971,585	1,435,100	4,406,685
2036	2,966,787	1,431,600	4,398,387
2037	2,964,210	1,431,600	4,395,810
2038	2,963,648	1,430,000	4,393,648
2039	2,414,525	1,431,700	3,846,225
2040	2,412,325	1,431,600	3,843,925
2041	2,407,494	1,429,700	3,837,194
2042	2,404,909	1,426,000	3,830,909
2043	2,409,225	1,425,400	3,834,625
2044	2,410,238	1,427,700	3,837,938
2045	2,407,872	1,422,900	3,830,772
2046	2,406,994	-	2,406,994
2047	1,171,163	-	1,171,163
2048	1,170,763	-	1,170,763
<b>Total</b>	<b>64,423,925</b>	<b>28,637,250</b>	<b>93,061,175</b>



# Projects



Photo by Julen Navarrete  
2024 River Clicks Photo Contest  
Internal Winner

# Projects

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The River Authority manages and completes projects under a wide range of activities including scientific studies, park improvements, wastewater infrastructure, major infrastructure initiatives for flood control, stormwater management and community amenities. Funding for these projects comes from various sources. The River Authority contributes funding specifically towards projects; however, the majority of funding comes from other entities, notably the City of San Antonio and Bexar County. Funding through federal, state and local grants also helps the River Authority support its mission. The FY 2025-26 portfolio of work falls under three organization Strategic Plan Goals and includes 49 new, authorized, and pending grant award projects.

- 7 new projects.
- 8 previously authorized projects with new funding.
- 32 previously authorized projects (no new funding).
- 2 new project authorizations pending award of a grant (see Grants Fund).

Below are the Goal and Project definitions to provide the reader with a common understanding of how these terms apply.

## Goal

A Goal refers to one of three Strategic Plan Goals that are established to advance the vision and mission of the River Authority. Goals are identified on the project pages by the following icons:



## Project

A project is a temporary endeavor undertaken to create a unique product, service, or result that meets a specific objective. A project's cost threshold is \$75,000 or greater and has a duration of one year or longer. Projects require Board of Directors approval. All projects are entered into the River Authority's project management software system and are managed in a consistent fashion.

NEW PROJECTS					
Project Number	Project Name	Primary Goal	Adopted Project Budget	Funding Source	Page Number
0715	River Park Culvert Erosion Stabilization Construction	All	\$ 81,036	SARA	99
0716	SCADA Masterplan	All	\$ 500,000	SARA	100
0750	NextGen Flood Warning System Upgrades Program	All	\$ 1,900,000	SARA	101
0860	Trueheart Ranch Nature Park Development	Enjoyable	\$ 840,500	PRDF	102
0861	Hendrick Arnold Nature Park Development	Enjoyable	\$ 595,000	PRDF	103
0901	Manhole Improvement	Clean	\$ 900,000	Utility Rates	104
0902	Martinez II Western Outfall Rehab	Clean	\$ 300,000	Utility Rates	105

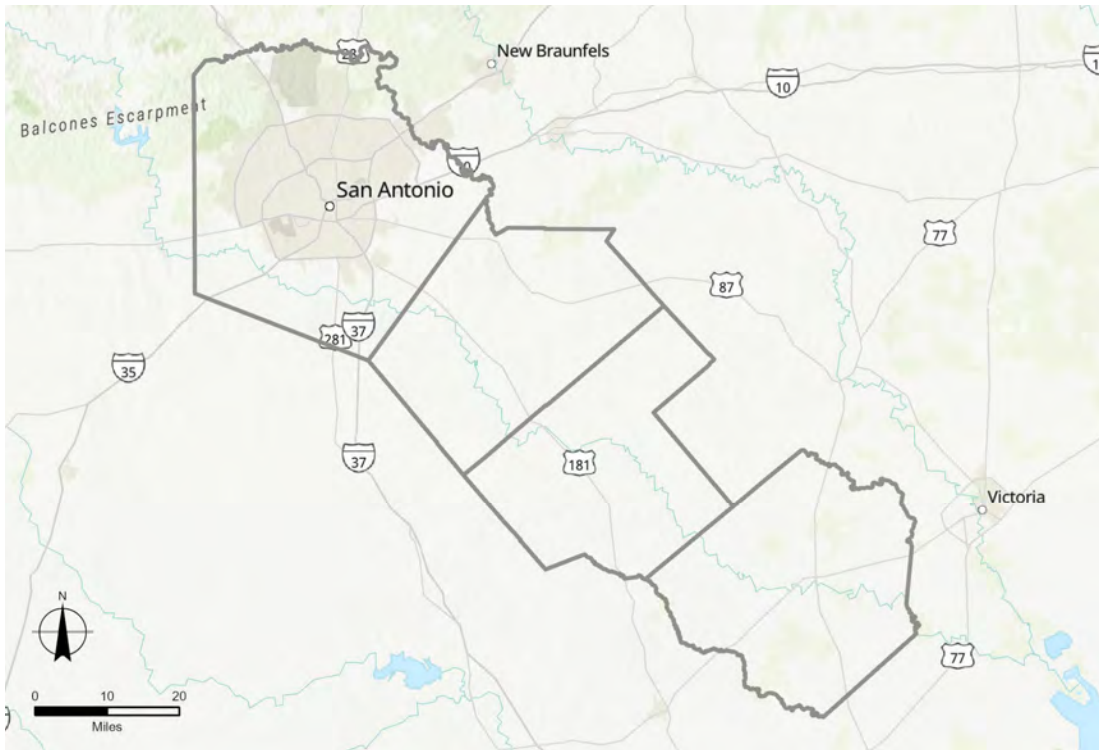
AUTHORIZED PROJECTS - NEW FUNDING					
Project Number	Project Name	Primary Goal	Adopted Project Budget	Funding Source	Page Number
0667	Freshwater Mussel Reintroduction	Clean	\$ 484,052	SARA	107
0672	Atlas 14 Update-Dev/Planning	Safe	\$ 1,235,000	SARA	108
0679	Facilities Design & Construction	All	\$ 49,565,966	SARA, PFC	109
0699	Cibolo Creek Water Quality Model Updates	Safe & Clean	\$ 1,255,725	SARA	110
0700	River Road Ecosystem Restoration	Safe & Enjoyable	\$ 533,821	SARA	111
0704	Lower Plant Clarifier Improvement	Clean	\$ 2,900,000	Utility Rates	112
0705	Lower Plant Electrical Improvement	Clean	\$ 2,600,000	Utility Rates	113
0708	Otilla Dam	Safe & Clean	\$ 2,235,000	FWS, SARA	114

AUTHORIZED PROJECTS					
Project Number	Project Name	Primary Goal	Adopted Project Budget	Funding Source	Page Number
0378	San Pedro Creek Culture Park	All	\$ 302,986,116	BC, CoSA, SAWS, CPS, SARA	116
0512	Edwards Aquifer Watershed Protection	Clean	\$ 595,903	CoSA, SARA	117
0607	City of San Antonio Bond GSI Match	Clean	\$ 1,045,763	SARA	118
0629	Nueva Street Marina Dam Replacement	Safe	\$ 939,349	CoSA	119
0660	Martinez IV Collection System CIP - Project 29	Clean	\$ 18,584,890	Bond, Utility Rates	120
0670	Martinez II-Upper Martinez Interconnect Line	Clean	\$ 4,600,000	Utility Rates	121
0675	Escondido Creek Parkway Phase II	Safe	\$ 580,002	SARA	122
0677	CTP Risk Map Lower SAR Watershed FY22	Safe	\$ 527,000	FEMA, SARA	123
0680	Nature Based Solutions Program	All	\$ 500,000	SARA	124
0687	Martinez Operational Improvements & Resiliency	Clean	\$ 16,791,771	Utility Rates	125
0688	Parks Design and Construction	Enjoyable	\$ 1,330,000	SARA, TAMUSA	138
0690	Martinez IV Expansion Phase III	Clean	\$ 15,400,000	Utility Rates	127
0691	Upper Martinez WWTP Improvements	Clean	\$ 208,229	Utility Rates	128
0694	CTP FY23 Medina 2D-BLE Study	Safe & Clean	\$ 300,000	FEMA	129
0695	CTP FY23 Outreach Project	All	\$ 52,500	FEMA	130
0706	SARA-Martinez Wastewater Master Plan	Clean	\$ 850,000	Utility Rates	131
0707	D2MR Upgrade	Safe	\$ 145,000	SARA	132
0711	REPI Flood Study	Safe & Clean	\$ 450,000	DoT	133
0800	Bexar County Creeks and Trails Program	All	\$ 5,223,721	BC, SARA	134
0802	Zoo Well Replacement	Clean	\$ 5,000,000	BC, CoSA	135
0804	Zarzamora Trail (Alderete to Tierra Del Sol)	Enjoyable	\$ 8,000,000	BC	136
0805	Spirit Reach (Contemplative Path)	Enjoyable	\$ 10,000,000	BC	137

AUTHORIZED PROJECTS					
Project Number	Project Name	Primary Goal	Adopted Project Budget	Funding Source	Page Number
0806	Leon Creek (I35 to Hwy 16)	Enjoyable	\$ 14,933,304	BC	138
0807	Leon Creek (Military Trailhead to Rodriguez Park)	Enjoyable	\$ 9,599,035	BC	139
0809	Zarzamora Creek (Tierra Del Sol to Ingram Rd)	Enjoyable	\$ 9,507,699	CoSA	140
0810	Culebra Creek (Nueces Canyon to Helotes Creek)	Enjoyable	\$ 8,222,588	CoSA	141
0812	Culebra Creek (Grissom to Culebra Rd)	Enjoyable	\$ 7,301,852	BC	142
0850-0854	Westside Creeks Ecosystem Restoration	Clean & Enjoyable	\$ 20,662,000	BC, SARA, CoSA	143

Legend - Third Party Funding Source
BC - Bexar County
CoSA - City of San Antonio
CPS - City Public Service
DoT - Department of Treasury
FEMA - Federal Emergency Management Agency
FWS - Fish and Wildlife Services
PFC - Public Facilities Corporation
PRDF - Park Resources Development Fund
SAWS - San Antonio Water System
TAMUSA - Texas A&M University San Antonio
TCEQ - Texas Commission on Environmental Quality
Utility Rates - Charges for Wastewater Services
Note: <b>SARA</b> indicates funding from property tax or other River Authority funding source

# NEW PROJECTS



**Project Highlight: SCADA Masterplan Project** – This project will implement an enterprise-wide SCADA system to improve monitoring and operations across the River Authority’s flood management, utilities, dams, and water quality programs. The system will enhance security compliance, increase efficiency by streamlining processes, and create consistency through standardized operations. Once deployed, the River Authority will take full responsibility for its ongoing operations and maintenance.

# River Park Culvert Erosion Stabilization Construction

Project #0715

**Adopted Budget**      \$81,036  
**Unfunded Plan**        \$81,036  
**New Funding (FY26)** \$81,036  
**Department**          Engineering  
**Estimated Start**        02/16/2026  
**Estimated End**         01/15/2027



## Description

This project constructs a stream stabilization design to address active erosion on River Authority property within the Salado 7 Dam inundation area near River Park Road. The stabilization spans approximately 280 feet from the culvert outfall to the confluence with Panther Spring Creek. It addresses erosion along both stream banks and a developing headcut that threatens a nearby gas line downstream of the culverts.

## Future Financial Impact

In FY 2025–26, the project will enter the bid and construction phase, with key expenditures focused on contract negotiations, mobilization, and construction activities to achieve securing the construction contract, notice to proceed and initiating project buildout.

### Spending Plan

Expenditures	Actuals as of June 30, 2025	July 1, 2025 to Sept 30, 2026	Oct 1, 2026 to Sept 30, 2027	Succeeding Oct 1, 2027	Total
<b>Construction</b>	\$0	\$81,036	\$81,036	\$0	\$162,072
<b>Total</b>	\$0	\$81,036	\$81,036	\$0	\$162,072

# SCADA Masterplan

Project #0716

**Adopted Budget**     \$500,000  
**Unfunded Plan**       \$0  
**New Funding (FY26)** \$500,000  
**Department**         IT/GIS  
**Estimated Start**     10/01/2025  
**Estimated End**       12/31/2028



## Description

This project will implement an enterprise-wide SCADA System. The system will support daily monitoring and operations of Utilities and Dams, while also providing essential data on flood events and water quality. The result will improve security compliance, streamline processes, and standardize overall operations across the River Authority. Once completed, the River Authority will be responsible for operations and maintenance.

## Future Financial Impact

In FY 2025-26, the project will enter the contracting and assessment phases. The key expenditure is allocated for a vendor assessment. This assessment will result in a Master Plan for the River Authority's SCADA System Implementation. River Authority staff will then review the Master Plan and prioritize next steps for implementation.

### Spending Plan

Expenditures	Actuals as of June 30, 2025	July 1, 2025 to Sept 30, 2026	Oct 1, 2026 to Sept 30, 2027	Succeeding Oct 1, 2027	Total
Prof & Contracted Services	\$0	\$150,000	\$350,000	\$0	\$500,000
<b>Total</b>	<b>\$0</b>	<b>\$150,000</b>	<b>\$350,000</b>	<b>\$0</b>	<b>\$500,000</b>

# NextGen Flood Warning System Upgrades Program

Project #0750

**Adopted Budget**     \$1,900,000  
**Unfunded Plan**     \$3,800,000  
**New Funding (FY26)** \$1,900,000  
**Department**        Engineering  
**Estimated Start**     10/01/2025  
**Estimated End**       09/30/2030



## Description

This program is a strategic effort to modernize and expand the region’s flood warning infrastructure. It focuses on improving the speed, accuracy, and reliability of flood alerts to better protect lives, property, and critical assets during severe weather. Upgrades include advanced sensors, enhanced communications, and modern forecasting tools. The system will deliver real-time data, predictive insights, and automated alerts—enabling faster decisions for emergency managers and earlier warnings for the public. It also ensures compliance with updated safety and environmental standards while improving coordination across agencies and platforms.

## Future Financial Impact

In FY 2025-26, the program will initiate with the formation of projects to establish flood stage thresholds, upgrade the current flood warning system in Bexar County, and expand the flood warning system into Wilson, Karnes, and Goliad Counties. The first part of the year will focus on planning, analysis, and design of the network, alert system, and upgrades, followed by implementation and installation later in the year and into subsequent fiscal years.

### Spending Plan

Expenditures	Actuals as of June 30, 2025	July 1, 2025 to Sept 30, 2026	Oct 1, 2026 to Sept 30, 2027	Succeeding Oct 1, 2027	Total
Flood Modeling & Mapping	\$0	\$1,900,000	\$1,900,000	\$1,900,000	\$5,700,000
<b>Total</b>	<b>\$0</b>	<b>\$1,900,000</b>	<b>\$1,900,000</b>	<b>\$1,900,000</b>	<b>\$5,700,000</b>

# Trueheart Ranch Nature Park Development

Project #0860

<b>Adopted Budget</b>	<b>\$840,500</b>
<b>Unfunded Plan</b>	<b>\$7,515,000</b>
<b>New Funding (FY26)</b>	<b>\$840,500</b>
<b>Department</b>	<b>Watershed &amp; Park Operations</b>
<b>Estimated Start</b>	<b>10/01/2025</b>
<b>Estimated End</b>	<b>09/30/2030</b>



## Description

This project supports the continued development of Trueheart Ranch Nature Park, a 351-acre sanctuary opened in September 2022 to preserve native landscapes while offering recreation, education, and connection with nature. Guided by a “design-less parks” approach, the Parks team has prioritized minimal impact and natural integration. The next phase will expand outdoor opportunities with new features, including river access, expanded programs, reservable spaces, a disc golf course, camping areas, wildlife viewing, equestrian trails, an outdoor classroom, a restored historic home, and a community amphitheater.

## Future Financial Impact

In FY 2025-26, the project will focus key expenditures on updating temporary signage, designing the restoration of the historic home and shelling barn, constructing the shelling barn, and implementing Low Impact Development (LID) features around the barn. These improvements will support sustainable development, preserve cultural assets, and enhance visitor experience at Trueheart Ranch Nature Park.

### Spending Plan

Expenditures	Actuals as of June 30, 2025	July 1, 2025 to Sept 30, 2026	Oct 1, 2026 to Sept 30, 2027	Succeeding Oct 1, 2027	Total
<b>Construction</b>	\$0	\$732,500	\$3,920,000	\$3,560,000	\$8,212,500
<b>Design</b>	\$0	\$108,000	\$20,000	\$15,000	\$143,000
<b>Total</b>	<b>\$0</b>	<b>\$840,500</b>	<b>\$3,940,000</b>	<b>\$3,575,000</b>	<b>\$8,355,500</b>

# Hendrick Arnold Nature Park Development

Project #0861

<b>Adopted Budget</b>	<b>\$595,000</b>
<b>Unfunded Plan</b>	<b>\$1,567,000</b>
<b>New Funding (FY26)</b>	<b>\$595,000</b>
<b>Department</b>	<b>Watershed &amp; Park Operations</b>
<b>Estimated Start</b>	<b>10/01/2025</b>
<b>Estimated End</b>	<b>09/30/2030</b>



## Description

This project envisions the continued enhancement of Hendrick Arnold Nature Park, a 74-acre riparian woodland along the Medina River, which was mined for gravel until 1940. Since then, natural growth has reclaimed the site, creating one of the few remaining woodland creek properties in Bexar County. The project aims to preserve this unique landscape while transforming it into a vibrant community space. Planned programs and facilities will foster environmental stewardship, celebrate cultural history, and provide inclusive recreation. The park will serve as a vital resource for education, engagement, and enjoyment for generations to come.

## Future Financial Impact

In FY 2025-26, the project will focus key expenditures on interior roads, parking lot improvements, lighting, updated signage, trailhead and trail development, a rain garden, and a nature playground—further enriching the visitor experience and supporting sustainable growth.

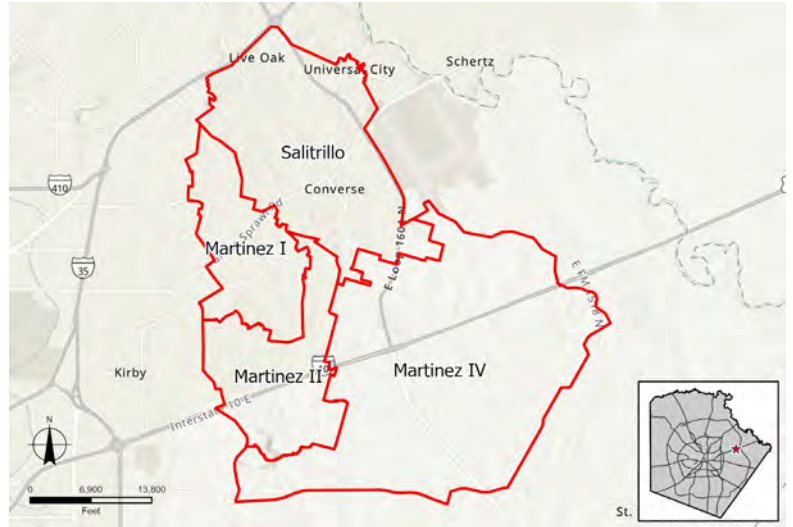
### Spending Plan

Expenditures	Actuals as of June 30, 2025	July 1, 2025 to Sept 30, 2026	Oct 1, 2026 to Sept 30, 2027	Succeeding Oct 1, 2027	Total
<b>Construction</b>	\$0	\$595,000	\$500,000	\$1,067,000	\$2,162,000
<b>Total</b>	<b>\$0</b>	<b>\$595,000</b>	<b>\$500,000</b>	<b>\$1,067,000</b>	<b>\$2,162,000</b>

# Manhole Improvement Project

Project #0901

<b>Adopted Budget</b>	<b>\$900,000</b>
<b>Unfunded Plan</b>	<b>\$0</b>
<b>New Funding (FY26)</b>	<b>\$900,000</b>
<b>Department</b>	<b>Utilities</b>
<b>Estimated Start</b>	<b>01/12/2026</b>
<b>Estimated End</b>	<b>11/29/2026</b>



## Description

This project will rehabilitate or replace manholes identified as having structural or operational deficiencies during inspections conducted under the Capacity Management, Operations, and Maintenance (CMOM) program. These improvements are critical to preserving the integrity and performance of the sewer system. They are expected to extend its lifespan, reduce the risk of overflows and groundwater infiltration, and enhance overall system reliability and environmental protection.

## Future Financial Impact

In FY 2025-26, the project will advance into the design phase, with primary expenditures dedicated to engineering and design services. These efforts will focus on finalizing design plans for the rehabilitation or replacement of identified manholes.

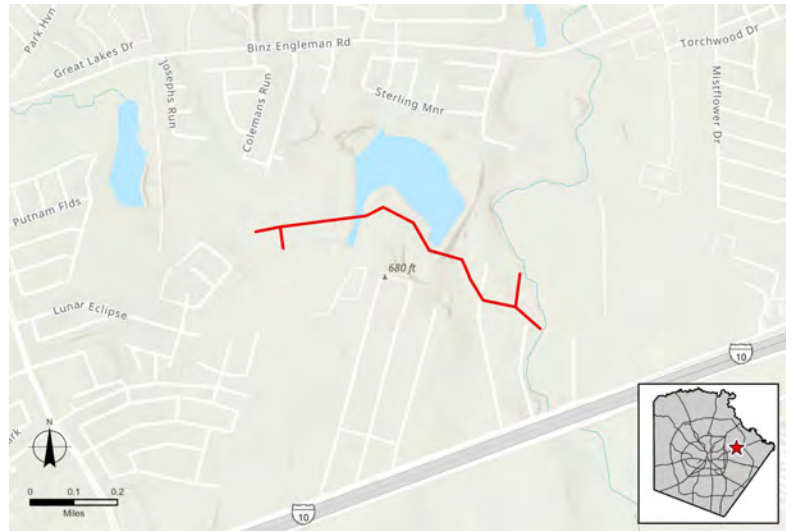
### Spending Plan

Expenditures	Actuals as of June 30, 2025	July 1, 2025 to Sept 30, 2026	Oct 1, 2026 to Sept 30, 2027	Succeeding Oct 1, 2027	Total
<b>Design</b>	\$0	\$900,000	\$0	\$0	\$900,000
<b>Total</b>	<b>\$0</b>	<b>\$900,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$900,000</b>

# Martinez II Western Outfall Rehab

Project #0902

<b>Adopted Budget</b>	<b>\$300,000</b>
<b>Unfunded Plan</b>	<b>\$2,500,000</b>
<b>New Funding (FY26)</b>	<b>\$300,000</b>
<b>Department</b>	<b>Utilities</b>
<b>Estimated Start</b>	<b>11/10/2025</b>
<b>Estimated End</b>	<b>09/24/2027</b>



## Description

This project involves the rehabilitation of a large-diameter clay pipeline located beneath the Martinez 2 Dam. The pipeline is nearing the end of its service life, and After using CCTV, it was determined that rehabilitation is essential to restore its structural integrity, maintain reliable service, and reduce the risk of potential failures. The project aims to extend the operational life of the sewer system and minimize the risk of leaks and overflows, thereby enhancing system reliability and public safety.

## Future Financial Impact

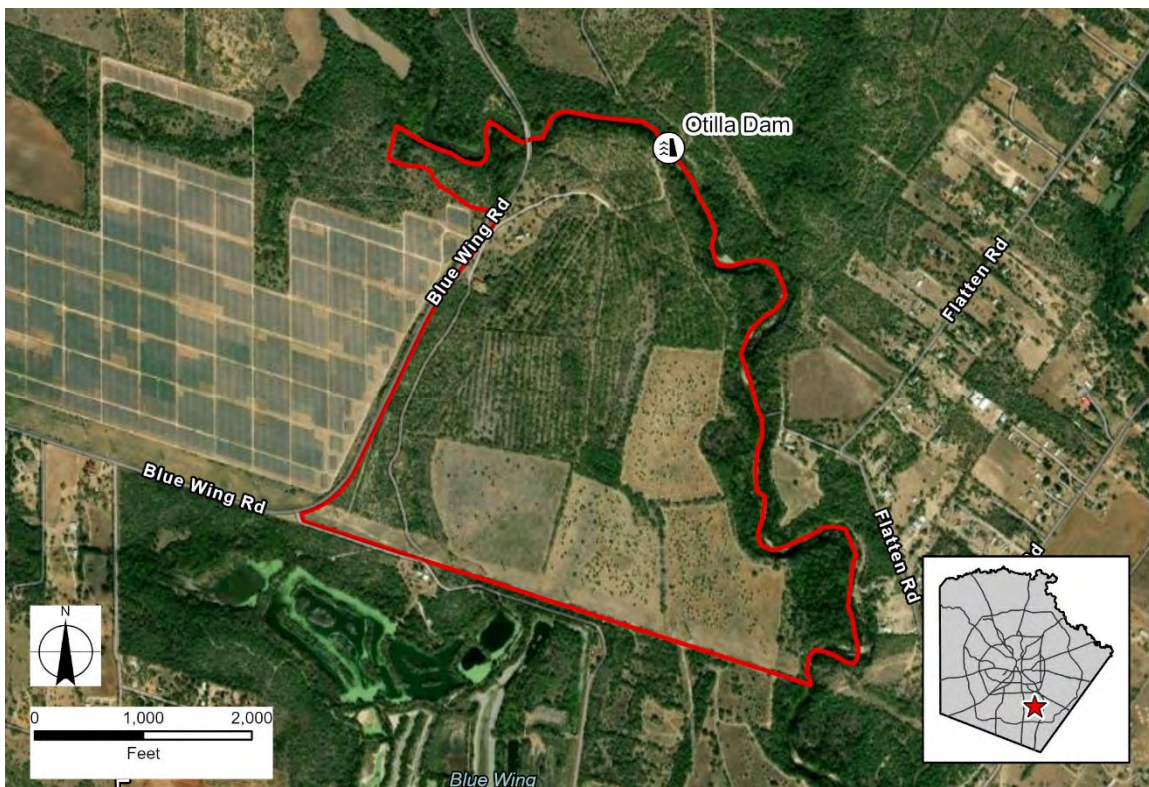
In FY 2025-26, the project will enter the design phase, with key expenditures focused on professional engineering and design services. Efforts will center on developing detailed design plans to guide the rehabilitation work.

### Spending Plan

Expenditures	Actuals as of June 30, 2025	July 1, 2025 to Sept 30, 2026	Oct 1, 2026 to Sept 30, 2027	Succeeding Oct 1, 2027	Total
Capital	\$0	\$0	\$2,400,000	\$0	\$2,400,000
Design	\$0	\$300,000	\$100,000	\$0	\$400,000
<b>Total</b>	<b>\$0</b>	<b>\$300,000</b>	<b>\$2,500,000</b>	<b>\$0</b>	<b>\$2,800,000</b>

# AUTHORIZED PROJECTS

## NEW FUNDING

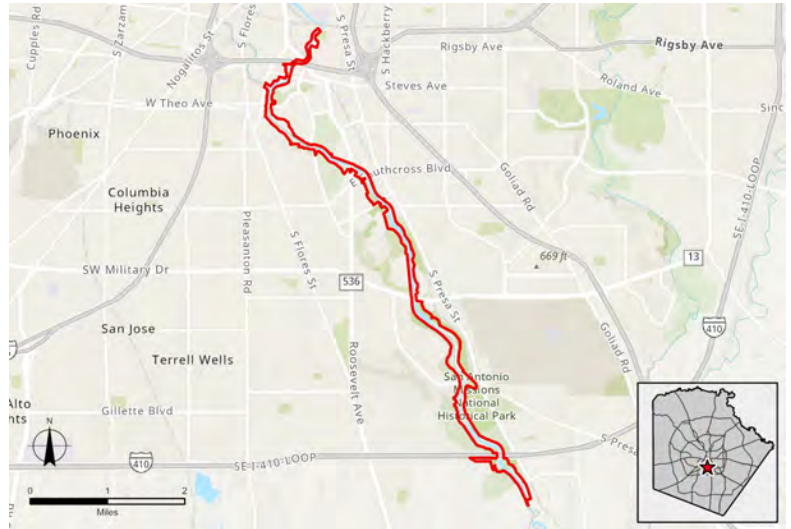


**Project Highlight: Otila Dam** – This project will evaluate and carry out options to remove or modify the Otila Dam to improve fish passage, while preserving the upstream reservoir for recreational use and maintaining a storage capacity of 34 acre-feet. The goal is to balance ecological restoration with community needs by enhancing aquatic connectivity, improving bank stability both upstream and downstream, and providing both environmental and recreational benefits. The project will also explore and implement recreational and educational features in line with the Trueheart Ranch Park Master Plan, including access from the top of the southwest bank down to the dam.

# Freshwater Mussel Reintroduction

Project #0667

**Adopted Budget** \$484,052  
**Unfunded Plan** \$0  
**New Funding (FY26)** \$118,152  
**Department** Environmental Sciences  
**Start Date** 07/01/2021  
**End Date** 12/31/2026



## Description

This project supports the reintroduction of native mussels to the Mission Reach, where populations have been nearly eradicated but persist in remnant channels. Initiated in 2017, the Mission Reach Mussel Survivability Study, along with insights from the Mussel Propagation and Production Project, confirmed reintroduction feasibility. Over five years, the U.S. Fish & Wildlife Service will produce four mussel species, which River Authority staff will place in the Mission Reach. The timeline aligns with the maturation period of the slowest-developing species.

## Future Financial Impact

In FY 2025–26, the project will continue implementation and monitoring, with key expenditures supporting contractor services and additional equipment. Efforts will focus on native mussel production and tools to assess reintroduction success and guide adaptive management. The project will closeout in early FY 2027 following submission of final deliverable.

### Spending Plan

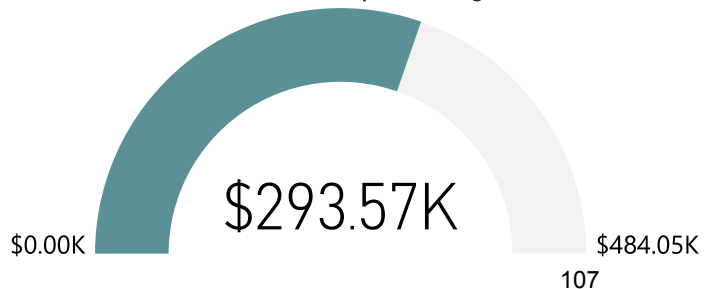
Expenditures	Actuals as of June 30, 2025	July 1, 2025 to Sept 30, 2026	Oct 1, 2026 to Sept 30, 2027	Succeeding Oct 1, 2027	Total
Study & Research	\$293,566	\$190,486	\$0	\$0	\$484,052
<b>Total</b>	<b>\$293,566</b>	<b>\$190,486</b>	<b>\$0</b>	<b>\$0</b>	<b>\$484,052</b>

## Project Funding Sources

● SARA Project Fund



## Actual to Adopted Budget



# Watershed Master Plan Atlas 14 Update

Project #0672

**Adopted Budget** \$1,235,000  
**Unfunded Plan** \$0  
**New Funding (FY26)** \$390,000  
**Department** Engineering  
**Start Date** 07/01/2021  
**End Date** 09/30/2027



## Description

This project will incorporate updated flood risk data from Risk MAP and floodplain remapping efforts that reflect Atlas 14 precipitation estimates. It will update estimated annualized damage, high-risk flood areas, and propose mitigation project recommendations for the following counties, Bexar, Wilson, Karnes, and Goliad. Project recommendations and mitigation actions will be published through the Watershed Master Plan web map application, along with an implementation plan outlining potential funding recommendation.

## Future Financial Impact

In FY 2025–26, the project will continue in the development phase, with key expenditures focused on incorporating data from Atlas 14 floodplain mapping updates, developing mitigation project recommendations, and preparing implementation plans for Wilson, Karnes, and Goliad Counties. Additional funding will be requested to support future phases as the project progresses.

### Spending Plan

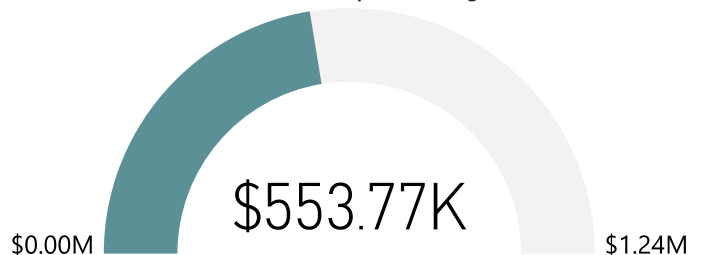
Expenditures	Actuals as of June 30, 2025	July 1, 2025 to Sept 30, 2026	Oct 1, 2026 to Sept 30, 2027	Succeeding Oct 1, 2027	Total
Flood Modeling & Mapping	\$553,771	\$681,229	\$0	\$0	\$1,235,000
<b>Total</b>	<b>\$553,771</b>	<b>\$681,229</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,235,000</b>

## Project Funding Sources

● SARA Project Fund



## Actual to Adopted Budget



# Facilities Design & Construction

Project #0679

**Adopted Budget**      \$49,565,966  
**Unfunded Plan**        \$50,000  
**New Funding (FY26)** \$4,423,895  
**Department**          Facilities  
**Start Date**             05/10/2022  
**End Date**                06/30/2027



## Description

This project involves the planning, design, and construction of a new facility at 201 W. Sheridan, aimed at supporting the River Authority's long-term operational and strategic goals. In collaboration with a design and construction consultant, the River Authority will develop innovative, sustainable, and contemporary architectural solutions tailored to future space requirements. The scope includes evaluating how the new facility integrates with existing properties and contributes to a cohesive, forward-looking facilities strategy.

## Future Financial Impact

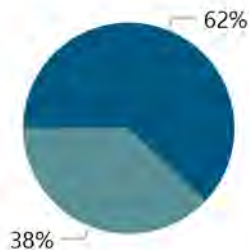
In FY 2025-26, the project will be in the construction phase. Key expenditures include demolition and permitting activities, procurement of materials and equipment—such as HVAC and electrical systems—and concrete work essential to the project's development.

### Spending Plan

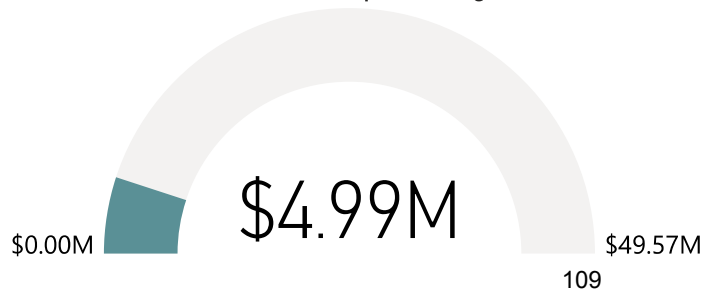
Expenditures	Actuals as of June 30, 2025	July 1, 2025 to Sept 30, 2026	Oct 1, 2026 to Sept 30, 2027	Succeeding Oct 1, 2027	Total
Capital	\$1,625,588	\$37,754,490	\$6,371,196	\$0	\$45,751,274
Design	\$3,010,143	\$499,988	\$0	\$0	\$3,510,131
Preliminary Planning	\$354,560	\$0	\$0	\$0	\$354,560
<b>Total</b>	<b>\$4,990,292</b>	<b>\$38,254,478</b>	<b>\$6,371,196</b>	<b>\$0</b>	<b>\$49,615,966</b>

## Project Funding Sources

- SARA Project Fund
- PFC



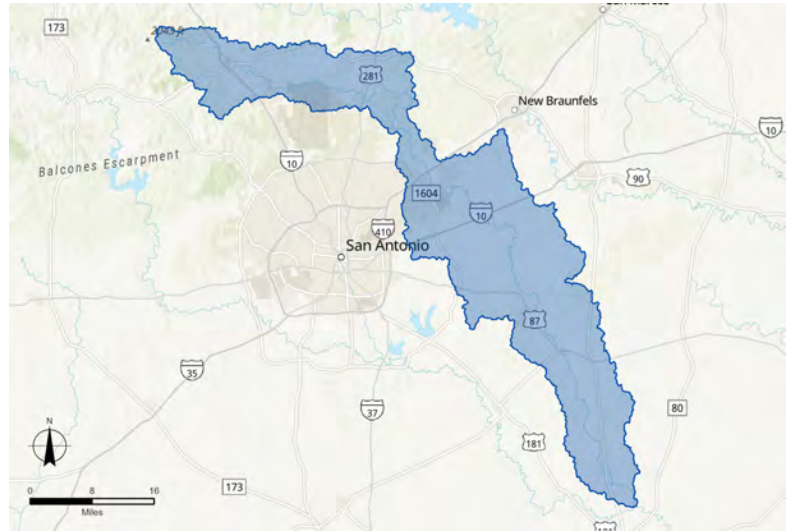
## Actual to Adopted Budget



# Cibolo Creek Water Quality Model Updates

Project #0699

**Adopted Budget** \$1,255,725  
**Unfunded Plan** \$0  
**New Funding (FY26)** \$544,525  
**Department** Engineering  
**Start Date** 07/03/2023  
**End Date** 12/30/2026



## Description

This project focuses on improving water quality in the 850-square-mile Cibolo Creek Watershed, which includes rapidly developing urban and rural areas. Several streams are impaired due to elevated bacteria levels, as identified by Texas Commission on Environmental Quality (TCEQ). Using comprehensive, calibrated models, the project aims to identify key locations and develop quantifiable preservation and mitigation strategies.

## Future Financial Impact

In FY 2025–26, the project will advance to phase 3 of execution, with key expenditures focused on estimating load reductions and identifying improvements for the Cibolo Creek Watershed. These efforts will support planning for mitigation in coordination with the Edwards Aquifer Authority.

### Spending Plan

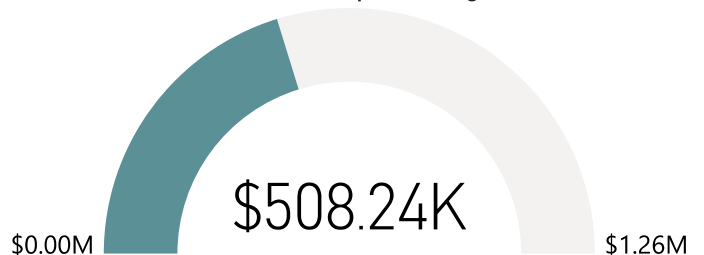
Expenditures	Actuals as of June 30, 2025	July 1, 2025 to Sept 30, 2026	Oct 1, 2026 to Sept 30, 2027	Succeeding Oct 1, 2027	Total
Flood Modeling & Mapping	\$508,237	\$747,488	\$0	\$0	\$1,255,725
<b>Total</b>	<b>\$508,237</b>	<b>\$747,488</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,255,725</b>

### Project Funding Sources

● SARA Project Fund



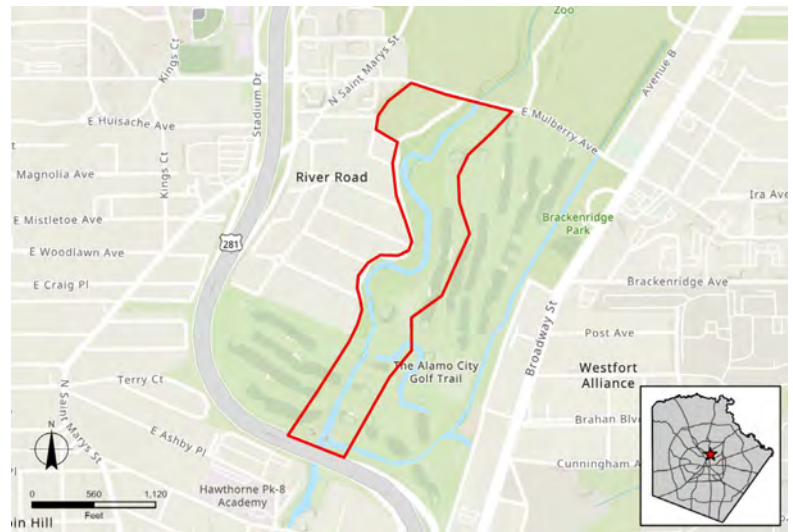
### Actual to Adopted Budget



# River Road Ecosystem Restoration

Project #0700

**Adopted Budget** \$533,821  
**Unfunded Plan** \$0  
**New Funding (FY26)** \$333,821  
**Department** Project Management Office  
**Start Date** 05/15/2023  
**End Date** 09/30/2029



## Description

This project designates the River Authority as the local sponsor for the U.S. Army Corps of Engineers (USACE) ecosystem restoration effort along the San Antonio River from Mulberry to Hwy 281. It aims to restore riparian habitat, improve stream stability and instream conditions, and reestablish native vegetation. USACE will design and construct improvements based on the River Road Ecosystem Restoration Feasibility Study, including recreational enhancements such as trail upgrades and amenities.

## Future Financial Impact

In FY 2025–26, the project will focus on finalizing design for the project. This will include design for the base project, betterments and the golf course trail section. After construction, the River Authority will operate and maintain the restoration and amenities.

### Spending Plan

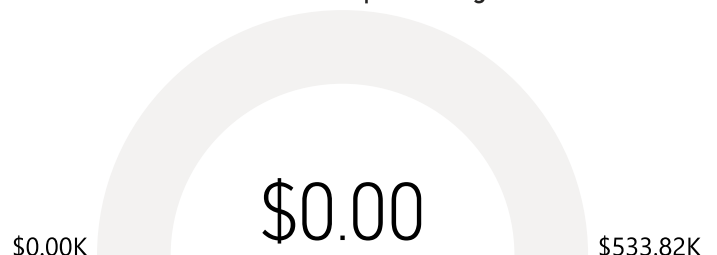
Expenditures	Actuals as of June 30, 2025	July 1, 2025 to Sept 30, 2026	Oct 1, 2026 to Sept 30, 2027	Succeeding Oct 1, 2027	Total
Design	\$0	\$533,821	\$0	\$0	\$533,821
<b>Total</b>	<b>\$0</b>	<b>\$533,821</b>	<b>\$0</b>	<b>\$0</b>	<b>\$533,821</b>

## Project Funding Sources

● SARA Project Fund



## Actual to Adopted Budget



# Salitrillo Lower Plant Clarifier Improvement

Project #0704

**Adopted Budget**      \$2,900,000  
**Unfunded Plan**        \$1,250,000  
**New Funding (FY26)** \$1,500,000  
**Department**          Utilities  
**Start Date**            10/01/2024  
**End Date**              06/10/2027



## Description

This project replaces mechanical components for two clarifiers at the Salitrillo Lower Plant and evaluates future hydraulic scenarios for the infrastructure. Previous temporary upgrades extended equipment life, but full replacement is now required. A consultant will assess operational flexibility to ensure the improvements meet long-term performance and design life expectations.

## Future Financial Impact

In FY 2025–26, the project will focus on completing the design phase and starting construction. Key deliverables will include 100% design drawing, Texas Commission on Environmental Quality (TCEQ) regulatory review and bid documents as well as beginning of construction.

### Spending Plan

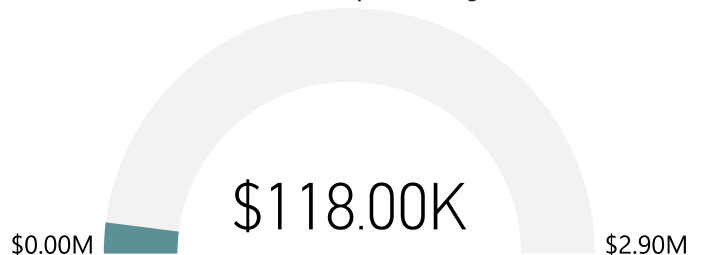
Expenditures	Actuals as of June 30, 2025	July 1, 2025 to Sept 30, 2026	Oct 1, 2026 to Sept 30, 2027	Succeeding Oct 1, 2027	Total
Capital	\$0	\$2,500,000	\$1,250,000	\$0	\$3,750,000
Design	\$118,000	\$282,000	\$0	\$0	\$400,000
<b>Total</b>	<b>\$118,000</b>	<b>\$2,782,000</b>	<b>\$1,250,000</b>	<b>\$0</b>	<b>\$4,150,000</b>

## Project Funding Sources

● Salitrillo WW



## Actual to Adopted Budget



# Salitrillo Lower Plant Electrical Improvement

Project #0705

**Adopted Budget**      \$2,600,000  
**Unfunded Plan**        \$2,200,000  
**New Funding (FY26)** \$1,200,000  
**Department**           Utilities  
**Start Date**             10/01/2024  
**End Date**                09/30/2027



## Description

This project replaces the motor control center, backup generator, and transfer switch at the Salitrillo Lower Plant, addressing aging infrastructure nearing the end of its useful life. Recent plant expansions allow portions of the existing electrical systems to be retired or downsized. These improvements will enhance reliability and redundancy for current plant operations.

## Future Financial Impact

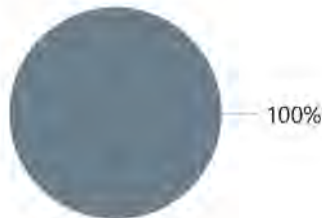
In FY 2025–26, the project will focus on completing the preliminary design phase. Key deliverables will include 30% electrical, structural, roadway, drainage design drawings, and an opinion of probable construction costs. Expenditures will be allocated toward field investigation, preliminary engineering analysis, and preparation of the 30% design documents and cost estimates.

### Spending Plan

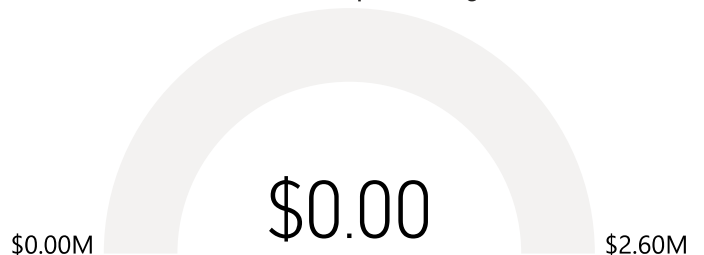
Expenditures	Actuals as of June 30, 2025	July 1, 2025 to Sept 30, 2026	Oct 1, 2026 to Sept 30, 2027	Succeeding Oct 1, 2027	Total
Capital	\$0	\$2,000,000	\$2,000,000	\$0	\$4,000,000
Design	\$0	\$600,000	\$200,000	\$0	\$800,000
<b>Total</b>	<b>\$0</b>	<b>\$2,600,000</b>	<b>\$2,200,000</b>	<b>\$0</b>	<b>\$4,800,000</b>

## Project Funding Sources

● Salitrillo WW



## Actual to Adopted Budget



# Otilla Dam

Project #0708

**Adopted Budget**      \$2,722,000  
**Unfunded Plan**        \$0  
**New Funding (FY26)** \$487,000  
**Department**            Environmental Sciences  
**Start Date**                08/01/2024  
**End Date**                  09/30/2028



## Description

This project will evaluate and carry out options to remove or modify the Otilla Dam to improve fish passage, while preserving the upstream reservoir for recreational use and maintaining a storage capacity of 34 acre-feet. The goal is to balance ecological restoration with community needs by enhancing aquatic connectivity, improving bank stability both upstream and downstream, and providing both environmental and recreational benefits. The project will also explore and implement recreational and educational features in line with the Trueheart Ranch Park Master Plan, including access from the top of the southwest bank down to the dam.

## Future Financial Impact

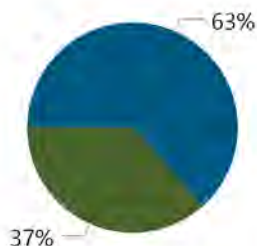
In FY 2025–26, the project will advance into the design and permitting phases. Key expenditures will support the development of conceptual design alternatives and a permitting strategy to guide future implementation.

### Spending Plan

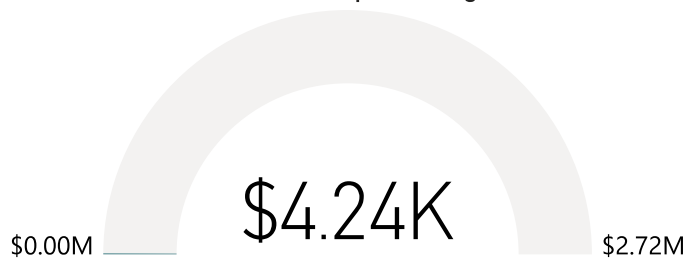
Expenditures	Actuals as of June 30, 2025	July 1, 2025 to Sept 30, 2026	Oct 1, 2026 to Sept 30, 2027	Succeeding Oct 1, 2027	Total
Grant Indirect Cost	\$0	\$0	\$0	\$35,000	\$35,000
Prof & Contracted Services	\$0	\$1,200,000	\$0	\$965,000	\$2,165,000
Supplies & Equipment	\$4,239	\$15,761	\$7,500	\$7,500	\$35,000
<b>Total</b>	<b>\$4,239</b>	<b>\$1,215,761</b>	<b>\$7,500</b>	<b>\$1,007,500</b>	<b>\$2,235,000</b>

### Project Funding Sources

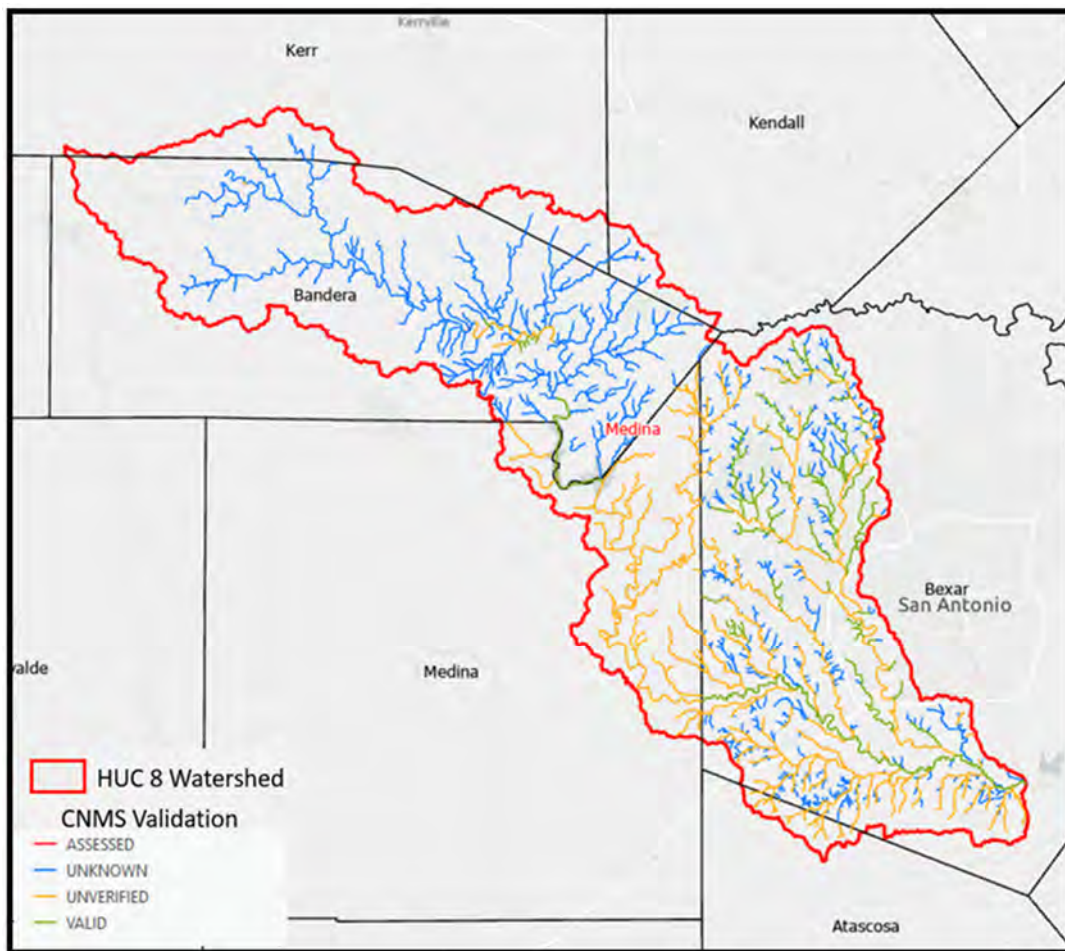
- SARA Project Fund
- FWS



### Actual to Adopted Budget



# AUTHORIZED PROJECTS

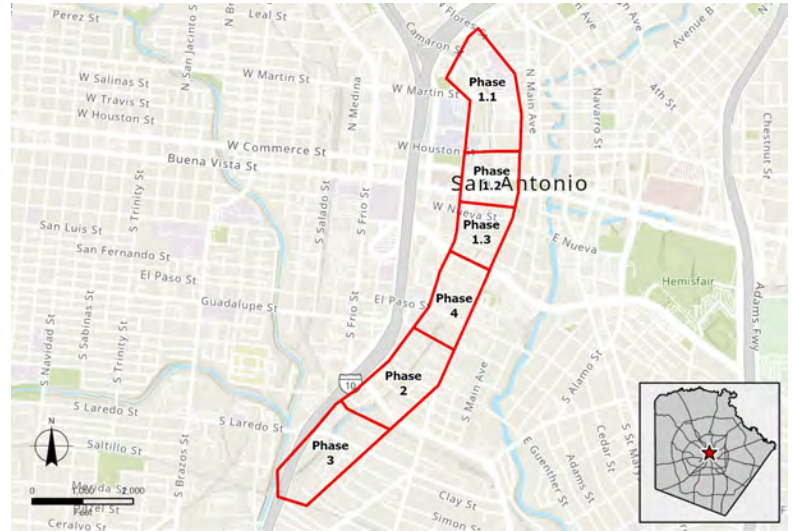


**Project Highlight: CTP FY23 Medina 2D-BLE Study** – The Medina Watershed 2D Base Level Engineering (BLE) study uses approximate 2D modeling to improve flood analysis, flood communication, and develop flood risk products for streams within the watershed. The study develops pluvial and fluvial floodplains to better understand flooding throughout the watershed and provide additional data communities can use to understand and mitigate flood risk.

# San Pedro Creek Culture Park

Project #0378

**Adopted Budget**     \$302,986,116  
**Unfunded Plan**     \$0  
**New Funding (FY26)** \$0  
**Department**        Project Management Office  
**Start Date**            08/01/2012  
**End Date**                09/30/2025



## Description

This project, led by Bexar County and the River Authority in coordination with the City of San Antonio, is transforming San Pedro Creek into a vibrant community resource that reflects cultural history, enhances flood control, restores natural habitat and water quality, and supports economic development. It begins at the tunnel inlet near Fox Tech High School and extends to the confluence with Apache Creek. Once complete, it will revitalize over 2 miles of creek and remove approximately 30 acres and 38 structures from the 100-year floodplain.

## Future Financial Impact

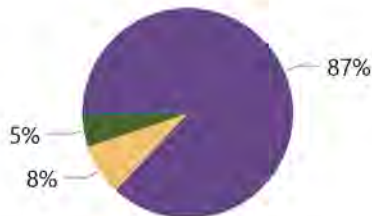
In FY 2025–26, this project will not allocate any new funding, and all expenditures are expected to be closed out by September 30, 2025. Ongoing operations and maintenance responsibilities will continue and be incorporated into the Watershed Parks and Operations budget for the fiscal year.

## Spending Plan

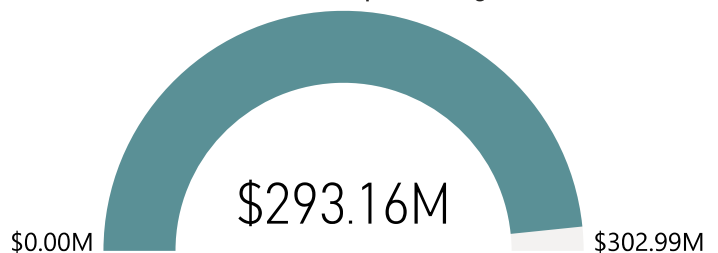
Expenditures	Actuals as of June 30, 2025	July 1, 2025 to Sept 30, 2026	Oct 1, 2026 to Sept 30, 2027	Succeeding Oct 1, 2027	Total
<b>Construction</b>	\$243,341,648	\$9,285,596	\$0	\$0	\$252,627,244
<b>Design</b>	\$29,241,969	\$483,937	\$0	\$0	\$29,725,906
<b>Preliminary Planning</b>	\$685,925	\$0	\$0	\$0	\$685,925
<b>Public Outreach</b>	\$920,876	\$0	\$0	\$0	\$920,876
<b>Real Estate</b>	\$18,973,665	\$52,500	\$0	\$0	\$19,026,165
<b>Total</b>	<b>\$293,164,083</b>	<b>\$9,822,033</b>	<b>\$0</b>	<b>\$0</b>	<b>\$302,986,116</b>

## Project Funding Sources

- Bexar County
- City of San Antonio
- Utility Reimbursement
- SACIP Land Sales
- SARA Project Fund



## Actual to Adopted Budget



# Edwards Aquifer Watershed Protection

Project #0512

**Adopted Budget**     \$595,903  
**Unfunded Plan**        \$0  
**New Funding (FY26)** \$0  
**Department**         Engineering  
**Start Date**            07/01/2015  
**End Date**                03/31/2027



## Description

This project is managed and administered by the River Authority for the City of San Antonio's Proposition 1-funded Edwards Aquifer Protection Program. It supports water quality improvements across the aquifer's recharge and contributing zones in urbanized Bexar County. The diverse portfolio includes research, green infrastructure, retrofits, training, educational materials, a K-12 aquifer education facility, and maintenance assessments.

## Future Financial Impact

In FY 2025-26, the project will enter its final completion phase. The River Authority will monitor the remaining task order, BMP Monitoring and Maintenance, to ensure it is closed and presented to the Conservation Advisory Board. Additionally, the River Authority will continue compiling a comprehensive program report summarizing the results and recommendations from 11 completed projects.

### Spending Plan

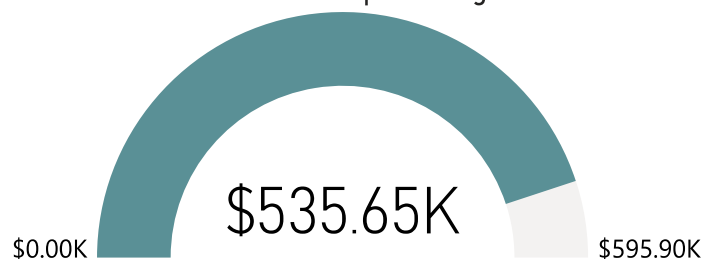
Expenditures	Actuals as of June 30, 2025	July 1, 2025 to Sept 30, 2026	Oct 1, 2026 to Sept 30, 2027	Succeeding Oct 1, 2027	Total
Labor	\$334,490	\$28,034	\$0	\$0	\$362,524
Other	\$8,598	\$10,120	\$0	\$0	\$18,718
Prof & Contracted Services	\$192,557	\$22,104	\$0	\$0	\$214,661
<b>Total</b>	<b>\$535,645</b>	<b>\$60,258</b>	<b>\$0</b>	<b>\$0</b>	<b>\$595,903</b>

## Project Funding Sources

- City of San Antonio
- SARA Project Fund



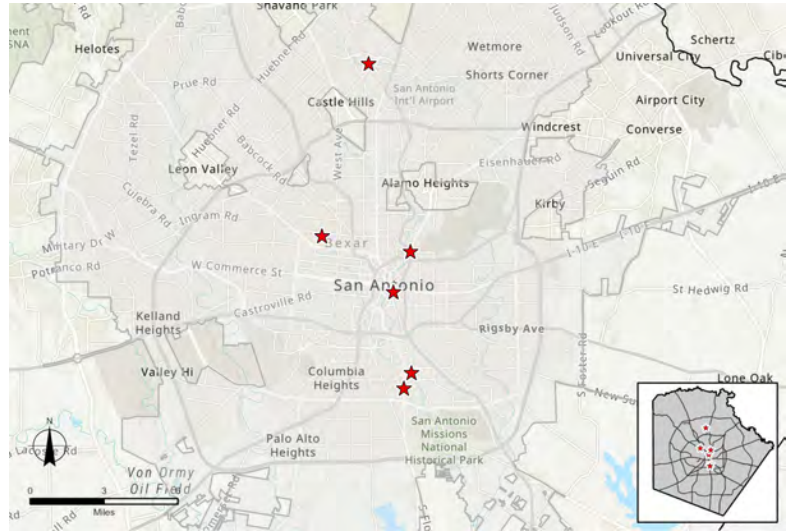
## Actual to Adopted Budget



# City of San Antonio Bond GSI Match

## Project #0607

**Adopted Budget**     \$1,045,763  
**Unfunded Plan**     \$0  
**New Funding (FY26)** \$0  
**Department**        Engineering  
**Start Date**            07/01/2018  
**End Date**                12/31/2026



### Description

This project is a cost-share initiative between the River Authority and the City of San Antonio to integrate green stormwater infrastructure (GSI) into 2017 City bond projects. The portfolio includes roadway, community center, and municipal facility improvements. GSI designs follow the San Antonio River Basin Low Impact Development Technical Manual and aim to deliver water quality and environmental benefits beyond traditional infrastructure. Completed projects will serve as community and developer demonstrations, with cost-share funding covering GSI elements exceeding standard design.

### Future Financial Impact

In FY 2025–26, the Roosevelt Street and pedestrian bridge improvements project is proceeding to final design between TxDOT and City of San Antonio (CoSA). After design is completed the River Authority will provide a development review and continue collaboration with CoSA.

### Spending Plan

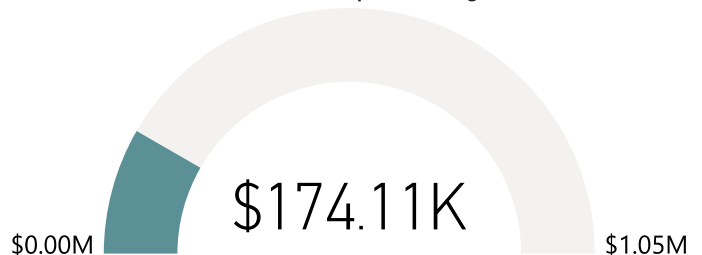
Expenditures	Actuals as of June 30, 2025	July 1, 2025 to Sept 30, 2026	Oct 1, 2026 to Sept 30, 2027	Succeeding Oct 1, 2027	Total
<b>Design</b>	\$174,110	\$396,195	\$475,458	\$0	\$1,045,763
<b>Total</b>	<b>\$174,110</b>	<b>\$396,195</b>	<b>\$475,458</b>	<b>\$0</b>	<b>\$1,045,763</b>

### Project Funding Sources

● SARA Project Fund



### Actual to Adopted Budget



# Nueva Street Marina Dam Replacement

Project #0629

**Adopted Budget**      \$939,349  
**Unfunded Plan**        \$0  
**New Funding (FY26)** \$0  
**Department**         Engineering  
**Start Date**            08/21/2019  
**End Date**              02/04/2026



## Description

This project replaces the aging Nueva Street Marina Dam, originally installed in the mid-1980s, with a modern air-filled inflatable dam. Managed during flood events when Flood Control Gate 5 is lowered, the new design includes removal of the existing Fabridam, site preparation, a control room for mechanical and electrical systems, and inlet/outlet piping. The upgrade enhances reliability and flood management along the San Antonio River Walk.

## Future Financial Impact

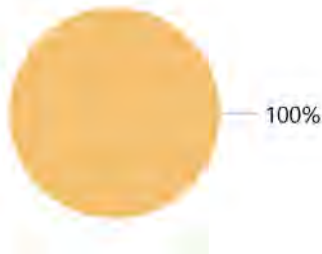
In FY 2025–26, the project will conclude construction of the air-inflated bladder dam, and move to the closeout phase. City of San Antonio Center City Development and Operations will fund and manage the operations and maintenance of the dam.

### Spending Plan

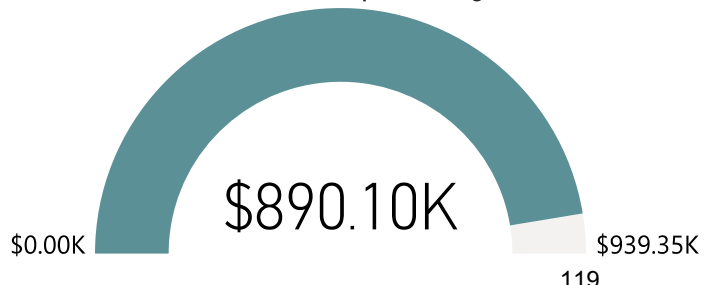
Expenditures	Actuals as of June 30, 2025	July 1, 2025 to Sept 30, 2026	Oct 1, 2026 to Sept 30, 2027	Succeeding Oct 1, 2027	Total
<b>Construction</b>	\$626,065	\$37,464	\$0	\$0	\$663,528
<b>Labor</b>	\$74,338	\$0	\$0	\$0	\$74,338
<b>Prof &amp; Contracted Services</b>	\$189,696	\$11,787	\$0	\$0	\$201,483
<b>Total</b>	<b>\$890,098</b>	<b>\$49,251</b>	<b>\$0</b>	<b>\$0</b>	<b>\$939,349</b>

## Project Funding Sources

City of San Antonio



## Actual to Adopted Budget



# Martinez IV Collection System CIP - Project 29

Project #0660

**Adopted Budget**      \$18,584,890  
**Unfunded Plan**        \$0  
**New Funding (FY26)** \$0  
**Department**          Utilities  
**Start Date**            01/20/2021  
**End Date**              09/30/2025



## Description

This project is for the design and construction of a large diameter gravity sewer line that will extend from Millican Drive to the Martinez IV Wastewater Treatment Plant (WWTP). This line was identified as Project 29 in the original Martinez IV Service Area Master Plan completed in FY 2017-18. Construction of this line is necessary to accommodate existing and planned development within the service area. Additionally, this line enables more connections in the service area north of Interstate 10 (I-10). Decommissioning of the Graytown Road and Millican Grove Lift Stations is also part of this project.

## Future Financial Impact

In FY 2025-26, the project will be completed, and the River Authority will assume responsibility for the operations and maintenance of the sewer line.

## Spending Plan

Expenditures	Actuals as of June 30, 2025	July 1, 2025 to Sept 30, 2026	Oct 1, 2026 to Sept 30, 2027	Succeeding Oct 1, 2027	Total
Capital	\$15,290,454	\$0	\$0	\$0	\$15,290,454
Design	\$1,106,258	\$264,500	\$0	\$0	\$1,370,758
Labor	\$5,097	\$0	\$0	\$0	\$5,097
Preliminary Planning	\$523,045	\$0	\$0	\$0	\$523,045
Real Estate	\$941,650	\$453,885	\$0	\$0	\$1,395,535
<b>Total</b>	<b>\$17,866,505</b>	<b>\$718,385</b>	<b>\$0</b>	<b>\$0</b>	<b>\$18,584,890</b>

## Project Funding Sources

● SARA WW System



## Actual to Adopted Budget



# Martinez II-Upper Martinez Interconnect Line

Project #0670

**Adopted Budget** \$4,600,000

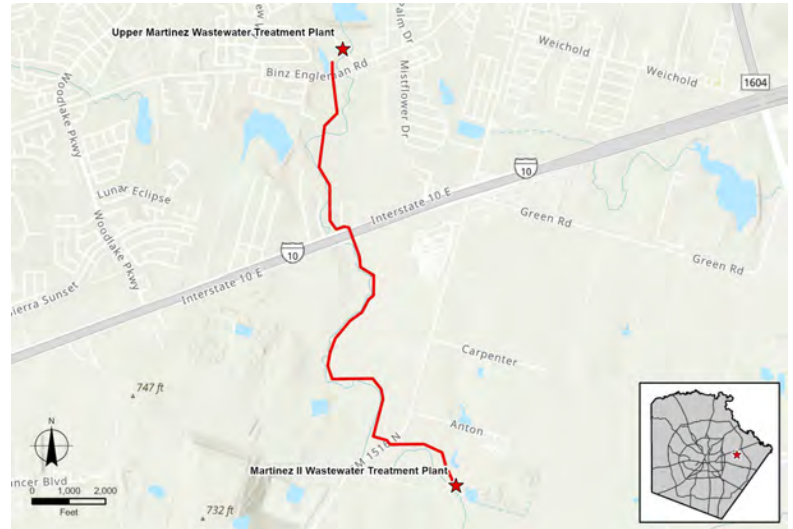
**Unfunded Plan** \$0

**New Funding (FY26)** \$0

**Department** Utilities

**Start Date** 09/01/2021

**End Date** 12/31/2027



## Description

This project upgrades the outfall main connecting the Upper Martinez Wastewater Treatment Plant (WWTP) and the Martinez II WWTP to ensure it can reliably convey all anticipated flows from the Upper Martinez service area. Upon completion, the enhanced pipeline will support combined flows from both service areas, improving overall system reliability and enabling future expansion of treatment capacity at both the Upper Martinez and Martinez II facilities.

## Future Financial Impact

In FY 2025–26, real estate acquisition tasks and design will be completed. At that time, the project will be placed on hold until the appropriate timing of other projects and infrastructure needs draw closer.

## Spending Plan

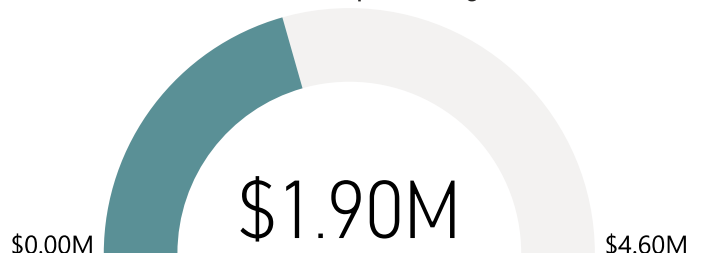
Expenditures	Actuals as of June 30, 2025	July 1, 2025 to Sept 30, 2026	Oct 1, 2026 to Sept 30, 2027	Succeeding Oct 1, 2027	Total
Capital	\$1,140	\$102,243	\$110,450	\$97,239	\$311,072
Design	\$1,483,179	\$752,849	\$0	\$0	\$2,236,028
Preliminary Planning	\$253,100	\$25,885	\$0	\$0	\$278,985
Real Estate	\$158,496	\$1,615,419	\$0	\$0	\$1,773,915
<b>Total</b>	<b>\$1,895,915</b>	<b>\$2,496,396</b>	<b>\$110,450</b>	<b>\$97,239</b>	<b>\$4,600,000</b>

## Project Funding Sources

● SARA WW System



## Actual to Adopted Budget



# Escondido Creek Parkway Phase II

Project #0675

**Adopted Budget** \$580,002  
**Unfunded Plan** \$0  
**New Funding (FY26)** \$0  
**Department** Watershed & Park Operations  
**Start Date** 07/01/2021  
**End Date** 09/30/2027



## Description

This project continues improvements to Escondido Creek Parkway by extending the trail from the 5th Street entrance to the elementary school, across the creek to a city park, and ending at a new trailhead at Helena Road. The proposed 1.2-mile concrete trail will be 10 feet wide and include one low water crossing. Park amenities such as benches, trash receptacles, and pet waste stations will also be installed.

## Future Financial Impact

In FY 2025-26, the project will complete the acquisition of the necessary property and advance into the design phase. Key expenditures will include real estate transactions and the development of design plans. Additional funding will be requested to support future phases as the project progresses.

## Spending Plan

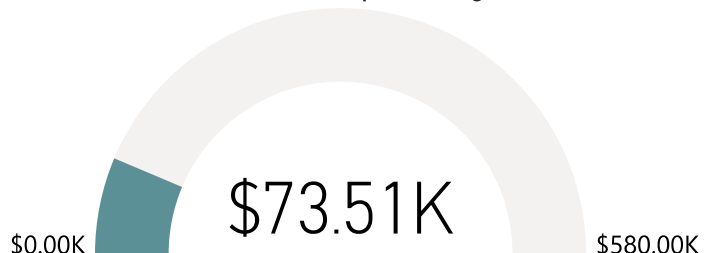
Expenditures	Actuals as of June 30, 2025	July 1, 2025 to Sept 30, 2026	Oct 1, 2026 to Sept 30, 2027	Succeeding Oct 1, 2027	Total
Capital	\$8,620	\$285,200	\$0	\$0	\$293,820
Construction	\$36,325	\$0	\$0	\$0	\$36,325
Design	\$0	\$221,297	\$0	\$0	\$221,297
Prof & Contracted Services	\$6,960	\$0	\$0	\$0	\$6,960
Public Outreach	\$21,600	\$0	\$0	\$0	\$21,600
<b>Total</b>	<b>\$73,505</b>	<b>\$506,497</b>	<b>\$0</b>	<b>\$0</b>	<b>\$580,002</b>

## Project Funding Sources

- SARA Project Fund
- SARF



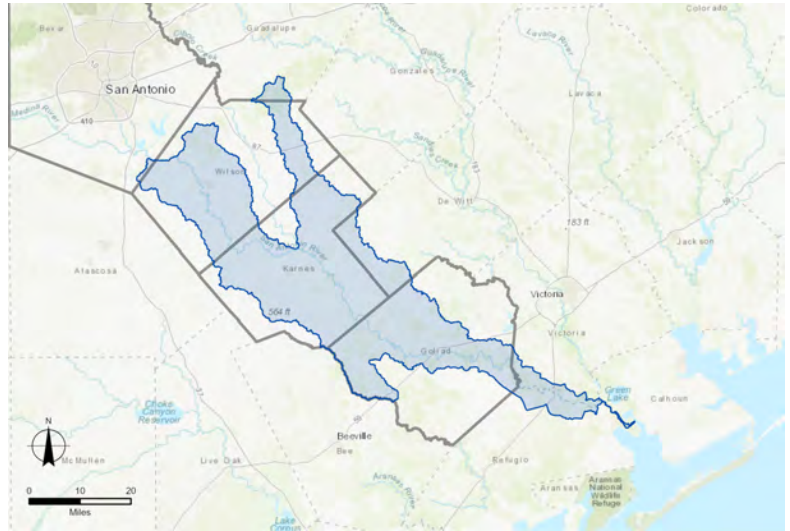
## Actual to Adopted Budget



# CTP Risk MAP Lower SAR Watershed FY22

Project #0677

**Adopted Budget** \$527,000  
**Unfunded Plan** \$0  
**New Funding (FY26)** \$0  
**Department** Engineering  
**Start Date** 09/01/2022  
**End Date** 05/31/2027



## Description

This project focuses on flood risk identification and assessment within the Lower San Antonio watershed. Activities include floodplain mapping, report generation, and development of a stream database under FEMA’s Mapping Activity Statement No. 25. The goal is to support flood hazard data and technical analysis to inform community decisions on reducing flood risk.

## Future Financial Impact

In FY 2025–26, the project will continue implementation, with key expenditures for consultant services, project management, and community outreach. Activities will support floodplain mapping data development, flood risk product creation, and a flood risk review meeting and a close-out report to FEMA; this closeout process is anticipated to take 8 months.

### Spending Plan

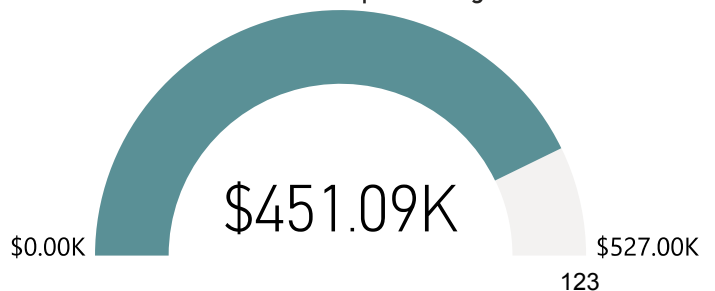
Expenditures	Actuals as of June 30, 2025	July 1, 2025 to Sept 30, 2026	Oct 1, 2026 to Sept 30, 2027	Succeeding Oct 1, 2027	Total
Flood Modeling & Mapping	\$400,329	\$32,144	\$0	\$0	\$432,473
Grant Indirect Cost	\$30,000	\$6,363	\$0	\$0	\$36,363
Labor	\$20,759	\$37,405	\$0	\$0	\$58,164
<b>Total</b>	<b>\$451,087</b>	<b>\$75,913</b>	<b>\$0</b>	<b>\$0</b>	<b>\$527,000</b>

## Project Funding Sources

- FEMA
- SARA Project Fund



## Actual to Adopted Budget



# Nature Based Solutions Program

Project #0680

**Adopted Budget** \$500,000  
**Unfunded Plan** \$0  
**New Funding (FY26)** \$0  
**Department** Engineering  
**Start Date** 07/01/2022  
**End Date** 03/31/2027



## Description

This program invests in science, modeling, and master planning to identify and evaluate properties for Nature-based Solutions (NbS), creating a rolling pipeline of multi-year projects. Solutions may address localized flooding, water quality, and stream restoration, while also providing community benefits such as recreation, education, and habitat enhancement.

## Future Financial Impact

In FY 2025–26, the program will focus on Nature-based Solutions (NbS) design to address maintenance challenges on River Authority assets and expand the foundation of case studies that track success metrics and outcomes. Efforts will include publishing NbS case studies for the Guenther Retrofit, Confluence Park, and Graytown parking lot projects.

### Spending Plan

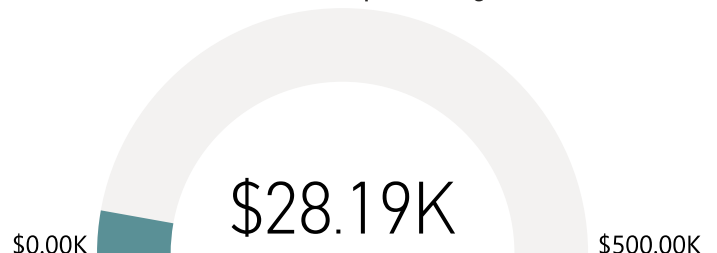
Expenditures	Actuals as of June 30, 2025	July 1, 2025 to Sept 30, 2026	Oct 1, 2026 to Sept 30, 2027	Succeeding Oct 1, 2027	Total
Construction	\$3,728	\$315,695	\$80,977	\$0	\$400,400
Design	\$23,925	\$75,075	\$0	\$0	\$99,000
Marketing	\$531	\$69	\$0	\$0	\$600
<b>Total</b>	<b>\$28,185</b>	<b>\$390,838</b>	<b>\$80,977</b>	<b>\$0</b>	<b>\$500,000</b>

## Project Funding Sources

● SARA Project Fund



## Actual to Adopted Budget



# Martinez Operational Improvements & Resiliency

Project #0687

**Adopted Budget** \$16,780,000  
**Unfunded Plan** \$0  
**New Funding (FY26)** \$0  
**Department** Utilities  
**Start Date** 10/01/2024  
**End Date** 12/31/2029



## Description

This project enhances operations, efficiency, and resiliency for Upper Martinez (UM) and Martinez II (MII) Wastewater Treatment Plants through annual condition assessments (CA). The CA identified repairs, including Oxidation Ditch #27 and Clarifier #37 (UM), Clarifier #27 (MII), and electrical control panels/infrastructure at both plants. In addition to critical assets, the CA highlighted additional improvement opportunities to increase throughput and efficiency. The pivot to data-driven decision making allows SARA to maximize dollar impact while focusing on delivering optimal value.

## Future Financial Impact

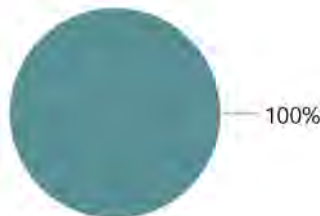
In FY 2025–26, the project will advance into planning and execution, using data from both Wastewater Treatment Plants to guide strategic decisions. Funding will support design and construction of key structural and mechanical components identified in annual condition assessments, ensuring long-term reliability and system performance.

### Spending Plan

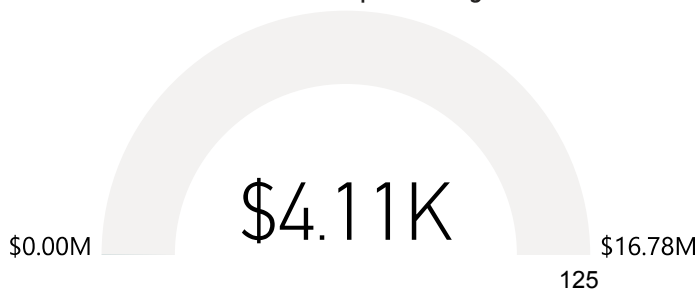
Expenditures	Actuals as of June 30, 2025	July 1, 2025 to Sept 30, 2026	Oct 1, 2026 to Sept 30, 2027	Succeeding Oct 1, 2027	Total
Capital	\$0	\$0	\$3,137,972	\$2,642,028	\$5,780,000
Design	\$4,107	\$3,497,285	\$7,498,607	\$0	\$11,000,000
<b>Total</b>	<b>\$4,107</b>	<b>\$3,497,285</b>	<b>\$10,636,579</b>	<b>\$2,642,028</b>	<b>\$16,780,000</b>

## Project Funding Sources

● SARA WW System



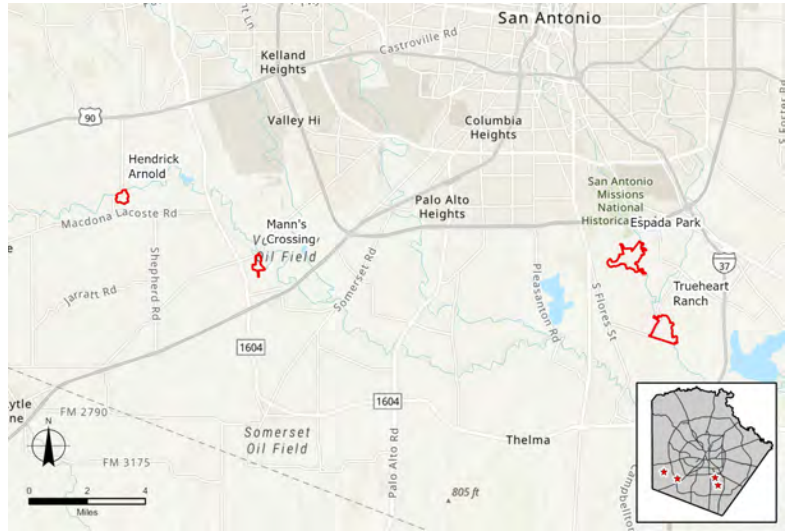
## Actual to Adopted Budget



# Parks Design and Construction

Project #0688

**Adopted Budget**     \$1,330,000  
**Unfunded Plan**     \$0  
**New Funding (FY26)** \$0  
**Department**        Watershed & Park Operations  
**Start Date**            03/21/2023  
**End Date**                09/30/2026



## Description

This project implements design and construction activities at Mann's Crossing Park on the Medina River, Hendrick Arnold Nature Park (Straus Medina), Trueheart Ranch, and Espada Park. It expands public access to parkland along the Medina and San Antonio Rivers. The goal is to develop a minimum viable product to attract early visitors, using schematic designs informed by existing master plans, and initiate phased park development.

## Future Financial Impact

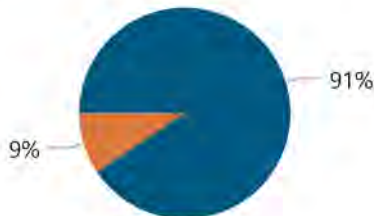
In FY 2025–26, the project will continue the construction of phase 1 activities within Hendrick Arnold Nature Park and Trueheart Ranch.

### Spending Plan

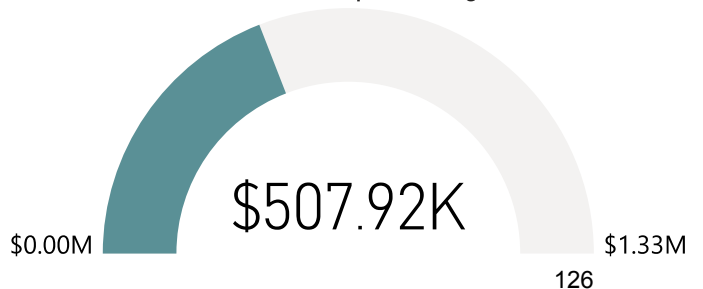
Expenditures	Actuals as of June 30, 2025	July 1, 2025 to Sept 30, 2026	Oct 1, 2026 to Sept 30, 2027	Succeeding Oct 1, 2027	Total
Capital	\$380,104	\$680,578	\$0	\$0	\$1,060,682
Construction	\$74,423	\$141,500	\$0	\$0	\$215,923
Design	\$7,710	\$0	\$0	\$0	\$7,710
Labor	\$7,121	\$0	\$0	\$0	\$7,121
Preliminary Planning	\$38,564	\$0	\$0	\$0	\$38,564
<b>Total</b>	<b>\$507,921</b>	<b>\$822,079</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,330,000</b>

## Project Funding Sources

- SARA Project Fund
- TAMUSA



## Actual to Adopted Budget



# Martinez IV Expansion Phase III

Project #0690

**Adopted Budget**     \$15,400,000  
**Unfunded Plan**     \$0  
**New Funding (FY26)** \$0  
**Department**        Utilities  
**Start Date**            04/19/2023  
**End Date**                02/28/2027



## Description

This project includes the design to expand the Martinez IV Wastewater Treatment Plant (WWTP) from a permitted capacity of 2.0 million gallons per day (MGD) to 5.1 MGD. The expansion is driven by ongoing growth in the Martinez IV service area and will support future demand.

## Future Financial Impact

In FY 2025–26, the consultant will support Texas Commission on Environmental Quality (TCEQ) discharge permit re-rating negotiations in which additional capital will be used for improvements such as system upgrades to meet re-rating requirements. Other activities include the scope development for design and engaging with a Construction Manager At Risk (CMAR).

### Spending Plan

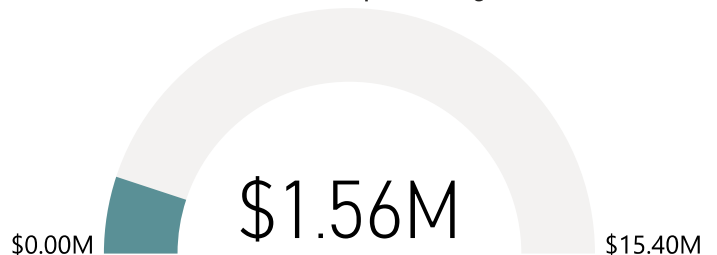
Expenditures	Actuals as of June 30, 2025	July 1, 2025 to Sept 30, 2026	Oct 1, 2026 to Sept 30, 2027	Succeeding Oct 1, 2027	Total
Capital	\$374,466	\$6,500,000	\$3,478,554	\$0	\$10,353,020
Design	\$26,366	\$1,865,758	\$1,263,083	\$0	\$3,155,207
Preliminary Planning	\$1,040,222	\$15,305	\$0	\$0	\$1,055,527
Real Estate	\$119,034	\$717,212	\$0	\$0	\$836,246
<b>Total</b>	<b>\$1,560,088</b>	<b>\$9,098,275</b>	<b>\$4,741,637</b>	<b>\$0</b>	<b>\$15,400,000</b>

## Project Funding Sources

● SARA WW System



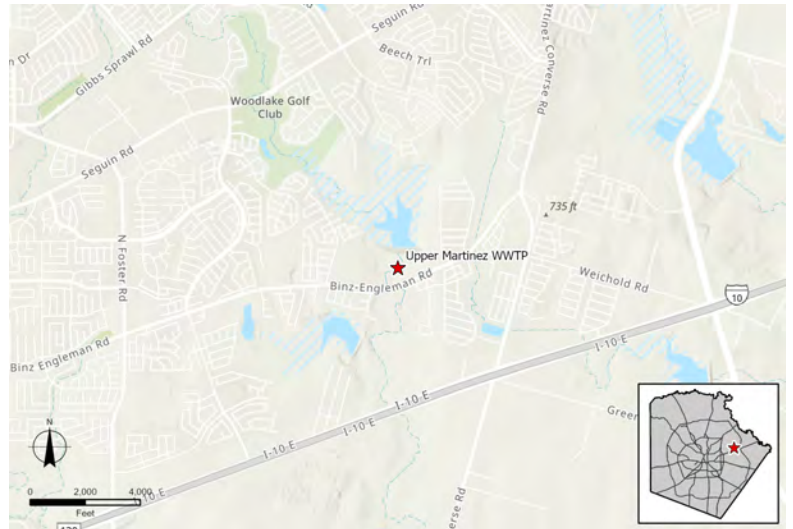
## Actual to Adopted Budget



# Upper Martinez WWTP Improvements

Project #0691

**Adopted Budget**     \$220,000  
**Unfunded Plan**       \$0  
**New Funding (FY26)** \$0  
**Department**         Utilities  
**Start Date**            06/01/2023  
**End Date**              12/31/2029



## Description

The project has completed the 30% design phase and associated condition assessments, confirming an average diverted daily flow of 1.11 Million Gallons per Day (MGD) from Upper Martinez to Martinez II and identifying key structural, mechanical, and electrical needs. The project is now transitioning to a post-condition assessment feasibility study to rescope and prioritize critical improvements, and ensuring long-term operational reliability.

## Future Financial Impact

In FY 2025–26, the project will focus on closing out remaining contracts and reallocating any unused funds to Project 0687 to support ongoing efforts.

### Spending Plan

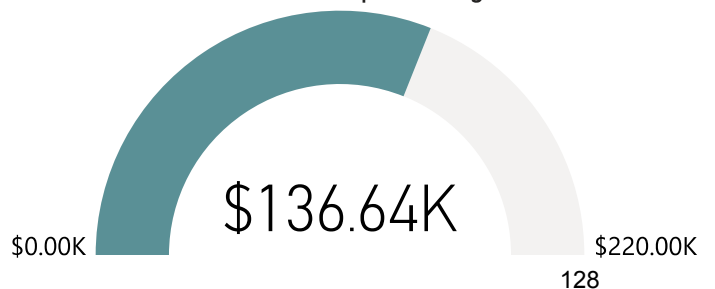
Expenditures	Actuals as of June 30, 2025	July 1, 2025 to Sept 30, 2026	Oct 1, 2026 to Sept 30, 2027	Succeeding Oct 1, 2027	Total
Capital	\$136,638	\$83,362	\$0	\$0	\$220,000
<b>Total</b>	<b>\$136,638</b>	<b>\$83,362</b>	<b>\$0</b>	<b>\$0</b>	<b>\$220,000</b>

## Project Funding Sources

● SARA WW System



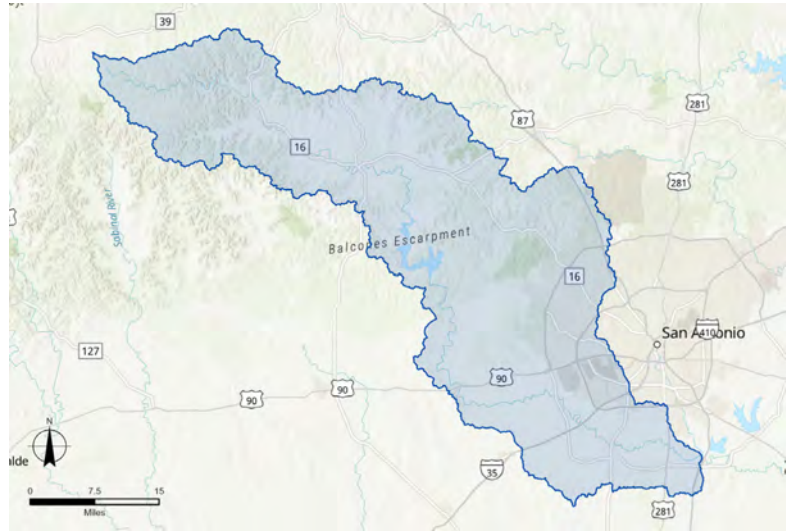
## Actual to Adopted Budget



# CTP FY23 Medina 2D-BLE Study

Project #0694

**Adopted Budget**      \$300,000  
**Unfunded Plan**        \$0  
**New Funding (FY26)** \$0  
**Department**          Engineering  
**Start Date**            10/01/2023  
**End Date**              09/30/2026



## Description

This project conducts a Base Level Engineering study for the Medina HUC-8 watershed to enhance flood risk understanding through 2D modeling under FEMA's Mapping Activity Statement No. 27. Key activities include stakeholder engagement, terrain and hydrology development, and 2D hydraulic model creation. The resulting flood hazard data will support informed decision-making and risk reduction efforts.

## Future Financial Impact

In FY 2025–26, the project will finalize the Base Level Engineering study for the Medina HUC-8 watershed and complete the closeout phase. Key expenditures include final payments and project closeout with FEMA.

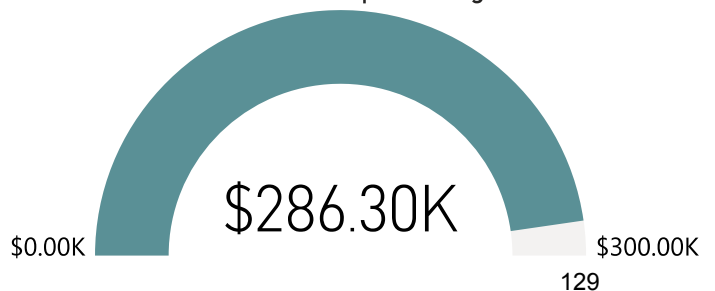
### Spending Plan

Expenditures	Actuals as of June 30, 2025	July 1, 2025 to Sept 30, 2026	Oct 1, 2026 to Sept 30, 2027	Succeeding Oct 1, 2027	Total
Flood Modeling & Mapping	\$254,209	\$5,883	\$0	\$0	\$260,091
Grant Indirect Cost	\$26,027	\$1,246	\$0	\$0	\$27,273
Labor	\$6,064	\$6,572	\$0	\$0	\$12,636
<b>Total</b>	<b>\$286,299</b>	<b>\$13,701</b>	<b>\$0</b>	<b>\$0</b>	<b>\$300,000</b>

### Project Funding Sources



### Actual to Adopted Budget



# CTP FY23 Outreach Project

Project #0695

**Adopted Budget** \$52,500  
**Unfunded Plan** \$0  
**New Funding (FY26)** \$0  
**Department** Engineering  
**Start Date** 09/01/2023  
**End Date** 12/31/2026



## Description

This project provides outreach and training to communities within the River Authority's four-county jurisdiction (Bexar, Wilson, Karnes, and Goliad). It aims to educate Floodplain Administrators and local staff on the benefits of FEMA programs and the use of flood hazard data to better understand and reduce flood risk. The goal is to strengthen community resilience through improved awareness and use of available resources.

## Future Financial Impact

In FY 2025–26, the project will continue implementation, with key expenditures supporting quarterly coordination meetings and training sessions for Bexar, Karnes, Wilson, and Goliad counties. These efforts aim to provide more effective community outreach.

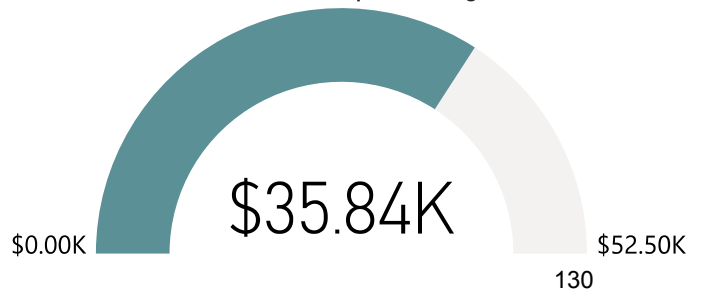
### Spending Plan

Expenditures	Actuals as of June 30, 2025	July 1, 2025 to Sept 30, 2026	Oct 1, 2026 to Sept 30, 2027	Succeeding Oct 1, 2027	Total
Flood Modeling & Mapping	\$26,772	\$0	\$0	\$0	\$26,772
Grant Indirect Cost	\$3,258	\$1,514	\$0	\$0	\$4,772
Labor	\$5,812	\$15,144	\$0	\$0	\$20,956
<b>Total</b>	<b>\$35,842</b>	<b>\$16,658</b>	<b>\$0</b>	<b>\$0</b>	<b>\$52,500</b>

### Project Funding Sources



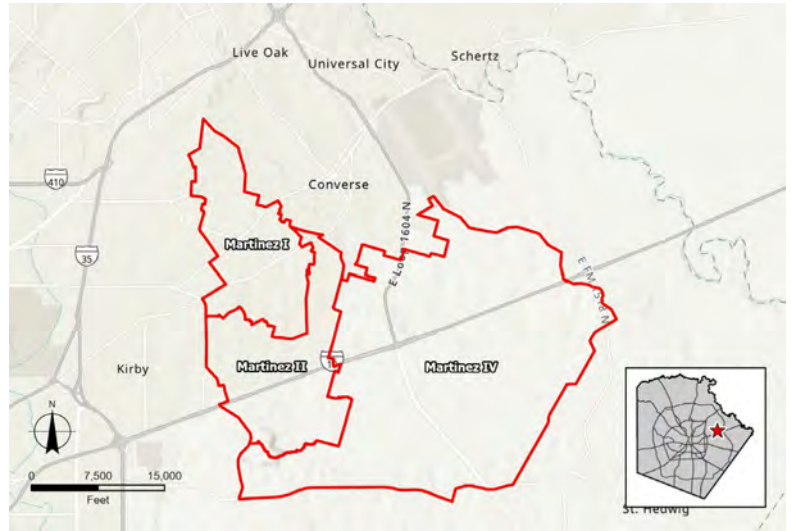
### Actual to Adopted Budget



# SARA-Martinez Wastewater Master Plan

Project #0706

**Adopted Budget**      \$850,000  
**Unfunded Plan**        \$0  
**New Funding (FY26)** \$0  
**Department**         Utilities  
**Start Date**            10/01/2024  
**End Date**                05/29/2026



## Description

This project completes master planning and capital improvement planning for the Martinez Collection System, which includes three service areas: Martinez I, Martinez II, and Martinez IV. It will develop land use assumptions, perform buildout projections, evaluate hydraulic capacity of existing infrastructure, and produce a comprehensive Capital Improvement Plan for the system.

## Future Financial Impact

In FY 2025–26, the project will continue master planning for the Martinez I, Martinez II, and Martinez IV service areas. Deliverables include updated land use assumptions, a comprehensive capital plan by the end of 2025, and dynamic planning tools in early 2026.

### Spending Plan

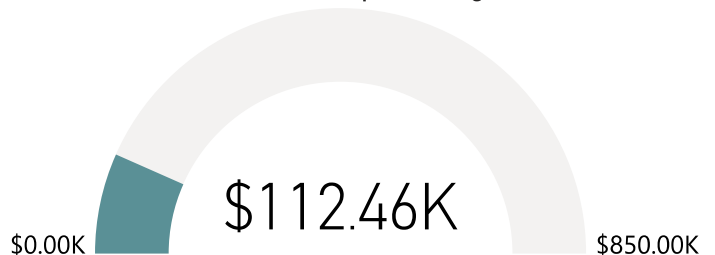
Expenditures	Actuals as of June 30, 2025	July 1, 2025 to Sept 30, 2026	Oct 1, 2026 to Sept 30, 2027	Succeeding Oct 1, 2027	Total
Preliminary Planning	\$112,458	\$737,542	\$0	\$0	\$850,000
<b>Total</b>	<b>\$112,458</b>	<b>\$737,542</b>	<b>\$0</b>	<b>\$0</b>	<b>\$850,000</b>

## Project Funding Sources

● SARA WW System



## Actual to Adopted Budget



# D2MR Upgrade

Project #0707

**Adopted Budget**     \$145,000  
**Unfunded Plan**       \$0  
**New Funding (FY26)** \$0  
**Department**         IT/GIS  
**Start Date**            01/06/2025  
**End Date**               11/28/2025



## Description

This project enhances an existing web application, known as D2MR, by supporting the River Authority's Letter of Map Revision (LOMR) Delegation Program and Open Data initiatives. Used by engineers, collaborators such as the City of San Antonio and Bexar County, and the public, the application will undergo architectural upgrades to improve performance, scalability, and user experience. Additional enhancements will support tracking, reporting, and process efficiency.

## Future Financial Impact

In FY 2025–26, the project will be in maintenance, with the River Authority responsible for operations, vendor support, and licensing. These costs will be covered under the Information Technology Department budget.

### Spending Plan

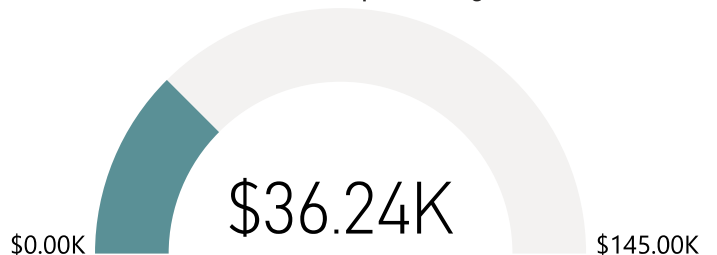
Expenditures	Actuals as of June 30, 2025	July 1, 2025 to Sept 30, 2026	Oct 1, 2026 to Sept 30, 2027	Succeeding Oct 1, 2027	Total
Prof & Contracted Services	\$36,242	\$108,758	\$0	\$0	\$145,000
<b>Total</b>	<b>\$36,242</b>	<b>\$108,758</b>	<b>\$0</b>	<b>\$0</b>	<b>\$145,000</b>

## Project Funding Sources

● SARA Project Fund



## Actual to Adopted Budget



# REPI Flood Study

Project #0711

**Adopted Budget**      \$450,000  
**Unfunded Plan**        \$0  
**New Funding (FY26)** \$0  
**Department**         Engineering  
**Start Date**            05/01/2025  
**End Date**                05/31/2028



## Description

This project, through Readiness and Environmental Protection Integration (REPI) program with the U.S. Department of Defense, will analyze flood sensitivity, identify priority areas for Nature-based Solutions (NbS), and develop concept designs for strategies such as stream restoration and vegetation management. These efforts aim to reduce flood risk and enhance environmental resilience across targeted locations.

## Future Financial Impact

In FY 2025–26, the project will enter the planning and execution phases, with key expenditures for professional services supporting preliminary analysis and site identification. These efforts include completing the hydrologic analysis and prioritizing sites for NbS.

### Spending Plan

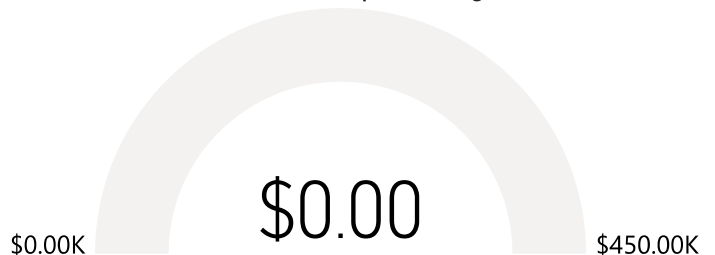
Expenditures	Actuals as of June 30, 2025	July 1, 2025 to Sept 30, 2026	Oct 1, 2026 to Sept 30, 2027	Succeeding Oct 1, 2027	Total
Flood Modeling & Mapping	\$0	\$295,000	\$155,000	\$0	\$450,000
<b>Total</b>	<b>\$0</b>	<b>\$295,000</b>	<b>\$155,000</b>	<b>\$0</b>	<b>\$450,000</b>

## Project Funding Sources

● Dept of Treasury



## Actual to Adopted Budget



# Bexar County Creeks and Trails Program

Project #0800

**Adopted Budget** \$5,223,721  
**Unfunded Plan** \$0  
**New Funding (FY26)** \$0  
**Department** Project Management Office  
**Start Date** 11/18/2020  
**End Date** 01/01/2032



## Description

This program is a multi-year initiative managed by the River Authority to enhance both natural and community infrastructure throughout Bexar County. Building on prior capital investments by Bexar County and the City of San Antonio, it restores degraded aquatic and riparian ecosystems, improving water quality and flood control, and expanding recreational trails and amenities. By connecting neighborhoods, parks, and public institutions to the Linear Creekway trail network, it fosters accessibility, environmental stewardship, and community engagement. Leveraging partner funding, the program maximizes cost-effectiveness and supports future economic growth along rivers and creeks.

## Future Financial Impact

In FY 2025–26, the program will continue implementing projects through task orders under the Interlocal Agreement with Bexar County, City of San Antonio, and the River Authority. Focus will be on preliminary design, public outreach, real estate and other essential activities that support project delivery.

## Spending Plan

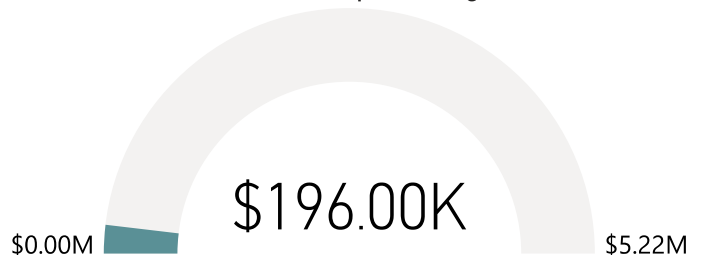
Expenditures	Actuals as of June 30, 2025	July 1, 2025 to Sept 30, 2026	Oct 1, 2026 to Sept 30, 2027	Succeeding Oct 1, 2027	Total
Labor	\$128	\$272	\$0	\$0	\$400
Marketing	\$6,815	\$2,500	\$2,500	\$0	\$11,815
Prof & Contracted Services	\$185,306	\$12,500	\$7,500	\$0	\$205,306
Public Outreach	\$3,082	\$163	\$2,356	\$0	\$5,600
Real Estate	\$0	\$3,999,680	\$999,920	\$0	\$4,999,600
Training	\$674	\$0	\$326	\$0	\$1,000
<b>Total</b>	<b>\$196,005</b>	<b>\$4,015,115</b>	<b>\$1,012,601</b>	<b>\$0</b>	<b>\$5,223,721</b>

## Project Funding Sources

- Bexar County
- SARA Project Fund



## Actual to Adopted Budget



# Zoo Well Replacement

Project #0802

**Adopted Budget** \$5,000,000  
**Unfunded Plan** \$0  
**New Funding (FY26)** \$0  
**Department** Project Management Office  
**Start Date** 10/01/2021  
**End Date** 10/16/2025



## Description

This project addresses the urgent need for a reliable water supply at the San Antonio Zoo, which currently relies on untreated well water from the Edwards Aquifer. The existing well is deteriorating due to casing corrosion and lacks a backup source, posing a risk to animal care and operations. To ensure continuity, the project will install a new well and water line, and rehabilitate the current well to serve as a backup. The well's discharge also contributes to the upper San Antonio River, adding environmental significance to the effort. Upon completion, the Zoo will assume full responsibility for operations and maintenance.

## Future Financial Impact

In FY 2025–26, the project will be completed, with key expenditures for final invoice payments, contract closeout, and records management to achieve project closeout.

### Spending Plan

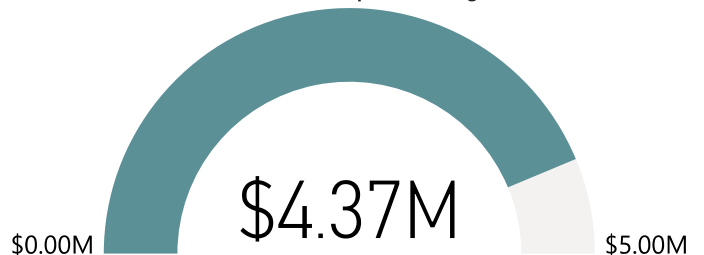
Expenditures	Actuals as of June 30, 2025	July 1, 2025 to Sept 30, 2026	Oct 1, 2026 to Sept 30, 2027	Succeeding Oct 1, 2027	Total
<b>Construction</b>	\$3,824,513	\$624,997	\$0	\$0	\$4,449,510
<b>Design</b>	\$545,448	\$5,042	\$0	\$0	\$550,490
<b>Total</b>	<b>\$4,369,961</b>	<b>\$630,039</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,000,000</b>

## Project Funding Sources

- Bexar County
- City of San Antonio



## Actual to Adopted Budget



# Zarzamora Trail (Alderete to Tierra Del Sol)

Project #0804

**Adopted Budget** \$8,000,000  
**Unfunded Plan** \$0  
**New Funding (FY26)** \$0  
**Department** Project Management Office  
**Start Date** 08/01/2022  
**End Date** 10/24/2027



## Description

This project continues trail enhancements along the Howard W. Peak Greenway Trails System, extending access along Zarzamora Creek from Tierra Del Sol Park to Alderete Park. By completing this segment, the project will connect all westside creeks—including Apache, Alazan, San Pedro, and Martinez Creeks—to the San Antonio River Mission Reach, creating a continuous and safe trail network. This linkage will provide convenient hike and bike access for residents and visitors to parks, pools, and other community destinations.

## Future Financial Impact

In FY 2025–26, the project will finalize the construction contract and begin construction, with key expenditures for pre-construction activities, mobilization, and project buildout

### Spending Plan

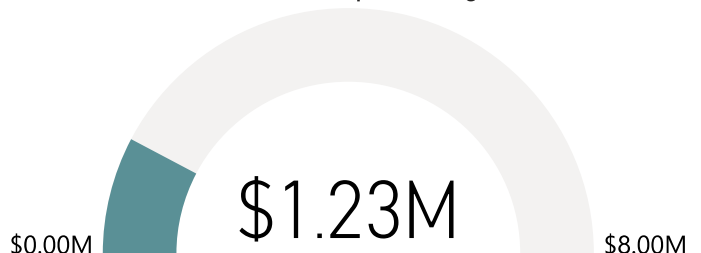
Expenditures	Actuals as of June 30, 2025	July 1, 2025 to Sept 30, 2026	Oct 1, 2026 to Sept 30, 2027	Succeeding Oct 1, 2027	Total
Construction	\$0	\$4,865,691	\$1,313,285	\$0	\$6,178,976
Design	\$859,028	\$564,318	\$0	\$0	\$1,423,345
Preliminary Planning	\$375,228	\$17,151	\$0	\$0	\$392,379
Real Estate	\$0	\$5,300	\$0	\$0	\$5,300
<b>Total</b>	<b>\$1,234,255</b>	<b>\$5,452,459</b>	<b>\$1,313,285</b>	<b>\$0</b>	<b>\$8,000,000</b>

## Project Funding Sources

● Bexar County



## Actual to Adopted Budget



# Spirit Reach (Contemplative Path)

Project #0805

<b>Adopted Budget</b>	<b>\$10,000,000</b>
<b>Unfunded Plan</b>	<b>\$0</b>
<b>New Funding (FY26)</b>	<b>\$0</b>
<b>Department</b>	<b>Project Management Office</b>
<b>Start Date</b>	<b>03/16/2022</b>
<b>End Date</b>	<b>07/31/2027</b>



## Description

This project extends the Spirit Reach initiative, linking the San Antonio River's major destinations—Missions, Riverwalk, Pearl District, and Brackenridge Park—to the University of the Incarnate Word, The Blue Hole, and Headwaters Sanctuary. A safe crossing under Hildebrand Avenue will complete the connection between Brackenridge Park and the river's headwaters. The project enhances connectivity while honoring Native American heritage tied to the river. By uniting public and private lands, it will connect significant natural areas, highlight cultural and ecological resources, and encourage public engagement with the City's history, landscapes, and the enduring legacy of the San Antonio River.

## Future Financial Impact

In FY 2025–26, the project will complete the bid phase and begin construction, with key expenditures for solicitation, negotiation, pre-construction, and construction activities.

### Spending Plan

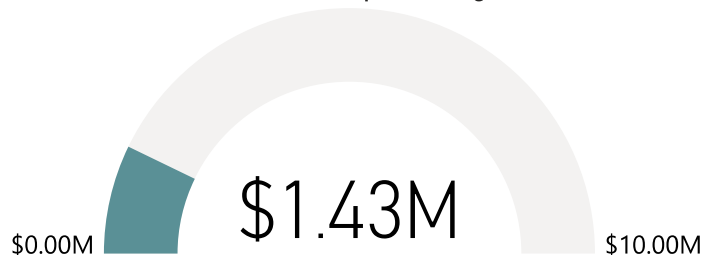
Expenditures	Actuals as of June 30, 2025	July 1, 2025 to Sept 30, 2026	Oct 1, 2026 to Sept 30, 2027	Succeeding Oct 1, 2027	Total
<b>Construction</b>	\$0	\$4,010,638	\$3,936,362	\$0	\$7,947,000
<b>Design</b>	\$1,434,330	\$603,670	\$0	\$0	\$2,038,000
<b>Public Outreach</b>	\$0	\$15,000	\$0	\$0	\$15,000
<b>Total</b>	<b>\$1,434,330</b>	<b>\$4,629,308</b>	<b>\$3,936,362</b>	<b>\$0</b>	<b>\$10,000,000</b>

## Project Funding Sources

● Bexar County



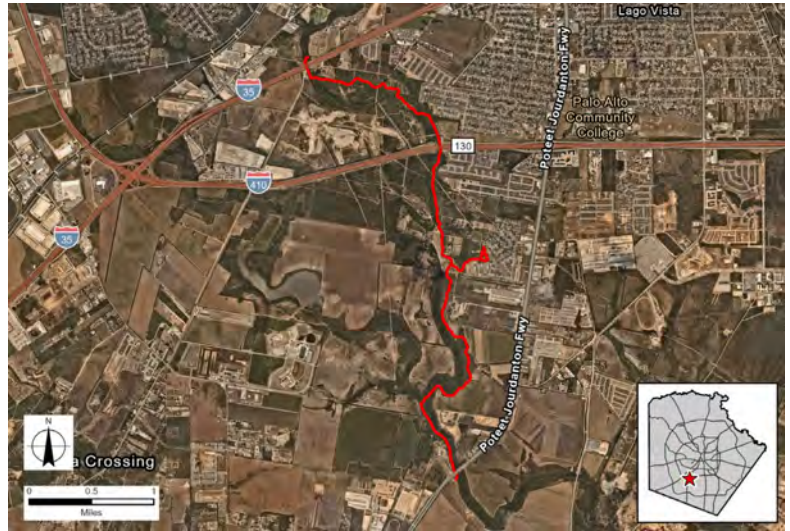
## Actual to Adopted Budget



# Leon Creek (I35 to Hwy 16)

Project #0806

**Adopted Budget** \$14,933,304  
**Unfunded Plan** \$0  
**New Funding (FY26)** \$0  
**Department** Project Management Office  
**Start Date** 08/01/2022  
**End Date** 07/15/2030



## Description

This project continues trail improvements along the Leon Creek segment of the Howard W. Peak Greenway Trail System, extending from IH-35 downstream to Spicewood Park and ending at Highway 16. The new trail linkage will create expanded recreational opportunities and improved connectivity for residents and visitors, linking county and city parks and other community assets.

## Future Financial Impact

In FY 2025–26, the project will continue with the design and right-of-way phases, with key expenditures supporting 100% design completion and real estate acquisition.

### Spending Plan

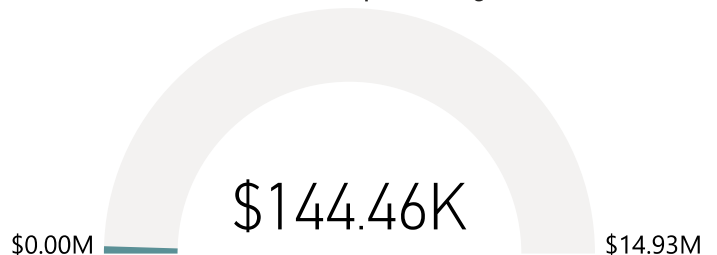
Expenditures	Actuals as of June 30, 2025	July 1, 2025 to Sept 30, 2026	Oct 1, 2026 to Sept 30, 2027	Succeeding Oct 1, 2027	Total
Construction	\$0	\$0	\$0	\$12,701,743	\$12,701,743
Design	\$129,255	\$1,542,553	\$528,676	\$0	\$2,200,485
Preliminary Planning	\$6,923	\$0	\$0	\$0	\$6,923
Real Estate	\$8,283	\$15,870	\$0	\$0	\$24,153
<b>Total</b>	<b>\$144,462</b>	<b>\$1,558,423</b>	<b>\$528,676</b>	<b>\$12,701,743</b>	<b>\$14,933,304</b>

## Project Funding Sources

● Bexar County



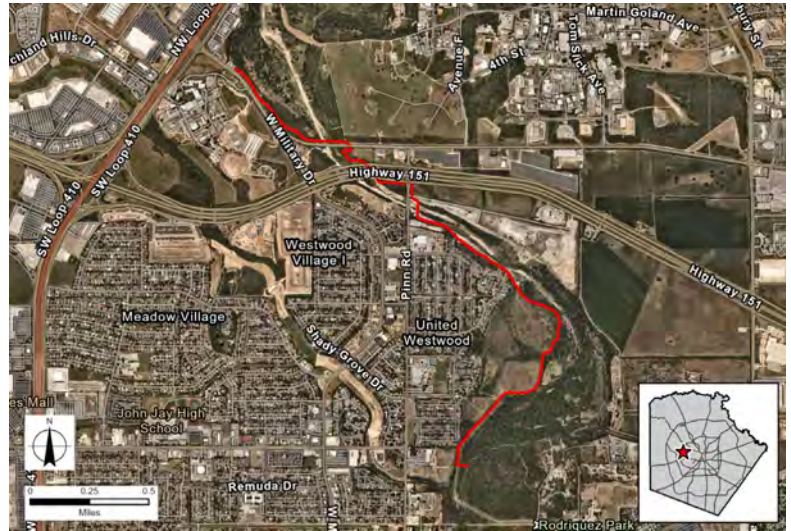
## Actual to Adopted Budget



# Leon Creek (Military Trailhead to Rodriguez Park)

Project #0807

**Adopted Budget** \$9,599,035  
**Unfunded Plan** \$0  
**New Funding (FY26)** \$0  
**Department** Project Management Office  
**Start Date** 08/01/2022  
**End Date** 01/15/2029



## Description

This project continues trail improvements along the Leon Creek segment of the Howard W. Peak Greenway Trails System, beginning at the Military Drive trailhead at Loop 410 and extending downstream to near Rodriguez County Park. The new trail connection will link multiple parks and provide access to UTSA's main campus, ultimately reaching the IH-10/Loop 1604 interchange. This extension will enhance neighborhood access to the Greenway system and expand recreational opportunities for residents and visitors.

## Future Financial Impact

In FY 2025–26, the project will continue with the design phase and begin the bid phase, with key expenditures supporting 100% design completion, real estate acquisition, and solicitation activities.

### Spending Plan

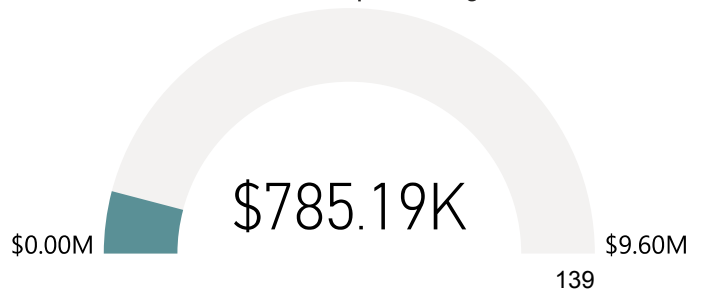
Expenditures	Actuals as of June 30, 2025	July 1, 2025 to Sept 30, 2026	Oct 1, 2026 to Sept 30, 2027	Succeeding Oct 1, 2027	Total
Construction	\$0	\$1,053,528	\$5,097,481	\$1,925,893	\$8,076,902
Design	\$779,101	\$622,432	\$0	\$0	\$1,401,533
Real Estate	\$6,094	\$114,506	\$0	\$0	\$120,600
<b>Total</b>	<b>\$785,195</b>	<b>\$1,790,466</b>	<b>\$5,097,481</b>	<b>\$1,925,893</b>	<b>\$9,599,035</b>

## Project Funding Sources

● Bexar County



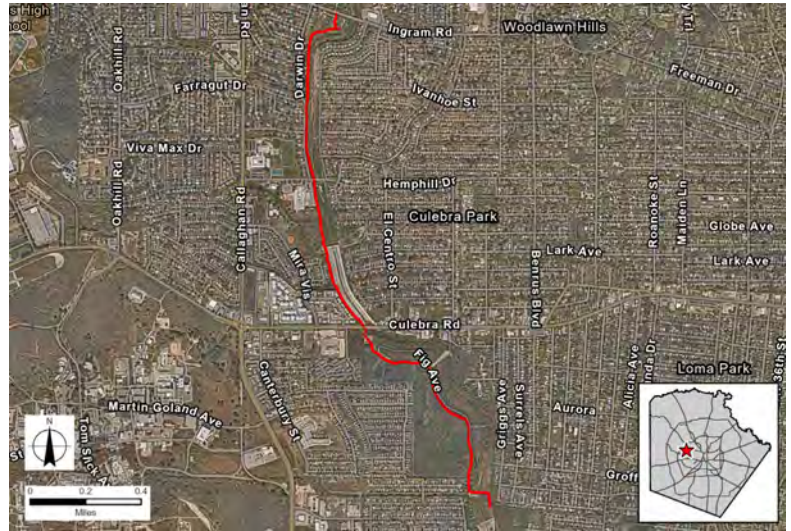
## Actual to Adopted Budget



# Zarzamora Creek (Tierra Del Sol to Ingram Rd) (CoSA Bond)

Project #0809

**Adopted Budget** \$9,507,699  
**Unfunded Plan** \$0  
**New Funding (FY26)** \$0  
**Department** Project Management Office  
**Start Date** 03/31/2023  
**End Date** 01/20/2028



## Description

This project continues trail improvements along Zarzamora Creek as part of the Howard W. Peak Greenway Trails System, extending from Ingram Road downstream to Tierra Del Sol Park. Upon completion, it will enhance trail access and connect Zarzamora Creek to the broader Westside Creeks network and the San Antonio River Mission Reach. This linkage will provide continuous, safe hiking and biking routes for residents and visitors, improving access to parks, swimming pools, and other community assets.

## Future Financial Impact

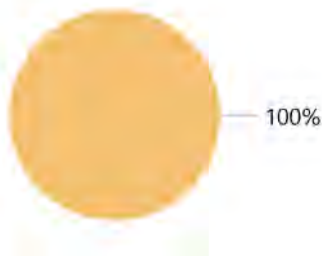
In FY 2025–26, the project will complete bid phase and begin construction, with key expenditures for pre-construction activities, mobilization, and construction activities.

### Spending Plan

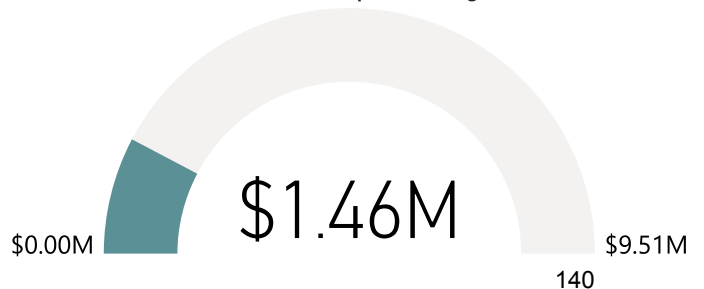
Expenditures	Actuals as of June 30, 2025	July 1, 2025 to Sept 30, 2026	Oct 1, 2026 to Sept 30, 2027	Succeeding Oct 1, 2027	Total
Construction	\$0	\$3,956,295	\$3,927,808	\$0	\$7,884,103
Design	\$1,269,684	\$106,192	\$0	\$0	\$1,375,876
Real Estate	\$194,758	\$52,962	\$0	\$0	\$247,720
<b>Total</b>	<b>\$1,464,442</b>	<b>\$4,115,449</b>	<b>\$3,927,808</b>	<b>\$0</b>	<b>\$9,507,699</b>

## Project Funding Sources

City of San Antonio



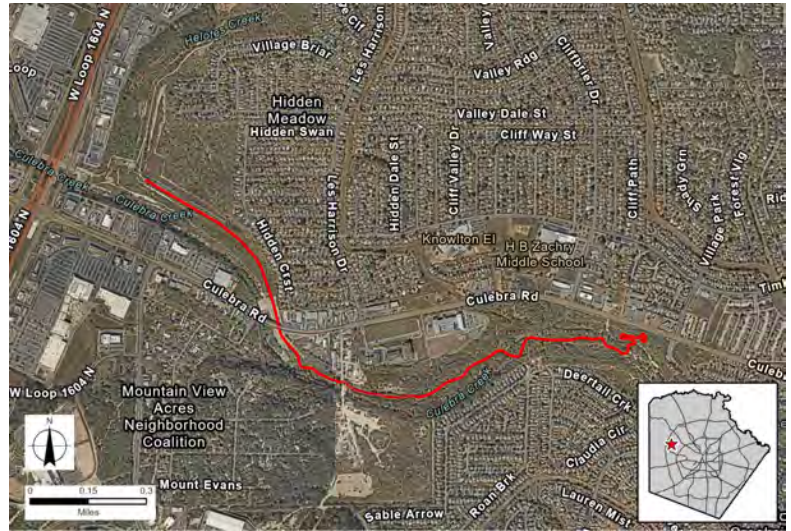
## Actual to Adopted Budget



# Culebra Creek (Nueces Canyon to Helotes Creek)

Project #0810

**Adopted Budget** \$8,222,588  
**Unfunded Plan** \$0  
**New Funding (FY26)** \$0  
**Department** Project Management Office  
**Start Date** 03/01/2023  
**End Date** 12/31/2027



## Description

This project continues trail improvements along Culebra Creek as part of the Howard W. Peak Greenway Trails System, extending from Grissom Road to the Culebra-Helotes Greenway Trail. The new trail connection will create expanded recreational opportunities and improve connectivity for residents and visitors to county and city parks and other community destinations.

## Future Financial Impact

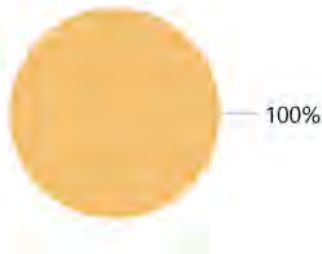
In FY 2025-26, the project will enter the construction phase, with key expenditures focused on mobilization, construction activities and project buildout.

### Spending Plan

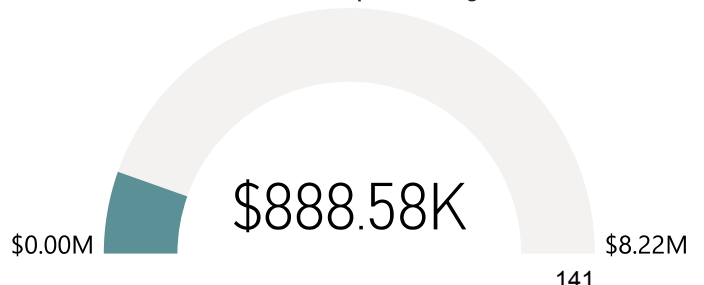
Expenditures	Actuals as of June 30, 2025	July 1, 2025 to Sept 30, 2026	Oct 1, 2026 to Sept 30, 2027	Succeeding Oct 1, 2027	Total
Construction	\$0	\$2,627,660	\$3,627,660	\$651,318	\$6,906,637
Design	\$831,981	\$406,904	\$0	\$0	\$1,238,885
Real Estate	\$56,597	\$15,490	\$0	\$4,979	\$77,066
<b>Total</b>	<b>\$888,579</b>	<b>\$3,050,053</b>	<b>\$3,627,660</b>	<b>\$656,297</b>	<b>\$8,222,588</b>

## Project Funding Sources

City of San Antonio



## Actual to Adopted Budget



# Culebra Creek (Grissom to Culebra Rd)

Project #0812

**Adopted Budget** \$7,301,852  
**Unfunded Plan** \$0  
**New Funding (FY26)** \$0  
**Department** Project Management Office  
**Start Date** 10/03/2022  
**End Date** 10/31/2027



## Description

This project continues trail improvements along Culebra Creek as part of the Howard W. Peak Greenway Trails System, extending from the Grissom Trailhead to the Culebra Road Trailhead. The 1.6-mile trail segment enhances connectivity to the Leon Creek trails and improves hike and bike access for the community. It links residents and visitors to nearby county and city parks and other community assets, supporting expanded recreational opportunities and neighborhood access to the Creekway system.

## Future Financial Impact

In FY 2025-26, the project will complete the design phase and begin bid and construction phases. Key expenditures will cover 100% design drawings, solicitation, and pre-construction and construction activities.

### Spending Plan

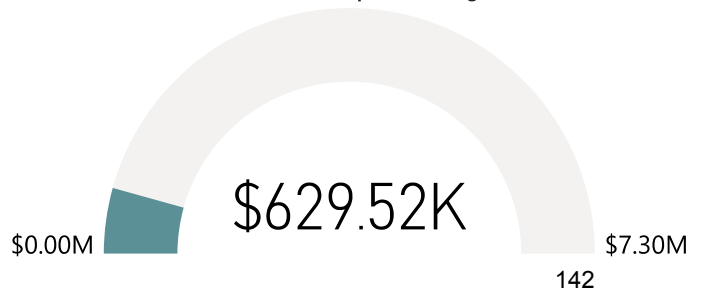
Expenditures	Actuals as of June 30, 2025	July 1, 2025 to Sept 30, 2026	Oct 1, 2026 to Sept 30, 2027	Succeeding Oct 1, 2027	Total
Construction	\$0	\$2,822,340	\$3,389,261	\$0	\$6,211,601
Design	\$353,521	\$392,864	\$0	\$0	\$746,384
Preliminary Planning	\$270,678	\$42,375	\$0	\$0	\$313,053
Real Estate	\$5,319	\$5,319	\$20,175	\$0	\$30,813
<b>Total</b>	<b>\$629,518</b>	<b>\$3,262,898</b>	<b>\$3,409,436</b>	<b>\$0</b>	<b>\$7,301,852</b>

## Project Funding Sources

● Bexar County



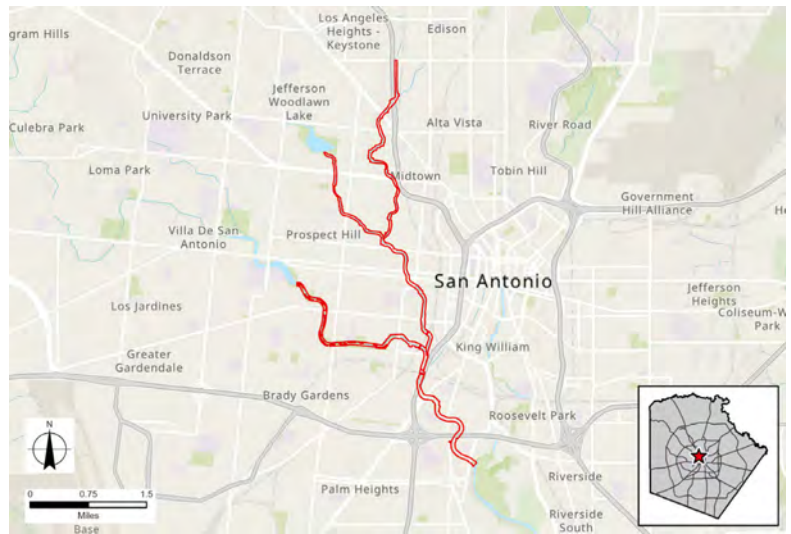
## Actual to Adopted Budget



# Westside Creeks Ecosystem Restoration

Project #0850/0851/0852/0853/0854

**Adopted Budget** \$20,662,000  
**Unfunded Plan** \$0  
**New Funding (FY26)** \$0  
**Department** Project Management Office  
**Start Date** 07/01/2022  
**End Date** 12/01/2031



## Description

This program supports the restoration of the Westside Creeks—San Pedro, Apache, Alazan, and Martinez—through a partnership between the San Antonio River Authority and the U.S. Army Corps of Engineers (USACE). It includes the design and construction of stream improvements such as bankfull channels to enhance stream function, and the re-establishment of riparian meadows, forests, and slackwater wetlands. The River Authority serves as the non-federal sponsor and continues to lead coordination efforts. Additionally, remediation of contaminated soil along Apache Creek near Say Sí is required before construction can begin, with efforts underway to be completed by the end of FY26.

## Future Financial Impact

In FY 2025-26, the project will continue the design phase, with key expenditures including work-in-kind services, real estate support (such as surveys and appraisals for real estate acquisition), and pass-through design funds to U.S. Army Corps of Engineers (USACE). The Apache Creek remediation project will begin with construction activities after site prep and utility conflict are finalized.

## Spending Plan

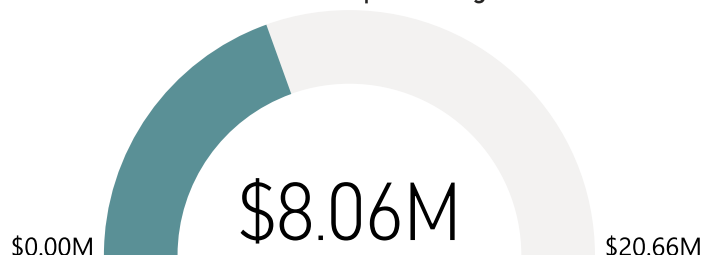
Expenditures	Actuals as of June 30, 2025	July 1, 2025 to Sept 30, 2026	Oct 1, 2026 to Sept 30, 2027	Succeeding Oct 1, 2027	Total
Construction	\$14,268	\$4,317,410	\$0	\$0	\$4,331,678
Design	\$313,578	\$14,744	\$0	\$0	\$328,322
Preliminary Planning	\$7,730,795	\$7,919,189	\$155,694	\$196,322	\$16,002,000
<b>Total</b>	<b>\$8,058,641</b>	<b>\$12,251,343</b>	<b>\$155,694</b>	<b>\$196,322</b>	<b>\$20,662,000</b>

## Project Funding Sources

- Bexar County
- City of San Antonio
- SARA Project Fund



## Actual to Adopted Budget



# Appendix



Photo by Brooke Lockers  
2024 River Clicks Photo Contest  
Student Category Winner



## **Budget Order**

### **San Antonio River Authority Fiscal Year 2025-26 Budget For the period October 1, 2025 through September 30, 2026**

#### **Approval of the Fiscal Year (FY) 2025-26 Budget**

The Board of Directors of the San Antonio River Authority approves the FY 2025-26 Budget as submitted with the amendments presented at the September 17, 2025 Board of Directors meeting.

#### **Authorized Positions and Salaries**

The positions listed in the FY 2025-26 Budget document under each department are the authorized positions. These lists include full-time, part-time positions and limited term employee positions but not temporary positions. Temporary positions are approved during the year at the General Manager's discretion and depend on available budgeted funds. Changes to the total number of authorized positions – additions or deletions – must be approved by the Board of Directors; however, changes to position titles, reclassifications, reassignments, and re-grades are approved by the General Manager or designee. All new positions in the FY 2025-26 Budget are authorized effective October 1, 2025 unless specifically stipulated otherwise.

#### **General Fund, Special Revenue Funds, Debt Service Fund, Insurance Fund, and Utility Funds (as listed in the designated sections of the FY 2025-26 Budget)**

The FY 2025-26 Budget, as adopted by the Board of Directors, controls expenditures by Fund and fiscal year for the types of Funds listed above. Some Special Revenue Funds are controlled by project and project life, not fiscal year, and are described below. The Board of Directors must approve any budget adjustment that increases the total appropriation in a Fund for all Funds listed above, including those controlled by project and project life. The Board of Directors must also approve transfers from any reserve account for all Funds as well as allocation of budget to a project not approved in the FY 2025-26 Budget.

The Board of Directors have granted limited flexibility to River Authority staff to move budget appropriations within Funds to respond to changing project implementation schedules and expenditure levels. Through this process, funds can be moved between *authorized* projects, programs, and activities to ensure that limited annual funding resources continue to advance the initiatives of the River Authority efficiently and



effectively. Under this authority, the General Manager and Deputy General Manager must approve any transfer of funds between departments and/or approved projects within a Fund. The Controller or delegate has authority to approve transfers within a department budget and/or authorized projects that would move funds between the following categories.

- Personnel Expenditures
- Operating Expenditures
- Capital Expenditure
- Transfers
- Debt Service
- Contingency

Budget is allocated into individual line items in each department, and those budget line-item allocations are part of the FY 2025-26 Budget. Departments have flexibility in expensing these funds within each of the first five categories listed above but not allocations identified as contingency. As long as the total appropriation for the categories of expenses listed above (e.g. Personnel Expenditures, Operating Expenditures, Capital Expenditures) is not exceeded.

SPECIAL REVENUE FUNDS' EXCEPTIONS: In the Grants Fund, Park Resources Development Fund, and the San Antonio Capital Improvements Project Land Sales Fund, appropriations are controlled at the project level and project life, not by fiscal year. As the Board accepts grants, as donations or revenues are received from outside sources, and as projects are approved, those proceeds are appropriated and available to departments to expend for identified River Authority purposes and needs. Project funding can be moved from one approved project to another during the fiscal year at the General Manager or authorized designee's discretion. However, funding for a project not authorized by the Board of Directors in the FY 2025-26 Adopted Budget must be approved by the Board of Directors.

UTILITY FUND EXCEPTIONS: Both operations and project budgets are held within Utility Funds. Budgetary control for authorized projects with Utility Funds is maintained by the total project cost and total project expenditures. Project funding can be moved from one approved project to another during the fiscal year at the General Manager or authorized designee's discretion.



**Capital Project Funds including the San Antonio River Authority (SARA)  
Projects Fund (as listed in the designated section of the FY 2025-26 Budget)**

Capital project and other project funds are controlled at the project level. Expenditures within the individual projects may span fiscal years. However, budgetary control is not exercised by fiscal year; it is by the total project cost and total project expenditures. Project funding can be moved from one approved project to another during the fiscal year at the General Manager or authorized designee's discretion. However, funding for a project not authorized by the Board of Directors in the Adopted Budget must be approved by the Board of Directors.

## FY 2025-26 Pay Scale

Pay Grade	Minimum Annual	Midpoint Annual	Maximum Annual
210	\$ 31,980	\$ 39,975	\$ 47,970
211	\$ 35,178	\$ 43,973	\$ 52,768
212	\$ 38,749	\$ 48,436	\$ 61,998
213	\$ 42,740	\$ 53,425	\$ 68,384
214	\$ 47,206	\$ 59,008	\$ 75,530
215	\$ 50,202	\$ 65,263	\$ 80,324
216	\$ 55,599	\$ 72,279	\$ 88,959
217	\$ 61,659	\$ 80,157	\$ 98,655
218	\$ 68,472	\$ 89,014	\$ 109,556
219	\$ 76,142	\$ 98,984	\$ 121,826
220	\$ 84,784	\$ 110,219	\$ 135,654
221	\$ 94,534	\$ 122,894	\$ 151,254
222	\$ 105,547	\$ 137,211	\$ 168,875
223	\$ 118,002	\$ 153,402	\$ 188,802
224	\$ 132,103	\$ 171,734	\$ 211,365
E1	\$ 141,665	\$ 194,789	\$ 247,913
E2	\$ 167,164	\$ 229,851	\$ 292,538
E3	\$ 197,254	\$ 271,224	\$ 345,194
E4	\$ 246,567	\$ 339,030	\$ 431,493

Department and Pay Title	Pay Grade	FY26
<b>Board of Directors</b>	ELEC	12
<b>Org Support/Executive Office</b>		
General Manager	E4	1
Director	E2	1
Deputy General Manager	E3	1
Director, Human Resources	E2	1
General Counsel	E2	1
Director, Water Resources	E2	1
Director, Information Technology	E2	1
Chief Innovation Officer	224	1
Attorney	223	1
Senior Agenda Management Specialist	214	1
Senior Support Administrative Assistant	214	1
Records Management Specialist	213	1
Front Desk Receptionist	211	1
Senior Project Manager, Facilities & Construction	220	1
Safety & Occupational Health Administrator	220	1
Fleet Maintenance Trainee	212	1
Fleet Maintenance Technician	213	3
Superintendent, Fleet Operations	218	1
Manager, Finance	223	1
<i>Total Executive Offices</i>		21
<b>Government Affairs</b>		
Director, Government Affairs	E1	1
Government Affairs Intern	210	1
Government Affairs Specialist I	216	3
Senior Government Affairs Specialist	218	1
<i>Total Government Affairs</i>		6
<b>Public Affairs</b>		
Manager, Public Affairs	223	1
Communications Coordinator I	215	1
Communications Coordinator II	216	1
Digital Content Coordinator	216	1
Education & Engagement Coordinator I	215	1
Education & Engagement Intern	210	1
Education & Engagement Officer	219	1

Department and Pay Title	Pay Grade	FY26
Gov & Public Affairs Coordinator II	216	1
Part-Time Public Affairs Coordinator	212	1
Education Coordinator I	215	1
Education Coordinator II	216	1
Visual Communications Specialist	217	1
<i>Total Public Affairs</i>		12
<b>Human Resources</b>		
Administrative Assistant I	211	1
HRBP, Benefits	219	1
HRBP, Talent	219	1
HRBP, Training & Development	219	1
Recruiting Specialist	213	1
Human Resources Generalist	214	1
<i>Total Human Resources</i>		6
<b>Facilities</b>		
Manager, Facilities	223	1
Custodian	210	2
Master Electrician	217	1
Facilities Foreman	214	1
Facilities Maintenance Technician I	211	2
Building Engineer	213	1
<i>Total Facilities</i>		8
<b>Finance</b>		
Controller	224	1
Accountant I	215	3
Accounting Officer	220	1
Accounts Payable Lead	214	1
Budget Officer	220	1
Business Systems Analyst I	214	1
Contracting Officer	220	1
Contracting Specialist	216	1
Financial Analyst I	216	2
Financial Analyst II	217	1
Finance Intern	210	1
Buyer II	217	1
Senior Buyer	218	1

Department and Pay Title	Pay Grade	FY26
Supervisor, Purchasing	221	1
Total Finance		17
<b>Project Management Office</b>		
Manager, PMO	223	1
Project Management Officer	219	1
Project Office Analyst I	216	2
Project Manager	218	1
Senior Project Manager	220	3
Project Manager, Capital Improvements	221	3
Total Project Management Office		11
<b>Information Technology</b>		
Business Applications Analyst II	217	1
Business Coordinator	214	1
Business Analyst I	216	1
Cybersecurity Analyst II	217	1
Data Governance Architect	219	1
GIS Analyst II	217	1
GIS Intern	210	1
Infrastructure & Operations Engineer	217	1
IT Program Manager	220	1
Senior GIS Analyst	218	1
Supervisor, Enterprise Applications	221	1
Supervisor, Infrastructure	221	1
Supervisor, Technology Support	219	1
Technology Support Specialist I	214	2
IT Systems Analyst I	216	1
IT Systems Administrator	216	1
Total Information Technology		17
<b>Environmental Sciences</b>		
Manager, Environmental Sciences	223	1
Administrative Assistant I	211	1
Aquatic Biologist I	215	5
Environmental Data Specialist I	216	1
Environmental Data Specialist II	217	1
Environmental Laboratory Intern	210	1
Environmental Sciences Intern	210	1

Department and Pay Title	Pay Grade	FY26
Michael Gonzalez Intern	210	1
Part-Time Aquatic Biologist I	213	1
Quality Assurance Specialist I	216	1
Senior Aquatic Biologist	218	1
Seasonal Aquatic Biologist	213	1
Senior Environmental Data Specialist	218	1
Senior Quality Assurance Specialist	218	1
Senior Quality Assurance/Monitoring Scientist	220	1
Senior Scientist, Data Management & Analysis	220	1
Supervisor, Quality Assurance	219	1
Watershed Ecologist I	215	1
Watershed Ecologist II	216	1
Laboratory Services Coordinator II	214	1
Molecular Ecologist II	217	1
Supervisor, Laboratory	219	1
Technical Water Quality Scientist	217	1
Water Quality Scientist I	215	4
Water Quality Scientist II	216	3
<i>Total Environmental Sciences</i>		34
<b>Real Estate</b>		
Supervisor, Real Estate	220	1
Administrative Assistant I	211	1
Real Estate Coordinator	212	1
Real Estate Intern	210	1
Real Estate Representative I	215	2
<i>Total Real Estate</i>		6
<b>Engineering</b>		
Manager, Engineering	224	1
Engineer	221	5
Engineer in Training	219	3
Graduate Engineer	218	1
Engineering Intern	210	1
Landscape Designer	218	1
Lead Technical Engineer	222	1
Planner	217	2
Planning Intern	210	1

Department and Pay Title	Pay Grade	FY26
Sustainable Landscape Ecologist	219	1
Assistant Planner	215	1
Construction Inspector I	215	1
Construction Inspector II	216	3
Project Management Associate	216	1
Practice Lead	223	2
Senior Construction Inspector	218	1
Senior Engineer	222	5
Senior Technical Engineer	222	1
Senior Registered Professional Land Surveyor	220	1
Survey Instrument Operator	212	2
Survey Party Chief I	214	1
Surveyor in Training	216	1
<i>Total Engineering</i>		37
<b>Watershed &amp; Park Operations</b>		
Director, Parks & Recreation	E1	1
Manager, Watershed & Parks Operations	223	1
Administrative Assistant II	212	1
CNG Mechanic (Part-Time)	216	1
Dam Crewleader	215	1
Dam Technician I	212	1
Dam Technician III	214	3
Equipment Crewleader	215	1
Equipment Technician I	212	1
Equipment Technician II	213	1
Event Specialist	216	1
Landscape Crewleader	214	5
Landscape Foreman	216	2
Landscape Technician I	211	16
Landscape Technician II	212	6
Landscape Technician III	213	1
Lock & Dam Crewleader	215	1
Lock & Dam Technician I	212	2
Lock & Dam Technician II	213	1
Low Impact Development/GI Foreman	216	1
Natural Resource Management Specialist	218	1
Operations Crewleader	214	3
Operations Foreman	216	3

Department and Pay Title	Pay Grade	FY26
Operations Technician I	211	7
Operations Technician II	212	3
Park Crewleader	214	3
Park Program Coordinator I	214	2
Park Project Coordinator	214	1
Park Technician I	211	4
Park Technician II	212	2
Park Technician III	213	1
Parks & Dams Foreman	216	3
Superintendent, Parks & Dams	218	1
Superintendent, Recreation	218	1
Superintendent, Watershed & Park Operations	218	2
Telemetry Technician I	213	2
Training Specialist	217	1
Total Watershed & Park Operations		88
<b>Utilities</b>		
Deputy Director, Utilities Operations	E1	1
Manager, Utilities	223	1
Administrative Assistant II	212	1
Business Coordinator	214	1
CCTV Specialist	214	1
Chief Operator	216	4
Collection Foreman	217	2
Collections Operator II	212	3
Collections Operator IV	213	4
Collections Operator V	214	1
Engineer In Training	219	1
Inspector I	213	3
Inspector III	215	1
Journeyman Electrician	214	1
Maintenance Foreman	217	1
Maintenance Operator I	212	1
Maintenance Operator II	212	4
Maintenance Operator III	213	1
Maintenance Operator IV	213	2
Quality Control Operator II	214	1
Quality Control Operator III	215	1
Senior Utilities Engineer	222	1

Department and Pay Title	Pay Grade	FY26
Superintendent, Collection	220	1
Superintendent, Construction	220	1
Superintendent, Plant Operations	220	1
Superintendent, Quality Control	220	1
Superintendent, Treatment Operations	220	1
Supervisor, Chief Operator	218	1
Treatment Operator I	212	3
Treatment Operator II	212	2
Treatment Operator III	213	5
Treatment Operator IV	213	1
<i>Total Utilities</i>		54
<b>Breakdown by Employment Type</b>		
Full time Employees		302
Limited term Employees		1
Part time Employees		14
Elected Officials		12
<i>Total</i>		329



## **San Antonio River Authority Financial Policies**

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The River Authority’s policies and guidelines are established through an extensive review and approval process. Generally, the department responsible for the function(s) guided by the policy or guideline drafts the initial document. The draft is then reviewed by management and the executive team for their input. Managers are responsible for garnering input from their staff to make the process as inclusive as possible. Once a final draft is completed, guidelines are approved and signed by the General Manager. Policies are approved by the General Manager in some cases and by the Board of Directors in other instances. Policies are taken to the Board of Directors for consideration when they impact Board functions that may be outlined in the River Authority bylaws and/or when they may have a fiscal impact (e.g. such as approval of grant applications). Board approval is sought through the regular open meetings process with an item placed on the Board’s agenda.

Listed below are the long-term River Authority’s Financial Policies. Policies can be viewed online at <https://www.sariverauthority.org/about/finance/>.

<b><u>Policy Name</u></b>	<b><u>Summary</u></b>	<b><u>Approved by Board of Director’s</u></b>
Fund Balance Policy	Establishes guidelines for the allocation and use of River Authority fund balances.	Yes
Investment Policies and Strategies	Establishes guidelines to invest public funds in a manner which will provide the maximum security for the investment portfolio, while working to yield the highest reasonable investment return and meeting daily cash flow demands.	Yes
Obligation and Disbursement of Funds	Establishes guidelines for budgeting and cash management.	No
Notes Receivable Policy	Establishes guidelines for recording, collecting, and writing off bad debts.	Yes
Fixed Assets	Defines and tracks major capital assets.	No
Grants Management	Provides direction regarding for, managing, maintaining, and reporting on grants awarded to the River Authority to ensure compliance with all applicable guidelines, procedures and requirements – both the River Authority’s and the granting agencies – and to ensure timely and accurate billings to the grantor.	Yes

## Glossary

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**Accounting System:** The total set of records and procedures which are used to record, classify and report information on the financial status and operations of an entity.

**Accrual:** Accounts on a balance sheet that represent liabilities, a non-cash-based asset used in accrual-based accounting.

**Accrual Basis:** Revenues are recognized when earned and expenses when they are incurred.

**Activity:** A specific unit of work or service.

**Appropriation:** An authorization adopted by the San Antonio River Authority Board of Directors (Board) which allows staff to incur obligations and make expenditures of governmental resources. An appropriation is typically granted for periods of one year or a project's life and specified for fixed amounts.

**Assessed Valuation:** An estimated value placed upon real and personal property by the appraisal districts as the basis for levying property taxes.

**Assets:** An economic resource. Tangible or intangible property owned by the San Antonio River Authority (River Authority) for which a monetary value has been set either through the purchase of the item, the assets have a set monetary value, such as cash, can be converted into cash or through a market assessment study.

**Audit:** A systematic examination of resource utilization. The audit is a test of management's internal accounting controls and is intended to verify financial positions and the legality of transactions; to identify improvements in accounting systems and accuracy and consistency of transactions; and to certify the stewardship of officials responsible for governmental funds.

**Authorized Positions:** All positions authorized by the Board for each office and department. This includes full time, part time and seasonal positions.

**Balance Sheet:** A statement purporting to present the financial position of the River Authority by disclosing the assets, liabilities, and fund balance as of a specified date.

**Balanced Budget:** A budget in which planned expenditures on personnel, goods, services and debt are met by income from taxation, user fees and other governmental receipts.

**Base Budget:** Ongoing expenses for personnel, contractual services, supplies, and equipment required to maintain the same level of service as previously authorized by the Board.

**Best Management Practices (BMP):** As defined by the Environmental Protection Agency, BMP's are schedules of activities, prohibitions of practices, maintenance procedures, and other management practices to prevent or reduce the pollution of waters of the United States. BMPs also include treatment requirements, operating procedures, and practices to control plant site runoff, spillage or leaks, sludge or waste disposal, or drainage from raw material storage.

**Board of Directors:** The twelve-member elected board of the San Antonio River Authority. Four members are elected from four districts in Bexar County; two members are elected county-wide in Bexar County (at large); and two members are elected by each of the other three counties in the San Antonio River Authority's district – Karnes, Wilson and Goliad counties. The board members serve six-year terms and there are no term limits. The chair and other officer and committee positions are selected by the Board.

**Bond:** Bonds are used as long-term debt instruments to pay for capital improvements. A bond is a written promise to pay a specified sum of money (principal) at a specified future date (maturity date), as well as periodic interest paid at a specified percentage of the principal (interest rate).

**Bond Rating:** The creditworthiness of the River Authority's debt as evaluated by independent agencies.

**Budget (Operating):** A financial and operating plan approved by the Board to authorize levels of taxing, user charges and spending. The plan consists of an estimate of proposed expenditures or expenses for a fiscal year and an estimate of proposed revenues for the same period needed to provide River Authority services. The term is also used to identify the officially approved expenditure levels under which the River Authority and its departments operate.

**Budget Calendar:** The schedule of key target dates which the River Authority follows in the preparation and adoption of the budget.

**Budget Document:** An instrument or document presented by the River Authority's General Manager to the Board to describe the level of taxing, user charges, spending and the level of services to be provided during a certain fiscal year to the citizens of the district. The document is a comprehensive financial program.

**Budget Letter:** It is a communication from the River Authority's General Manager to the Board and the citizens of the district regarding recommendations relating to those issues that they believe will affect the community. It is the general discussion of the proposed budget presented in writing as a part of the budget document.

**Budgeted Revenue:** The amount of projected revenue to be collected during the budget fiscal year.

**Capital Assets (Fixed Assets):** Assets of significant value (\$5,000 or greater individually) which have a useful life of more than one year.

**Capital Expenditures:** The expenditure group used to fund capital purchases such as furniture, computers, vehicles and heavy equipment where the individual item costs more than \$5,000. Purchases made from the capital expenditures group become fixed assets of the River Authority.

**Capital Improvement Plan (CIP):** A multi-year plan for capital project expenditures which sets forth each proposed capital project, identifies the expected cost for each project and the amount to be expended on the improvement.

**Capital Improvements Project Activity:** A Capital Improvements Project Activity is one of the following groups of actions usually undertaken in a capital improvements project: planning, design and engineering; right-of-way acquisition; construction; and the purchase of equipment.

**Carry Forward Balance:** The difference of revenues and expenditures within the same fund transferred to fund balance from one fiscal year to the next.

**Cash Basis:** Revenues are recognized only when collected and expenditures are recognized when paid.

**Cash Management:** The management of cash necessary to fund government services while investing available cash to earn interest revenue. Cash management refers to the activities of forecasting the inflows and the outflows of cash, mobilizing cash to improve its availability for investment, establishing and maintaining banking relationships, and investing funds to achieve the highest interest and return available for temporary cash balances.

**Commodities:** Items of expenditure which, after use, are consumed or show a material change in their physical condition. Commodities are generally of limited value and are characterized by rapid consumption (i.e.: office supplies, motor fuel, etc.).

**Contingencies:** The expenditure group that includes all funding such as undesignated funds and monies set aside for salary increases.

**Contingency:** A budgetary reserve set aside for emergencies or unforeseen expenditures.

**Contractual Services:** Items of expenditure from services the River Authority receives from an outside company through a contractual agreement.

**Current Taxes:** Property taxes that are levied and due within one year.

**Debris:** The remains of something broken down or destroyed that is in the river and/or its tributaries that needs to be removed.

**Debt Service:** The obligation to pay the principal and interest of all bonds and other debt instruments according to a pre-determined payment schedule.

**Delinquent Taxes:** Taxes which are unpaid after the due date, in which a penalty is assessed for non-payment.

**Department:** A major administrative division of the River Authority that indicates overall management responsibility for the operation of a group of related functions.

**Depreciation:** Expiration in the service life of capital assets attributable to wear and tear, deterioration, physical elements, inadequacy, or obsolescence. Depreciation is also the portion of the cost of a capital asset which is charged as an expense during a particular accounting period. Depreciation is applied to assets in enterprise funds and internal service funds.

**Effort:** An effort is a type of work that is categorized under a goal or department that does not meet the Project definition. Work can be cross-departmental or within a single department. An Effort may have a need to maintain financial or resource capacity reporting information. An Effort should have a start and end date with any applicable budget authorized within the department(s). Efforts are included in the department narratives within the Annual Budget Detail book.

**Encumbrances:** Obligations in the form of purchase orders, contracts, or other commitments which are reserved in specified appropriations. Encumbrances cease to exist when an invoice is paid or when an actual liability is established.

**Enterprise Fund:** A fund used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is to recover the cost of providing goods or services through fees. Rate schedules for these services are established so that revenues are adequate to meet all necessary expenses including debt service for capital costs.

**Estimate:** The estimated actual expenditures and revenues for the fiscal year prior to the end of the budget fiscal year. Used to determine the Carry Forward Balance.

**Expenditure Group:** A grouping of like expenditures used to exercise budgetary control. For example, the Personnel Expenditures group includes salaries, social security and Medicare, retirement, group health insurance, group life insurance and workers compensation. A department can over run an individual line item if the expenditure group remains within budget.

**Expenditures:** The cost of goods and services rendered.

**Fiscal Year:** The time period designated by the River Authority signifying the beginning and ending periods for recording financial transactions. The River Authority has designated October 1 to September 30 as its fiscal year.

**Fund:** An independent fiscal and accounting entity with a self-balancing set of accounts, identifiable revenue sources and expenditures. Funds are segregated for the purpose of completing specific activities or attaining certain objectives.

**Fund Balance:** The excess of an entity's revenues over expenditures and encumbrances since the inception of the fund. This number should equal the difference between the revenues and the expenditures reported in a governmental fund. This fund balance is available for emergencies or unforeseen expenditures when appropriated by the Board.

**Geographic Information Systems (GIS):** Used to visualize, question, analyze, and interpret data to understand relationships, patterns, and trends. Includes data collection, geospatial tool development and spatial analysis to support decision making and complex problem solving.

**Goal:** A Goal refers to one of three Strategic Plan Goals that are established to advance the vision and mission of the River Authority. Projects and efforts are assigned to Goals that are managed and monitored by selected Goal Leaders to obtain benefits not available from managing them individually. Goal Leaders typically oversee multiple projects and efforts that align to an agency Goal and help facilitate collaboration and coordination that may result in benefits for activities that overlap one another.

**Governmental Accounting Standards Board (GASB):** The current source of generally accepted accounting principles used by state and local governments as well as the River Authority in the United States. GASB is a private, non-governmental organization.

**General Fund:** Accounts for most of the financial resources of the government which may be used for any lawful purpose. General Fund revenues include property taxes, charges for services, support fees and other types of revenue. The General Fund usually includes most of the basic operating services.

**Governmental Fund:** Funds used to account for all or most of the River Authority's general activities and services.

**Inflow and Infiltration (I&I):** Water entering sanitary sewers from inappropriate connections is *inflow*. Typical sources include sump pumps, roof drains, cellar drains, and yard drains where urban features prevent surface runoff, and storm drains are not conveniently accessible or identifiable. Groundwater entering sanitary sewers through defective pipe joints and broken pipes is *infiltration*. Pipes may leak because of careless installation; they may also be damaged after installation by differential ground movement, heavy vehicle traffic on roadways above the sewer, careless construction practices in nearby trenches, or degradation of the sewer pipe materials. In general, volume of leakage will increase over time. Damaged and broken sewer cleanouts are a major cause of infiltration. Infiltration will occur where local groundwater elevation is higher than the sewer pipe.

**Intergovernmental Revenue:** Revenue received from another government for a specified purpose.

**Internal Service Fund:** Funds utilized to account for the financing of goods or services provided by one department or office to other departments or offices within a government. The Insurance Fund is the River Authority's only internal service fund.

**Investment:** Securities and real estate purchased and held to produce income in the form of interest, dividends, rentals, or base payments received.

**Liability:** Debt or other legal obligations arising out of transactions for goods and services received in the past which must be liquidated, renewed, or refunded at some future date. A liability does not include encumbrances.

**Litter:** Trash, such as paper, cans, and bottles that are left lying in an open or public place

**Long-Term Debt:** Debt amount with maturity of more than one year.

**Low Impact Development (LID):** Systems and practices that use or mimic natural processes that result in the infiltration, evapotranspiration or use of stormwater to protect water quality and associated aquatic habitat.

**Maturities:** The dates on which the principal or stated values of investments or debt obligations mature and may be reclaimed.

**Major Fund:** Any fund that the River Authority believes to be of importance to the users of the financial statements either because of the nature of the fund or because it meets the "size" criteria set by GASB. The General Fund, by definition, is reported as and/or considered a major fund. If any fund meets the "size" criteria it should be designated as a major fund. It states:

- 1) Ten percent criterion: An individual fund that reports at least 10 percent of any of the following:
  - a. Total government fund assets
  - b. Total government fund liabilities
  - c. Total government fund revenues
  - d. Total government fund expenditures
  
- 2) Five percent criterion: An individual governmental fund reports at least 5 percent of the aggregate total for both governmental funds and enterprise funds of any one of the items for which it met the 10 percent criteria.

**Modified Accrual Basis:** Revenues are recorded in the fiscal year in which they are available and measurable, and expenditures are recorded in the fiscal year when the services or goods are received, and the liabilities are incurred. In addition, encumbrances are recorded during the year. Property tax revenues are susceptible to accrual and are considered available to the extent collected within sixty days after the end of the fiscal year.

**Non-Major Fund:** Any fund that does not meet the definition of a major fund is considered a non-major fund.

**New Resources:** Requests submitted by departments during the budget preparation process to change the level of service or method of operation. Generally, these requests are for additional resources including personnel, but may take the form of program reductions or elimination.

**OPEB:** Other Post-Employment Benefits which are accounting and financial reporting provisions requiring government employers (under GASB) to measure and report the liabilities associated with other (than pension) post-employment benefits. A major category of OPEB is retiree medical insurance benefits.

**Operating Expenditures:** The expenditure group that includes all payments for services. Examples of expenses included in this group are postage, utilities, professional services, supplies, parts, and vehicle repair and maintenance.

**Operating Funds:** Resources derived from recurring revenue sources used to finance ongoing operating expenditures.

**Operating Reserve:** The Operating Reserve is available, if necessary: to cover unexpected expenditures and/or revenue shortfalls; to react to unforeseen and/or extraordinary occurrences (for example a flood); to provide sufficient cash flow for operations, to protect the River Authority's strong financial position, to weather economic downturns, or for other appropriate needs as determined by the Board of Directors.

The River Authority's General Fund and all utility system(s) operating funds will set a target to maintain a minimum of 25 percent (three months) of the annual budgeted operating expenses as an operating reserve. Operating expenses to be included in the determination of the appropriate level of the reserve include personnel and operating supplies and contracts. Expenses not included in the reserve calculation are project related expenditures and transfers to other funds. The Operating Reserve will have as a target maintaining a reserve at 25 percent of the annual budgeted operating expenses as defined here and will be fully funded before any other fund balance reserves are increased. However, commitments to repay other fund balance reserves will be met regardless of the current balance in the Operating Reserve.

**Performance Measures:** Specific quantitative measures of work performed within an activity or program. Types of performance indicators include workload, efficiency (output), effectiveness (outcome) and productivity indicators.

**Personnel Expenditures:** The expenditure group that includes all personnel related costs such as salaries, social security and Medicare, retirement, group health insurance, group life insurance and workers compensation premiums.

**Project:** A project is a temporary endeavor undertaken to create a unique product, service, or result that meets a specific objective. A Project's cost threshold is \$75,000 or greater and has a duration of one year or longer. Projects require Board of Director approval. All projects are entered into the River Authority's project management software system and are managed in a consistent fashion.

**Proprietary Funds:** Accounts for activities that receive support from fees and other charges for providing either a good or service. In government, these funds are also known as enterprise funds and internal revenue funds.

**Reconciliation:** A detailed summary of increases and decreases in departmental expenditures from one budget year to another.

**Reserve:** An account used to indicate that part of a fund's assets is legally reserved for a specific purpose.

**Resources:** Total dollars available for appropriations including estimated revenues, fund transfers, and beginning fund balances.

**Retail Wastewater System:** Wastewater collection and treatment services provided to the ultimate consumer for compensation.

**Revenue:** The funds collected by a government.

**Revenue Bonds:** Government-issued bonds which do not pledge the full faith and credit of the jurisdiction and must therefore rely on operating revenues other than property taxes to repay the bonded indebtedness. These bonds are used by the River Authority's wastewater utility.

**Revenue Estimate:** A formal estimate of how much revenue will be earned from a specific revenue source for the upcoming budget period.

**Risk Management:** An organized attempt to protect a government's assets against accidental loss.

**Shortfall:** The excess of expenditures over revenues during a single accounting period.

**Stormwater:** Stormwater is water that originates during precipitation events and snow/ice melt. Storm water can soak into the soil (infiltrate), be held on the surface and evaporate, or run off and end up in nearby streams, rivers, or other water bodies (surface water).

**Tax Levy (Property):** The total amount to be raised by general property taxes for operating purposes.

**Tax Rate (Property):** The amount of tax levied for each \$100 of assessed valuation.

**Tax Rate Limit:** The maximum legal property tax rate at which the River Authority may levy a tax. For the River Authority, this is statutorily set at 2 cents per \$100 of assessed valuation.

**Tax Increment Reinvestment Zone – TIRZ:** Economic development tool used to foster development. Developer pays for and constructs public infrastructure and is then reimbursed for the expenditure once the commercial activity within the designated zone generates sufficient revenue to support repayment either through current revenues or debt issuances.

**Tracking:** A type of work that is categorized under a department that does not meet the Effort definition. Work can be cross-departmental or within a single department. Revenues and Expenditures are tracked when there is a need to maintain financial or resource capacity reporting information for work that is operational in nature and does not have clear start and end date.

**Transfers:** The expenditure group used to account for transfers between funds.

**Trash:** Discarded matter; refuse.

**Unrestricted Reserve:** The River Authority maintains reserve funds that can be used for purposes that assist the River Authority's mission. This may include funding projects and asset acquisition. These funds' use includes but is not limited to completing capital projects, funding studies, purchasing assets, and executing loans to move projects forward sooner as well as other activities approved by the River Authority Board of Directors. These funds should be used to support the River Authority's strategic plan goals and objectives. Use of these funds is at the discretion of the River Authority Board of Directors. This reserve is accounted for in a fund separate from the General Fund.

**Wastewater:** Water that has been used in the home, in a business, or as part of an industrial process. Wastewater can originate from a combination of domestic, industrial, commercial or agricultural activities, surface runoff or stormwater, and from sewer inflow or infiltration.

**Wastewater Collection System:** These systems gather the used water from homes, businesses and industries and convey it to a wastewater treatment plant. This type of system is also called a sanitary sewer system.

**Wastewater Treatment Plant:** A facility that provides wastewater treatment which is a process used to convert wastewater - which is water no longer needed or suitable for its most recent use - into an effluent that can be either returned to the water cycle with minimal environmental issues or reused.

**Water Reuse:** Reusing treated wastewater for beneficial purposes such as agricultural and landscape irrigation, industrial processes, toilet flushing, and replenishing a ground water basin (referred to as ground water recharge). Water recycling offers resource and financial savings.

**Wholesale Wastewater System:** Collects and treats wastewater on behalf of another public entity who is not the ultimate consumer of the services; does not provide service connections or billing to the individual end user. For the San Antonio River Authority, the wholesale customers are small municipalities.

**Yield:** The rate earned on an investment based on the price paid for the investment.

## Abbreviations & Acronyms

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<b>ACCD</b> Alamo Community College District	<b>NELAC</b> National Environmental Laboratory Accreditation Program
<b>BBASC</b> Basin and Bay Stakeholder Committee	<b>NRCS</b> – Natural Resources Conservation Service
<b>BCCIP</b> Bexar County Capital Improvement Program	<b>O&amp;M</b> Operations and Maintenance
<b>BCCT</b> Bexar County Creeks and Trails Program	<b>PMO</b> Project Management Office
<b>BLE</b> Base Level Engineering	<b>QA/QC</b> Quality Assurance/Quality Control
<b>BMPs</b> Best Management Practices	<b>RA</b> River Authority
<b>BOD</b> Board of Directors	<b>RAFB</b> Randolph Air Force Base
<b>BRWM</b> Bexar Regional Watershed Management	<b>RFP</b> Request for Proposal
<b>BST</b> Bacterial Source Tracking	<b>RFQ</b> Request for Qualifications
<b>CIP</b> Capital Improvement Plan	<b>RFPG</b> Regional Flood Planning Group
<b>CLOMR</b> Conditional Letter of Map Revision	<b>REPI</b> Readiness and Environmental Protection Integration
<b>CMOM</b> Capacity, management, operations, and maintenance	<b>RWRDG</b> Regional Water Resource Development Group
<b>CRP</b> Clean Rivers Program	<b>SACIP</b> San Antonio Capital Improvement Projects
<b>CTP</b> Cooperating Technical Partners	<b>SAR</b> San Antonio River
<b>DFIRM</b> Digital Flood Insurance Rate Map	<b>SARA</b> San Antonio River Authority (the River Authority)
<b>DOD</b> U.S. Department of Defense	<b>SARB</b> San Antonio River Basin
<b>EAA</b> Edwards Aquifer Authority	<b>SARFPB</b> San Antonio Regional Flood Planning Group
<b>EDYS</b> Ecosystem Dynamic Simulation	<b>SARIP</b> San Antonio River Improvements Project
<b>ER</b> Ecosystem Restoration	<b>SCADA</b> Supervisory Control and Data Acquisition
<b>ESD</b> Environmental Sciences Department	<b>SCTRWPG</b> South Central Texas Regional Water Planning Group
<b>FEMA</b> Federal Emergency Management Agency	<b>SPC</b> San Pedro Creek
<b>FWRS</b> Flood Warning and Response System	<b>SR</b> Stream Restoration
<b>FWS</b> Fish and Wildlife Services	<b>TBL</b> Triple Bottom Line
<b>GIS</b> Geographic Information System	<b>TCEQ</b> Texas Commission on Environmental Quality
<b>GPD</b> Gallons per Day	<b>TIF</b> Tax Increment Financing
<b>GSI</b> Green Stormwater Infrastructure	<b>TIRZ</b> Tax Increment Reinvestment Zone
<b>GWSW</b> Ground Water Surface Water	<b>TWDB</b> Texas Water Development Board
<b>HEC</b> Hydrologic Engineering Center	<b>TxDOT</b> Texas Department of Transportation
<b>HUC</b> (FEMA) Hydrologic Unit Code	<b>UDC</b> Unified Development Code
<b>ICM</b> Integrated Catchment Modeling	<b>USACE</b> U.S. Army Corps of Engineers
<b>ILA</b> Interlocal Agreement	<b>USAR</b> Upper San Antonio River
<b>LEED</b> Leadership in Energy and Environmental Design	<b>USGS</b> US Geological Survey
<b>LEERDs</b> Lands, Easements, Rights-of-way, Relocations, and Disposal	<b>WPO</b> Watershed Park Operations
<b>LIDAR</b> Light Detection and Ranging	<b>WSC</b> Westside Creeks
<b>LOMR</b> Letter of Map Revision	<b>WSM</b> Watershed Management
<b>LSAR</b> Lower San Antonio River	<b>WSMP</b> Watershed Master Plan
<b>MGD</b> Million Gallons per Day	<b>WW</b> Wastewater
<b>MRMS</b> Multi-Radar/Multi-Sensor System	<b>WWTP</b> Wastewater Treatment Plant
<b>MROC</b> Mission Reach Operations Center	
<b>NCD</b> Natural Channel Design	
<b>NPS</b> National Park Service	



SAN ANTONIO  
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